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### **DIRECTORY**

**DIRECTORS:** 

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		K.L. Page
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DIRECTORY OF "HARVEY NORMAN" SHOPPING COMPLEXES	52	SHARE REGISTRY
SHOTTING COMILEAES	32	Registries Limited
		Level 2
		28 Margaret Street
		SYDNEY

# THE ANNUAL GENERAL MEETING

The Annual General Meeting of the Shareholders of Harvey Norman Holdings Limited will be held in the AAP Theatrette, Cnr Jamieson & George Streets, Sydney on Tuesday, 21 November, 2000 at 11.00 am.

(For full details and Proxy Form see separate document enclosed.)

### BANKERS

Australia & New Zealand Banking Group Limited

### AUDITORS

Arthur Andersen

### **SOLICITORS**

Gillis Delaney Brown

### STOCK EXCHANGE LISTING

Harvey Norman Holdings Limited shares are quoted on:

- the Australian Stock Exchange
- the New Zealand Stock Exchange.

### **HIGHLIGHTS**

Consolidated Operating Profit before tax for the 12 months to 30 June 2000 was \$173.89 million, an increase of 27.1% on the previous year. There were no abnormals for the year ended 30 June 2000. Consolidated Operating Profit after tax was \$110.31 million after excluding outside equity interests in Pertama Limited of \$0.95 million, an increase of 37.7% on the previous year.

Each share in the company was subdivided into 5 shares, by special resolution of the members on 31 August 1999. Directors have recommended payment of a final dividend of  $2.0\phi$ , fully franked on each subdivided share. The total dividend for the year will be equivalent to  $3.5\phi$  in respect of each subdivided share. If the share subdivision had not occurred, the total dividend for the year would have been  $17.5\phi$  per share, fully franked, compared to  $15\phi$ , fully franked for the previous year.

Basic earnings per share increased from 7.89 cents to 10.83 cents in respect of each subdivided share.

Return on shareholders' funds was 21.8%.

# FINANCIAL SUMMARY 12 MONTHS TO 30 JUNE 2000

	_	2000 \$000	1999 \$000	% Change
Operating Revenue	*	521,566	339,988	53.4
Operating Profit after abnormal items and Before Interest Expense and Income Tax	*	191,611	141,994	34.9
Interest Expense	*	17,714	12,525	41.4
Income Tax Expense	*	62,626	49,344	26.9
Operating Profit after Income Tax Attributable to Members		110,316	80,125	37.7
Basic Earnings per share on issue at 30 June (cents)		10.83	7.89	37.3
Dividends per share (cents)		3.5	3.0	16.6
% Return on Shareholders' Funds		21.8	19.8	-
Paid up Capital at 30 June	*	187,792	142,869	-
Net Tangible Assets per share at 30 June (\$)	_	0.49	0.40	22.5

<sup>\*</sup>Including outside equity interests.

### CHAIRMAN'S REPORT

I am delighted to announce that the company audited group consolidated operating profit before tax was \$173.89 million for the 12 months ended 30 June, 2000 compared to \$136.84 million (before abnormal) for the prior year.

There were no abnormals in the year ended 30 June 2000.

On 25 November 1999, the Company acquired a 30.12% interest in Pertama Limited, an electrical retailer, wholesaler and listed public company in Singapore, through a joint venture with Ossia Limited, another listed public company in Singapore. Sales for Pertama Limited for the period 25 November 1999 to 30 June 2000 were the Singapore currency equivalent of \$95.39 million.

Operating profit after tax attributable to members was \$110.31 million, after excluding outside equity interests in Pertama Limited of \$0.95 million, an increase of 37.7% on the previous year.

Sales for the year to 30 June, 2000 from the franchised "Harvey Norman" complexes, group stores in New Zealand and other trading operations (excluding Pertama Limited) totalled \$2.49 billion compared to \$1.96 billion for the prior year, an increase of 27.0%. A better than expected sales increase in the second half significantly improved the result for the year. New franchised store openings (including Domayne) should positively impact future sales growth.

Sales for the months of July and August 2000 from the franchised "Harvey Norman" complexes, group stores in New Zealand and other trading operations (excluding Pertama Limited) totalled \$395.31 million. However, when compared to sales for July and August 1999, excluding wholesale sales tax and comparing the same number of days sales for those two months, the increase was 18%.

Like for like sales for July and August 2000, when compared to the same period last year, excluding sales tax and comparing the same number of days sales, have increased by 12.2%.

#### **Property**

During the year, Directors have analysed and revalued the Group Property Portfolio resulting in an increase of \$26.06 million in the asset revaluation reserve.

The Group Property Portfolio at 30 June, 2000 (consolidated with Singapore) was valued at \$437.75 million compared to \$310.44 million at 30 June, 1999. The property portfolio excluding Singapore at 30 June 2000 was \$432.35 million.

### Shareholders' Equity

Shareholders' funds at 30 June, 2000 (consolidated) were \$550.32 million compared to \$404.83 million at 30 June, 1999 - an increase of \$145.49 million (35.9%). Of the shareholders' funds of \$550.32 million, an amount of \$44.80 million is attributable to outside equity interests in the controlled Singapore entity, Pertama Limited.

### **Dividend**

The recommended final dividend has been increased from 1.5 ¢ to 2.0 ¢ a share fully franked. The total dividend for the year will be 3.5 ¢ fully franked compared with 3.0 ¢ fully franked for the previous year.

#### **Expansion**

In the 12 months to 30 June 2000, new complexes have been opened as follows:

- ♦ NEW ZEALAND Mt Wellington, Porirua
- ♦ NSW Moss Vale
- ♦ WA Joondalup
- ♦ SA Enfield
- ♦ NT Darwin
- ♦ QLD Noosa, Everton Park, Indooroopilly
- ♦ TIMOR Dili

Since the end of this financial year new complexes have been opened at:

♦ QLD - Broadway on the Mall

New complexes to be opened in the next 12 months:

- NSW Penrith (Domayne), Warrawong (Domayne), Penrith (Lighting), Griffith, Nowra (replacement), Wagga Wagga (replacement)
- ♦ VIC Ballarat (replacement), Cranbourne, Horsham
- ♦ QLD Bundall (Domayne), Morayfield, Warwick, Loganholme, Maryborough
- ◆ SA Mt Gambier, Whyalla, Berri, Munno Para, Noarlunga
- ◆ NEW ZEALAND Dunedin, New Plymouth, Palmerston North, Invercargill, Tauranga
- ◆ SLOVENIA Ljubljana

On 13 July 2000, contracts were signed to acquire 22 outlets previously trading under the "Vox" name, as follows:

- VIC Swan Hill, Southland, Sale, Moe, Warragul, Wonthaggi, Knox, Hamilton, Wangaratta
- ◆ QLD Ayr, Innisfail, Dalby, Browns Plains, Hervey Bay
- ♦ WA Mandurah, Maddington, Warwick, Fremantle, Midland, Morley, Belmont, City West.

The takeover of the former Vox stores will be completed early October 2000. Harvey Norman franchisees will carry on business from these complexes.

The Company intends to continue to pursue a strategy of steady expansion.

I would like to thank my fellow Directors, Harvey Norman employees, franchisees and their staff for their continuing efforts and loyalty.

**G HARVEY** CHAIRMAN

### **DIRECTORS' REPORT**

The Board of Directors of Harvey Norman Holdings Limited has pleasure in submitting its report in respect of the financial year ended 30 June 2000.

### **DIRECTORS**

The names and details of the directors in office during or since the end of the financial year are:

### **Gerald Harvey**

#### Chairman

Mr. G. Harvey, aged 61, was the co-founder of Harvey Norman in 1982 with Mr. I. Norman. Mr. G. Harvey has overall executive responsibility for the relationship between the company and Harvey Norman franchisees, and the property investments of the company.

### **Kay Lesley Page**

### **Managing Director**

Miss Katie Page, aged 43, joined Harvey Norman in 1983. Miss Page was appointed a director of Harvey Norman Holdings Limited in 1987 when the company first became a listed public company.

Miss Page became Managing Director in February 1999.

#### John Skippen

#### **Finance Director and Company Secretary**

Mr. Skippen, aged 52, is a chartered accountant who was a principal in a city based accounting practice for 15 years. During his career he has acquired a vast knowledge in all aspects of finance and administration, including mergers and acquisitions, business restructuring and property based transactions. Mr. Skippen became a director of the company in September 1994. Mr. Skippen is a member of the Audit and Finance Committee.

### **Arthur Bayly Brew**

#### Director

Mr. Brew, aged 50, joined the company in 1983 as chief accountant and is responsible for accounting and computer systems for the economic entity. Mr. Brew was appointed a director in September 1994. Mr. Brew is a member of the Audit and Finance Committee.

### Michael John Harvey

### **Non-Executive Director**

Mr. M. Harvey, aged 35, joined Harvey Norman in 1987, having completed a Bachelor of Commerce degree. Mr. M. Harvey gained extensive experience as a Harvey Norman franchisee from 1989 to 1994. Mr. M. Harvey became a director of the company in 1993 and was appointed Managing Director in July 1994. Mr. M. Harvey ceased to be an Executive Director on 30 June 1998. Mr. M. Harvey is a member of the Audit and Finance Committee.

#### **Christopher Herbert Brown**

#### **Non-Executive Director**

Mr. Brown, aged 50, holds the degree of Master of Laws from Sydney University. Mr. Brown is the senior partner in Gillis Delaney Brown, Lawyers. Gillis Delaney Brown has acted as lawyers for the Harvey Norman group since 1982. Mr. Brown was appointed a director in 1987, when the company became a listed public company. Mr. Brown is a member of the Audit and Finance Committee.

### Ian John Norman

### **Non-Executive Director**

Mr. Norman, aged 61, was co-founder of Harvey Norman with Mr. Gerald Harvey in 1982.

Unless otherwise indicated, all directors held their position as a director throughout the entire financial year and up to the date of this report.

### **DIRECTORS' MEETINGS**

During the year the company held twelve (12) meetings of directors. The names of directors are outlined below. The attendances of the directors at meetings of the Board were as follows:

	Meetings of t	he Board of Directors
	Attended	Number of Meetings Held
G. Harvey	12	12
K.L. Page	12	12
R.J. Skippen	12	12
A.B. Brew	11	12
M.J. Harvey	11	12
C.H. Brown	12	12
I.J. Norman	10	12

In addition, the executive directors held regular meetings for the purpose of signing various documentation. A total of fifty four (54) such meetings were held during the year. As at the date of this report, the economic entity had an Audit & Finance Committee of the Board of Directors, which met five times during the year. The details of the functions and memberships of the Audit & Finance Committee of the Board of Directors are presented in the Statement of Corporate Governance Practices.

### **DIRECTORS' BENEFITS AND INTERESTS**

At the date of this report, the relevant interest of each director in the shares, options or other instruments of the company and related bodies corporate is:

	Harvey Norman Holdings Limited Ordinary Shares	Options
Gerald Harvey	303,482,067	3,000,000
Ian John Norman	171,948,060	
Kay Lesley Page	18,302,710	3,000,000
Michael John Harvey	3,500,000	
John Skippen	1,650,000	3,000,000
Arthur Bayly Brew	1,132,910	1,500,000
Christopher Herbert Brown	284,010	

### BENEFICIAL INTEREST

Included in the above shareholdings are the following:

- Mr. G. Harvey has a beneficial interest in 143,235,397 shares held by G Harvey Nominees Pty Limited.
- Mr. I. J. Norman has a beneficial interest in 171,948,060 shares held by Dimbulu Pty Limited.
- Mr. C. H. Brown has a beneficial interest in 284,010 shares held by Lisaura Pty Limited, PWSD Pty Limited and Starmoro Pty Limited
- Mr. R J Skippen has a beneficial interest in 1,250,000 shares held by ANZ Nominees.
- Mr. A B Brew has a beneficial interest in 605,000 shares held by ANZ Nominees.

### PRINCIPAL ACTIVITIES

The principal activities of the economic entity continue to be that of:

- ♦ Franchisor
- ♦ Sale of homewares and electrical goods (New Zealand).
- Provision of finance.
- Property investment.
- Lessor of premises to Harvey Norman franchisees and other third parties.

### **RESULTS**

The consolidated net profit of the economic entity for the financial year ended 30 June 2000 after income tax expense was \$110.31 million - this represents an increase of 37.7% on the net profit after tax for the year ended 30 June 1999.

### PAYMENT OF RECOMMENDED DIVIDENDS

Directors recommend a fully franked dividend of 2.0 cents per share to be paid on 4 December 2000 (total dividend, fully franked - \$20,363,528). The recommended dividend is in respect of each share resulting from the subdivision of each ten cent (\$0.10) share into five (5) shares, pursuant to the Special Resolution of members of the company passed on 31 August 1999. Duly completed transfers received up to 5.00 pm on 17 November 2000 will be registered before dividend entitlements are determined. The following fully franked dividends of the parent entity have also been paid, declared or recommended since the end of the preceding financial year:

1999 final fully franked dividend recommended, (as disclosed in the 1999 Directors' Report) - paid 6 December 1999

\$15,272,646

2000 interim fully franked dividend - paid 1 May 2000

\$15,272,646

### SHARE OPTIONS

Details of share options are set out in Note 19 of the financial statements and form part of this report.

### **REVIEW OF GROUP OPERATIONS**

The net profit and reserves of the economic entity for the year ended 30 June 2000 increased over the previous financial year due to the following:

- Increased revenue from franchisees
- Increased number of franchisees and tenants
- Increased rental from tenants
- Revaluation of the group property portfolio
- Increased sales from company owned stores in New Zealand.

### SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There were no significant changes in the state of affairs of the economic entity that occurred during the financial year not otherwise disclosed in this report or the consolidated financial statements.

### SIGNIFICANT EVENTS AFTER BALANCE DATE

There have been no material events subsequent to balance date.

### LIKELY DEVELOPMENTS AND FUTURE RESULTS

The directors have excluded from this report any further information on the likely developments in the operations of the consolidated entity and the expected results of those operations in future financial years, as the directors believe that it would be likely to result in unreasonable prejudice to one or more entities in the consolidated entity.

### **ENVIRONMENTAL REGULATION PERFORMANCE**

The consolidated entity's environmental obligations are regulated under both State and Federal law. All environmental performance obligations are monitored by the Board. The consolidated entity has a policy of at least complying, but in most cases exceeding its environmental performance obligations. No environmental breaches have been notified by any Government agency during the year ended 30 June 2000.

### **DIRECTORS' AND OFFICERS' REMUNERATION**

Remuneration of senior officers is determined as part of an annual performance review, having regard to market factors, a performance evaluation process and independent remuneration advice. For executive directors and officers, remuneration packages generally comprise salary, superannuation and a fully maintained motor vehicle where appropriate.

Details of remuneration provided to directors, holding office during the financial year, and the five most highly remunerated officers are as follows:

	Base Salary	Superannuation	Other	Total	Options granted No. (a)
Directors					
G Harvey	234,050	5,950	10,400	250,400	3,000,000
K L Page	177,840	5,000	13,091	195,931	3,000,000
J Skippen	292,933	7,067	-	300,000	3,000,000
A B Brew	158,000	7,000	21,917	186,917	1,500,000
M J Harvey	-	-	25,741	25,741	-
C H Brown	19,048	1,321	-	20,369	-
I J Norman	19,048	1,321	-	20,369	-
Officers					
G B Ross	150,000	7,483	19,774	177,257	-
J E Slack-Smith	135,874	9,961	8,883	154,718	-
R C D Champion	120,000	8,400	15,689	144,089	-
M L Anderson	110,000	16,240	14,400	140,640	-
R Xuereb-Smith	105,000	7,350	9,394	121,744	-

<sup>(</sup>a) Details of the terms, conditions and value of options granted during the period are set out in Note 28 of the Financial Statements.

### INDEMNIFICATION OF OFFICERS

During the financial year, insurance and indemnity arrangements were continued for officers of the economic entity.

An indemnity agreement was entered into between Harvey Norman Holdings Limited and each of the directors of the company named earlier in this report and with each full-time executive officer, director and secretary of all group entities. Under the agreement, the company has agreed to indemnify those officers against any claim or for any expenses or costs which may arise as a result of work performed in their respective capacities. There is a limit to the extent of this indemnity (\$10,000,000).

Harvey Norman Holdings Limited paid an insurance premium of \$14,000 in respect of a contract insuring each of the directors of the company named earlier in this report and each full-time executive officer, director and secretary of Australian group entities, against all liabilities and expenses arising as a result of work performed in their respective capacities, to the extent permitted by law.

### **ROUNDING OF AMOUNTS**

The parent entity is a company of the kind specified in Australian Securities and Investment Commission class order 98/0100. In accordance with the class order, amounts in the financial statements and the Directors' Report have been rounded to the nearest thousand dollars unless specifically stated to be otherwise.

Signed in accordance with a resolution of directors of Harvey Norman Holdings Limited Sydney 20 September 2000

M. HARVEY
Director
Director
Director
Director
Director

### STATEMENT OF CORPORATE GOVERNANCE PRACTICES

### The Board of Directors

The Board of Directors is responsible for setting the strategic direction and establishing the policies of Harvey Norman Holdings Limited, for overseeing the financial position, and for monitoring the business and affairs on behalf of the shareholders, by whom the directors are elected and to whom they are accountable. Responsibility for day to day activities is delegated to the Chief Executive by the Board.

Corporate governance is a term used to describe the way a Board is structured and the way the directors act to ensure their oversight of a company is beyond reproach. The Board keeps its own processes under review.

The Board currently comprises seven directors, including four executive directors and three non-executive directors. All directors have shares or options or both in Harvey Norman Holdings Limited. Details of directors' interests are disclosed in the Directors' Report.

If a potential conflict of interest arises, involved Directors must withdraw from all deliberations concerning the matter and are not permitted to exercise any influence over other Board members or receive relevant Board papers. With the approval of the Chairman, any Director or committee of the Board can seek external professional advice as considered necessary, at the Company's expense. The Audit & Finance Committee is responsible for monitoring the independence and suitability of all professional advisers.

The Directors' Report contains details of the directors' skill, experience and age. The Board seeks to consist of directors with an appropriate range of experience, skill, knowledge and vision to enable it to operate the company's business with excellence. To maintain this, the company's policy is that one third of all directors resign each year and offer themselves for re-election and additionally every director must resign every three (3) years and, where appropriate, offer themselves for re-election.

The Board has adopted the policy that non-executive directors are elected on the basis that their range of skill, vision, knowledge and experience ensures that their contribution to the operation and direction of the company's business is appropriate.

The performance of the Board is reviewed continually and particularly the performance of executive directors is reviewed on a monthly basis. This monthly analysis includes, but is not limited to, analysing the company's business performance, achievement, long term and short term strategic objectives and the development of management and personnel. This evaluation is taken into account in determining the remuneration of executive directors.

### **Committee of the Board**

The Board has an Audit and Finance Committee which has been established to consider issues and strategies, within common areas, in order to advise and guide the Board. Ad hoc committees are also established as the need arises. These committees comprise both executive and non-executive directors. Board committees that operated through the year (unless otherwise indicated) were:

#### Audit & Finance Committee

Audit

- Ensures compliance with statutory responsibilities relating to accounting policy and disclosure.
- Liaises with, assesses the quality and reviews the scope of work and reports of the external auditors.
- Assesses the adequacy of accounting, financial and operating controls.

Finance

- Reviews broad financial issues and strategies and acts for the Board on financial matters as requested.
- Reviews specific funding proposals.

The membership and details of attendances of the Audit & Finance Committee of the Board are detailed below. The attendance of the meetings of the Board are detailed in the Directors' report, which precedes this statement.

		Audit &	Finance
		A	В
R.J. Skippen	Executive	5	5
A.B. Brew	Executive	5	5
M.J. Harvey	Non-Executive	5	5
C.H. Brown	Non-Executive	5	5

- A The number of meetings held during the period the Director was a member of the Committee.
- B The number of meetings attended by the Director.

### Remuneration

The details of Directors' and Officers' Remuneration are provided in the Directors' Report, which precedes this statement.

### Internal controls and risk management

Procedures have been established at the Board and executive management levels which are designed to safeguard the assets and interests of Harvey Norman Holdings Limited, and to ensure the integrity of reporting. These include accounting, financial reporting and internal control policies and procedures.

### Ethical standards and performance

The Board acknowledges the need for and continued maintenance of the highest standards of corporate governance practice and ethical conduct by all directors and employees of Harvey Norman Holdings Limited.

The directors and management carry out their functions with a view to maximising financial performance of the economic entity. This concerns both propriety of decision making in conflict of interest situations and quality of decision making for the benefit of shareholders.

### **BALANCE SHEET AS AT 30 JUNE 2000**

	CONSOLIDATED		PARENT ENTITY		
	NOTE	2000	1999	2000	1999
		\$000	\$000	\$000	\$000
Current Assets					
Cash	30	37,385	3,147	_	_
Receivables	6	476,077	358,477	151,669	174,576
Inventories	7	61,001	24,599	-	-
Other	8	13,552	9,616	6	-
Total current assets		588,015	395,839	151,675	174,576
Non-Current Assets					
Receivables	9	9,067	8,514	_	_
Investments	10	10,396	37,881	55,596	55,592
Property, plant and			,		ŕ
equipment	11	547,129	388,560	-	-
Intangibles	12	590	-	-	-
Other	13	2,567	3,747	1,131	950
Total non-current assets		569,749	438,702	56,727	56,542
<b>Total Assets</b>		1,157,764	834,541	208,402	231,118
Current Liabilities					
Accounts payable	14	312,124	216,373	77	64
Borrowings	15	33,591	12,401	-	-
Provisions	16	58,115	48,547	21,517	26,085
Total current liabilities		403,830	277,321	21,594	26,149
Non-Current Liabilities					
Borrowings	17	203,220	152,151	_	-
Provisions	18	388	238	-	-
Total non-current liabilities		203,608	152,389	-	-
Total Liabilities		607,438	429,710	21,594	26,149
NET ASSETS		550,326	404,831	186,808	204,969
MET ASSETS		330,320	404,031	100,000	20 <del>1</del> ,303
Shareholders' Equity					
Share capital (a)	19	187,792	142,869	142,869	142,869
Reserves (a)	20	83,551	58,614	-	-
Retained profits (a)	21	278,983	203,348	43,939	62,100
TOTAL SHAREHOLDERS' EQUITY		550,326	404,831	186,808	204,969

		MEMBER PAR		OUTSIDE INTER	•	CONSOL	IDATED
	NOTE	2000	1999	2000	1999	2000	1999
		\$000	\$000	\$000	\$000	\$000	\$000
(a) Interest in the equity of the consolidated entity							
Share capital	19	142,869	142,869	44,923	-	187,792	142,869
Reserves	20	84,626	58,614	(1,075)	-	83,551	58,614
Retained profits	21	278,028	203,348	955	-	278,983	203,348
TOTAL INTEREST IN SHAREHOEQUITY	OLDERS'	505,523	404,831	44,803	-	550,326	404,831

The accompanying notes form an integral part of this Balance Sheet.

# PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 30 JUNE 2000

		CONSOL	IDATED	PAR	ENT
	NOTE	2000 \$000	1999 \$000	2000 \$000	1999 \$000
Operating Profit before Abnormal item		173,897	136,843	28,881	52,635
Abnormal item	3	-	7,374	-	-
Operating Profit before Income Tax	3	173,897	129,469	28,881	52,635
Income tax attributable to Operating Profit	4	62,626	49,344	11,406	19,211
Operating Profit after Income Tax (a)		111,271	80,125	17,475	33,424
Retained profits at the beginning of the financial year		203,348	153,895	62,100	59,348
Total Available for Appropriation		314,619	234,020	79,575	92,772
Dividends provided for or paid	21	35,636	30,672	35,636	30,672
RETAINED PROFITS AT THE END O THE FINANCIAL YEAR	F	278,983	203,348	43,939	62,100
Basic earnings per share (cents per share)	5	10.83	7.89	-	-

## (a) Interests in operating profit after tax of the consolidated entity

2000 \$000	1999
\$000	0000
	\$000
110,316	80,125
955	-
111,271	80,125

The accompanying notes form an integral part of this Profit and Loss Statement.

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2000

		CONSOLIDATED		PARENT	
	NOTE	2000	1999	2000	1999
		\$000	\$000	\$000	\$000
			Inflows/(C	Outflows)	
Cashflows from					
operating activities					
Net receipts from franchisees		214,165	163,065	-	-
Receipts from customers		231,740	110,871	-	-
Payments to suppliers and employees		(262,275)	(147,982)	(160)	(410)
Interest received		798	1,005	-	-
Interest and other costs of finance paid		(14,218)	(8,467)	-	-
Income taxes paid		(57,701)	(39,869)	(21,245)	(19,995)
Dividends received		442	305	-	-
Trust distributions received		-	-	28,920	53,068
Loans to subsidiaries		-	-	-	(18,455)
Loans repaid by subsidiaries		-	-	23,031	-
		112.051	70.020	20.546	14.200
		112,951	78,928	30,546	14,208
Consumer finance related cash flows					
Consumer finance loans granted by					
Economic entity		(24,585)	(99,915)	-	-
Proceeds from sale of consumer					
Finance loans to FAST No. 1 Trust		29,782	96,771	-	-
Accommodation fees paid		(3,496)	(4,058)	-	-
Trust distribution received		1,156	1,989	-	-
Repayments received from consumers					
on consumer finance loans granted					
by economic entity and not sold to					
FAST No. 1 Trust		6,058	9,899	-	-
		8,915	4,686	-	-
Net Operating Cash Flows	30(b)	121,866	83,614	30,546	14,208

### STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2000 (continued)

		CONSOLIDATED		PAR	PARENT		
	NOTE	2000 \$000	1999 \$000	2000 \$000	1999 \$000		
		Φ000	Inflows/(0	*	Ψ000		
Cash Flows from Investing Activities							
Payment for purchases of property, plant and equipment Proceeds from sale of property, plant		(138,707)	(112,826)	-	-		
and equipment Purchase of units in unit trusts		2,903	1,462 (1,734)	- -	- (1)		
Proceeds from sale of units in unit Trusts Payment for purchases of equity		14,158	-	-	-		
Investments Proceeds from sale of listed securities		(1,908)	(13,791)	-	-		
Investments Payment for purchase of listed securities Proceeds from repayment of loans to		4,780 (8,552)	-	-	-		
other persons and corporations Loans granted		(10,438)	1,348 (3,570)	-	-		
Payment for purchase of trademark Purchase of controlled entity	30(c)	13,868	(7,374)	-	-		
Net Investing Cash Flows		(123,896)	(136,485)	-	(1)		
Cash Flows from Financing Activities							
Proceeds from borrowings Dividends paid		66,814 (30,546)	69,022 (25,379)	(30,546)	(25,379)		
Proceeds from share issue		-	11,172	-	11,172		
Net Financing Cash Flows		36,268	54,815	(30,546)	(14,207)		
Net increase in cash held		34,238	1,944	-	-		
Cash at Beginning of Period		3,147	1,203	-	-		
Cash at End of Period	30(a)	37,385	3,147	-	-		

The accompanying notes form an integral part of this Statement of Cash Flows.

### NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 JUNE 2000

### 1. Statement of Significant Accounting Policies

### (a) Basis of Accounting

The financial statements have been prepared as a general purpose financial report which complies with the requirements of the Corporations Law, Australian Accounting Standards and Urgent Issues Group Consensus Views

The financial statements have been prepared in accordance with the historical cost convention using the accounting policies described below. These policies are consistent with those adopted in the previous year. Further they do not take account of changes in either the general purchasing power of the dollar or in the prices of specific assets, except for land and buildings, which are stated at directors' valuation, as described in Note 11.

### (b) Principles of Consolidation

The consolidated financial statements include the financial statements of the parent entity, Harvey Norman Holdings Limited, and its controlled entities (refer Note 33) referred to collectively throughout these financial statements as the "economic entity". All intergroup transactions and balances have been eliminated. Franchisees are not controlled by the economic entity and have not been consolidated.

Financial statements of foreign controlled entities presented in accordance with overseas accounting principles are, for consolidation purposes, adjusted to comply with group policy and generally accepted accounting principles in Australia.

### (c) Investments

With the exception of shares in Data Advantage Limited, shares in unlisted companies and units in unit trusts are included in investments and carried at the lower of cost or recoverable amount. Dividend income is brought to account when received. Trust income is brought to account when derived.

### (d) Land and Buildings

It is the policy of the economic entity to review annually the values of land and buildings based on the use of the properties by the economic entity as a going concern. The directors are of the view that their valuations, as adopted, are not materially different from the current market values. The revaluations take no account of any potential capital gains tax as it is the intention of the economic entity to hold the properties as part of its ongoing operations.

### (e) Depreciation and Amortisation of Property, Plant and Equipment

Properties in the ACT which are held under a 99 year ground crown land sublease from the Commonwealth Government, are not amortised over the remaining life of the lease, as the expectation is that these leases will be renewed at minimal cost once they expire. Buildings on these sites are depreciated over their useful lives using the straight line method. New assets are depreciated from the time of acquisition. Profits and losses on disposal of property, plant and equipment are taken into account in determining the profit for the year.

### Note 1. Statement of Significant Accounting Policies (continued)

Property, plant and equipment, excluding freehold land and leasehold property, are depreciated over their useful economic lives using the straight line method as follows:

Buildings 20-40 years
Owned Plant and Equipment 3-20 years
Plant and Equipment Under Lease 1-10 years

### (f) Leases

The economic entity has adopted the following accounting policies for leases:

### Company as lessee

### **Operating leases**

Operating leases are not capitalised and rental payments are charged against operating profit in equal instalments over the accounting periods covered by the lease term.

### Company as lessor

#### **Direct finance leases**

The investment in the lease, comprising the present value of the minimum lease payments receivable plus the present value of any unguaranteed residual expected to accrue to the benefit of the company at the end of the lease term, is brought to account as a receivable at the beginning of the lease term. The discount rate used in determining the present value is the interest rate implicit in the lease. Lease payments are allocated between principal and interest components. Lease receivables are reduced by payments of principal whilst the interest component is credited to the profit and loss account.

### (g) Income Tax

Income tax has been brought to account using a method of tax effect accounting whereby income tax expense for the period is calculated on the accounting profit after adjusting for items which, as a result of their treatment under income tax legislation, create permanent differences between that profit and the taxable income. The tax effect of timing differences which arise from the recognition of revenue and expense items in the accounts in periods different from those in which they are assessable or allowable for income tax purposes, are presented in the balance sheets as a "future income tax benefit" at current tax rates. A future income tax benefit relating to timing differences is only carried forward as an asset where realisation of the benefit can be regarded as being assured beyond reasonable doubt.

### (h) Inventories

Inventories are valued at the lower of cost and net realisable value. Costs have been assigned to inventory quantities on hand at balance date using the specific identification method.

### (i) Consumer Finance Loans

Repayments of Consumer Finance loans are allocated between principal and interest components. Interest on Consumer Finance loans is recognised as income as each repayment instalment comes due.

### Note 1. Statement of Significant Accounting Policies (continued)

### (j) Intangible Assets

#### Trademarks

Costs associated with trademarks which provide a benefit for more than one financial year are deferred and amortised over the period of expected benefits. The unamortised balance is reviewed each balance date and charged to profit and loss to the extent that future benefits are no longer probable.

### Goodwill on Acquisition

On acquisition of a controlled entity, the difference between the purchase consideration plus incidental expenses and the fair value of identifiable net assets acquired is initially brought to account as goodwill or discount on acquisition.

In establishing the fair value of the identifiable net assets acquired, a liability for restructuring cost is only recognised at the date of acquisition where there is a demonstrable commitment and a detailed plan. The liability is only recognised where there is little or no discretion to avoid payments to other parties in settlement of costs of the restructuring and a reliable estimate of the amount of the liability as at the date of acquisition can be made.

Purchased goodwill is amortised on a straight line basis over the period during which the benefits are expected to arise, which is currently five years. The unamortised balance of goodwill is reviewed at each balance date and charged to profit and loss to the extent that applicable future benefits are no longer probable.

### (k) Income Recognition and Unearned Income

- (i) Unearned revenue on Consumer Finance loans has been calculated using actuarial methods so that revenue earned over the term of the contract bears a constant relationship to funds employed.
- (ii) Income is brought to account on Consumer Finance loans only where it is being paid or where it is unpaid but recovery is certain.

### (l) Employee Benefits

Provision has been made in the financial statements for benefits accruing to employees in relation to such matters as sick leave, annual leave, long service leave and workers' compensation in accordance with AASB1028.

### (m) Comparative Figures

Where necessary, comparative figures have been adjusted to conform with changes in presentation in the current year.

### (n) Provision for Doubtful Debts

The economic entity establishes a provision for any doubtful debts based on a review of all outstanding amounts at year end. Bad debts are written off when they are identified.

### (o) Recoverable amounts of non-current assets

The carrying amounts of all non-current assets are reviewed at least annually to determine whether they exceed their recoverable amount. The recoverable amounts of all non-current assets, except the future income tax benefit, have been determined using net cash flows that have been discounted to their present value. The recoverable amount of the future income tax benefit is determined by reference to net cash flows which have not been discounted.

### Note 1. Statement of Significant Accounting Policies (continued)

### (p) Joint Ventures

An interest in a joint venture is brought to account by including in the respective financial statement categories:

- the economic entity's share in each of the individual assets employed in each joint venture;
- liabilities incurred by the economic entity in relation to each joint venture including the economic entity's share of any liabilities for which the economic entity is jointly and/or severally liable; and
- the economic entity's share of expenses of each joint venture.

The accounts for each joint venture are not shown as they are considered immaterial.

### (q) Foreign Currency Transactions

Foreign currency items are translated to Australian currency on the following bases:

- Transactions are converted at exchange rates in effect at the date of each transaction; and
- Amounts payable and receivable are translated at the average of the buy and sell rates available on the close of business at balance date.
- The financial statements of all foreign operations are translated using the current rate method as they are considered self-sustaining.

Exchange differences relating to monetary items are included in the profit and loss account, as exchange gains and losses, in the period when exchange rates change except where the difference relates to hedging part of the net investment in a self-sustaining foreign operation, in which case the differences are transferred to the foreign currency translation reserve on consolidation.

### (r) Financial Instruments included in Equity

Ordinary share capital bears no special terms or conditions affecting income or capital entitlements of the shareholders.

### (s) Financial Instruments included in Assets and Liabilities

Trade debtors are initially recorded at the amount of contracted sales proceeds.

Bills payable are recognised when issued at the amount of the net proceeds received, with the discount on issue amortised over the period to maturity. Interest is recognised as an expense on an effective yield basis.

Interest rate swaps are recognised as a liability, measured by reference to amounts payable.

Forward currency exchange contracts and foreign currency options are initially recognised as either an asset or liability, at an amount equal to the option premium paid or received and the premium or discount on the forward currency exchange contracts. The assets and liabilities recognised are subsequently remeasured by reference to exchange rates at balance date. The gain or loss on remeasurement is brought to account in the profit and loss statement.

### (t) Securities quoted on Prescribed Stock Exchange

With the exception of shares held in Data Advantage Limited (refer Note 32), shares in entities listed on the ASX are recorded at net realisable value as determined by reference to the market closing price at year end.

### 2. Segment Information

Industry Segment	Revenue from customers outside the	Intersegment Revenue	Total Revenue	Segment Result	Segment Assets
	economic entity \$000	\$000	\$000	\$000	\$000
		30	) June 2000		
Retailing Advisory & Advertising Services and Corporate	244,729	5,540	250,269	6,940	133,174
Items	196,308	201	196,509	87,961	401,837
Property Investments	66,214	-	66,214	17,475	462,116
Share Trading	4,780	-	4,780	(644)	10,031
Financial Services	9,535	=	9,535	(461)	150,606
Eliminations	<u>-</u>	(5,741)	(5,741)		
Total Consolidated	521,566	-	521,566	111,271	1,157,764
		3	0 June 1999		
Retailing Advisory & Advertising Services and Corporate	94,787	3,261	98,048	5,879	42,664
Items	176,737	_	176,737	58,823	295,978
Property Investments	52,227	_	52,227	14,042	348,513
Share Trading	4,641	_	4,641	428	6,789
Financial Services	11,596	1,598	13,194	4,063	140,597
Eliminations	- -	(4,859)	(4,859)	(3,110)	-,
Total Consolidated	339,988		339,988	80,125	834,541

### **Geographical Segments**

		3	0 June 2000		
Australia	301,790	5,540	307,330	105,177	1,018,338
New Zealand	122,656	-	122,656	4,806	52,794
Singapore	97,120	-	97,120	1,288	85,986
Slovenia	-	-	-	-	646
Eliminations	-	(5,540)	(5,540)	-	_
Total Consolidated	521,566	-	521,566	111,271	1,157,764
		3	0 June 1999		
Australia	270,280	3,261	273,541	79,321	796,499
New Zealand	69,708	-	69,708	2,891	38,042
Eliminations	-	(3,261)	(3,261)	(2,087)	-
Total Consolidated	339,988	-	339,988	80,125	834,541

- (a) The economic entity operates predominantly in four industries:
  - retailing this represents retail operations in Australia, New Zealand and the controlling interest in Singapore
  - advisory and advertising services this represents franchise fees and corporate items
  - property investments this represents property investments leased to franchisees and other third parties
  - financial services this represents credit provided to third parties.
- (b) The sale of goods and services between segments is at cost of manufacture or the cost of a particular item.

		CONSOLIDATED		PARENT	
	NOTE	2000 \$000	1999 \$000	2000 \$000	199
Operating Profit		173,897	129,469	28,881	52,63
Operating profit is after crediting the following Revenues:					
Sales revenues		220,577	94,787	-	
Other operating revenues: Gross revenue from Franchisees (excluding		400.55	145.204		
rent and interest received)  Rent received from franchisees and other third parties		199,984 66,214	165,396 52,227	-	
Trust distribution received from associated entities		1,156	1,989	28,920	53,06
Interest received from: Franchisees Other		14,725 798	13,849 1,005	-	
Dividends from unrelated parties Other		442 9,003	305 4,823	128	
Proceeds from the disposal of non-current assets	(a)	2,903	5,607	-	
Proceeds from the disposal of listed securities  Net foreign exchange gains from:		4,780 984	-	-	
Other  Total other operating revenues		300,989	245,201	29,048	53,06
Total operating revenues		521,566	339,988	29,048	53,06

### Operating Profit (continued)

	CONSOLI	DATED	PARE	ENT
	2000 \$000	1999 \$000	2000 \$000	1999 \$000
Operating profit is after charging				
the following expenses:				
Depreciation and amortisation:				
Depreciation of				
- Buildings	4,140	2,586	-	-
- Plant and equipment	25,593	18,762	-	-
Amortisation of:				
- Goodwill	76	-	-	-
Total amortisation of goodwill, depreciation of property, plant and equipment	29,809	21,348	-	-
Interest paid or payable to				
- other persons	17,398	12,291	-	-
- directors and director related entities	316	234	-	-
Total borrowing costs	17,714	12,525	-	-
Net bad debts				
- written off	1,611	_	_	_
- net charge to provision for doubtful	(575)	212	_	_
debts	()			
Operating lease rentals	32,198	26,154	_	-
Provision for employee entitlements	714	348	-	-
(a) Loss on disposal of non-current assets	53	697	-	-
Abnormal items:				
Write-off of trademark	_	7,374	_	_
Before tax effect of nil	-	1,317	-	-
Total abnormal expense		7,374		
Total actionistic expense	-	1,517		

	CONSOLI	DATED	PAR	PARENT	
	2000 \$000	1999 \$000	2000 \$000	1999 \$000	
Income Tax Expense					
Operating profit before tax	173,897	129,469	28,881	52,635	
Prima facie tax thereon at 36%	62,603	46,609	10,397	18,948	
Tax effect of permanent differences:					
Building depreciation	123	130	-	-	
Legal Fees	-	8	-	7	
Dividends	-	(55)	-	(55)	
Write-off of trademark	-	2,654	-	-	
Sundry items	91	(2)	382	311	
Amounts (over)/under provided in prior years Effect on lower rates of tax on overseas	229	-	627	-	
income	(420)	-	-	-	
	23	2,735	1,009	263	
Income tax attributable to		10.01		10.011	
operating profit.	62,626	49,344	11,406	19,211	

### 5. Earnings per share

Basic earnings per share

(cents per share) 10.83 7.89

Diluted earnings per share has not been disclosed as it is not materially different to basic earnings per share.

(a) Weighted average number of ordinary shares used in calculation of basic earnings per share

**1,018,176,420** 1,018,176,420

- (b) Potential ordinary shares not considered dilutive.
   All potential ordinary shares being options to acquire ordinary shares, are considered dilutive.
- (c) Conversion, call, subscription or issue after 30 June 1999.

  There have been no conversions to, calls of or subscriptions for ordinary shares or issues of potential ordinary shares since 30 June 2000 and before completion of these financial statements.

	CONSOL	IDATED	PAR	PARENT	
	2000 \$000	1999 \$000	2000 \$000	1999 \$000	
Receivables (Current)					
Trade debtors	445,195	331,556	-	-	
Consumer Finance loans	1,630	10,644	_	_	
Unearned Interest	(2,511)	(5,550)	-	-	
Provision for doubtful debts	(337)	(768)	-	-	
	(1,218)	4,326	-	-	
Amounts receivable in respect					
of finance leases, net (a)	5,262	3,470	-	-	
Non-trade debts receivable from:					
Wholly owned controlled entities	-	-	151,669	174,576	
Other unrelated persons	26,838	19,125	-	-	
	26,838	19,125	151,669	174,576	
Total receivables (current)	476,077	358,477	151,669	174,576	
(a) Finance lease receivables are reconciled to amounts receivable in respect of finance leases as follows:					
Aggregate of minimum lease payments and guaranteed residual values:					
Not later than one year	5,884	3,876	-	-	
Later than one year but not later than five years	10,599	5,976	-	-	
	16,483	9,852	-	-	
Future finance revenue  - Not later than one year	(622)	(406)	_	-	
- Later than one year but not later than five years	(1,126)	(754)	_	_	
Net finance lease receivables	14,735	8,692	_	-	
Reconciled to:	E 2/2	2 470			
Receivables (Current) Receivables (Non-Current)	5,262 9,473	3,470 5,222	-	-	
reconnuoles (11011 Culton)	<del></del>	J,444	-		
	14,735	8,692		-	

6.

The consolidated entity offers finance lease arrangements as part of its consumer finance business. Finance leases are offered in respect of motor vehicles, livestock and fixtures and fittings, with lease terms not exceeding 4 years. All finance leases are at fixed rates for the term of the lease.

		CONSOLIDATED		PAR	PARENT	
		2000 \$000	1999 \$000	2000 \$000	1999 \$000	
	Inventories					
;	Finished goods: At cost	61,001	24,599	-	-	
	Other Current Assets					
	Prepayments Securities quoted on prescribed Stock	3,521	2,827	6	-	
	Exchange	10,031	6,789	-		
	Total other current assets	13,552	9,616	6	-	
	Receivables (Non-Current)					
	Consumer Finance loans	271	5,676	-	-	
	Unearned interest	(565)	(2,128)	-	-	
	Provision for doubtful debts	(112)	(256)	-	-	
		(406)	3,292	-	-	
·	Amounts receivable in respect of finance leases, net	9,473	5,222	-	-	
	Total receivables (non-current)	9,067	8,514	-	-	
	Investments (Non-Current)					
	Securities not quoted on prescribed Stock Exchange - at cost (in wholly owned controlled entities - Note 33)	-	-	46,826	46,826	
	Units in unit trusts not quoted on prescribed Stock Exchange – at cost (Note 33)	10,396	37,881	8,770	8,766	
1	Total investments (non-current)	10,396	37,881	55,596	55,592	

Units in Unit Trusts

Certain consumer finance receivables are sold, in accordance with an agreement, to a special purpose trust, "The Financial Assets Specialised Trust No. 1" (FAST). The economic entity may, but is not obliged to, sell receivables to FAST and FAST may, but is not obliged to, purchase some or all of consumer finance receivables. The receivables that have been sold to FAST, and which at balance date remain outstanding, total \$39.11 million (1999 \$96.85 million). The economic entity also holds monies on behalf of FAST relating to these receivables of \$5.716 million (1999 \$7.269 million) at balance date.

In these financial statements, the economic entity's interest in FAST is 18.2% of all issued equity units in FAST. These units are of variable amounts and are included in the consolidated financial statements in investments - \$7.966 million. Consumer finance receivables that have not been sold pursuant to this arrangement are included in consumer finance loans.

The economic entity, prior to selling the receivables, establishes a provision for doubtful debts, adequate to cover any bad or doubtful debts that may be sold back to the economic entity.

	CONSOL	IDATED	PARE	ENT
	2000	1999	2000	1999
	\$000	\$000	\$000	\$000
Property, Plant and Equipment				
Freehold land				
At directors' valuation	254,698	186,863	-	-
	254,698	186,863	-	-
Leasehold property				
At directors' valuation	11,202	6,830	-	
	11,202	6,830	-	-
Buildings				
At directors' valuation	171,853	116,755	-	-
Total freehold land, leasehold property				
And buildings	437,753	310,448	-	-
Plant and equipment - at cost	198,430	140,996	-	-
Provision for depreciation Of plant and equipment	(89,054)	(62,884)	-	-
Total plant and equipment, net	109,376	78,112	-	-
Table and all all and				
Total property, plant and Equipment	636,183	451,444	_	_
Provision for depreciation	(89,054)	(62,884)	-	-
Total property, plant and				
Equipment, net	547,129	388,560	-	-

11.

Valuations of land and buildings were made by directors of the parent entity as at 30 June 2000 on the basis of market value. The valuations used for 1999 comparatives were made by directors of the parent entity as at 30 June 1999 on the basis of market value. All properties are valued at market valuations which have been calculated using the capitalisation method of valuation. The capitalisation method involves capitalising the net income capable of being produced by the property on an existing use basis at an appropriate capitalisation rate.

Revaluations of land and buildings are made in accordance with the policy of revaluations as described in Note 1.

The capitalisation rate is selected to reflect such factors as the quality of accommodation, age of improvements and strength of the tenure.

The valuations were performed by Gerald Harvey and John Skippen and submitted to the Board of Directors for approval. The basis of valuation was an assumed sale and leaseback by the economic entity, at market rent, for a lease term of ten (10) years.

		CONSOLIDATED		PARI	ENT
		2000 \$000	1999 \$000	2000 \$000	1999 \$000
12.	Intangibles				
	Trademark - at cost Writedown of trademark	-	7,374 (7,374)	- -	-
	Trademark – net	-	-	-	-
	Goodwill - at cost Accumulated amortisation	666 (76)	-	-	-
	Goodwill net	590	-	-	-
	Total intangibles	590	-	-	-
13.	Other Assets (Non-Current)				
	Future income tax benefit attributable to timing differences:				
	Provision for employee entitlements	933	614	736	613
	Provision for doubtful debts	160	355	-	-
	Unearned interest on Consumer Finance loans	1,112	2,771	-	-
	Prepayments	(148)	81	(147)	81
	Other Deferred income on lease receivables	911 (401)	273 (347)	542	256
	Total other assets (non-current)	2,567	3,747	1,131	950
14.	Accounts Payable (Current)				
	Unsecured trade creditors:	312,124	216,373	77	64
15.	Borrowings (Current)				
	Unsecured: Lease liabilities Non trade amounts owing to:	91	32	-	-
	Directors	27,519	5,015	-	-
	Other persons	265	85	-	-
	Secured: Associated entities	5,716	7,269	-	-
	Total borrowings (current)	33,591	12,401	-	-
16.	Provisions (Current)				
	Dividends	20,363	15,273	20,363	15,273
	Taxation	35,362	31,448	1,154	10,812
	Employee entitlements	2,390	1,826	-	-
	Total provisions (current)	58,115	48,547	21,517	26,085

		CONSOL	CONSOLIDATED		ENT
		2000	1999	2000	1999
		\$000	\$000	\$000	\$000
17.	Borrowings (Non-Current)				
	Bills payable	203,220	152,151	-	-

- Bills payable are secured by a first mortgage over freehold land and buildings and by deeds of charge and mortgage debentures over inventories, trade debtors, Consumer Finance loans and lease receivables.
- 2. Bills payable have been classified as non-current liabilities on the basis that no net principal reductions are intended to be made prior to 30 June 2001 pursuant to the existing bill facilities. The bank reserves the right to withdraw the facilities if in the opinion of the bank there have been material adverse changes in the financial condition or operation of the business. In addition certain financial ratios are to be maintained to the satisfaction of the bank.
- 3. These facilities are subject to annual review.

		CONSOLIDATED		PARENT	
		2000	1999	2000	1999
		\$000	\$000	\$000	\$000
18.	Provisions (Non-Current)				
	Employee entitlements	388	238	_	
19.	Share Capital				
	Ordinary shares	142,869	142,869	142,869	142,869
	Outside equity interest	44,923	-	-	-
	Total share capital	187,792	142,869	142,869	142,869

Number of Ordinary Shares		
2000	1999	
203,635,284	199,317,952	
814,541,136	-	
-	4,317,332	
1,018,176,420	203,635,284	
	Ordinary 5 2000 203,635,284 814,541,136	

On 31 August 1999, in accordance with a Special Resolution passed at a general meeting of members of the parent company, options to take up ordinary shares in the capital of the parent company at an issue price of \$3.212 per share were granted to the trustees of separate trusts for the benefit of each of Gerald Harvey and family (3,000,000 options), Kay Lesley Page and family (3,000,000 options), Raymond John Skippen and family (3,000,000 options) and Arthur Bayly Brew and family (1,500,000 options) (collectively the "August 1999 Options"). The August 1999 Options have not been exercised. Apart from the August 1999 Options, there were no unexercised options as at 30 June 2000.

### 19. Share Capital (continued)

Each of the August 1999 Options:

- (a) is not capable of being exercised prior to 1 July 2002; and
- (b) expires at midnight on 30 June 2004.

	CONSOLIDATED		PARENT	
	2000	1999	2000	1999
	\$000	\$000	\$000	\$000
Reserves				
Foreign currency translation	(2,184)	(1,054)	-	-
Asset revaluation	85,735	59,668	-	-
Total reserves	83,551	58,614		
Movement in reserves:				
Asset revaluation				
Opening balance	59,668	49,572	-	
Revaluation of land and				
buildings during the year	26,067	10,096	-	
Closing balance	85,735	59,668	-	
Share premium				
Opening balance	-	111,768	_	111,768
Transfer to share capital 1 July 1998	-	(111,768)	-	(111,76
Closing balance	-	-	-	
Foreign currency translation:				
Opening balance	(1,054)	(311)	-	
Exchange fluctuations arising on				
overseas net assets	(55)	(743)	-	
Outside equity interest	(1,075)	-	-	
Closing balance	(2,184)	(1,054)	-	

### 21. Retained Profits and Dividends

Retained Profits:

Retained profits and reserves that could be distributed as fully franked dividends.	266,054	203,348	43,939	62,100
Dividends provided for or paid:				
Dividends paid Dividends provided for not yet paid	15,273 20,363	15,399 15,273	15,273 20,363	15,399 15,273
Total dividends provided for or paid	35,636	30,672	35,636	30,672

### 21. Retained Profits and Dividends (continued)

		CONSOLIDATED		PARENT	
		2000 \$000	1999 \$000	2000 \$000	1999 \$000
	Dividend franking:				
	All dividends paid during the financial year ended 30 June 2000 were fully franked at the tax rate of 36%. Dividends provided for, but not yet paid, will be fully franked at the current tax rate of 34%.				
22.	Lease Commitments				
	Non-cancellable operating leases With a term of more than one year not provided for				
	Payable:				
	Not later than one year	32,637	24,867	-	-
	Later than one year but				
	not later than five years	104,902	73,938	-	-
	Later than five years	87,952	43,478	-	-
	Total lease commitments	225,491	142,283	-	-
23.	Commitments for Expenditure				
	(a) Capital expenditure				
	Contracted as at 30 June 2000				
	but not provided for:				
	Not later than one year	70,971	59,987	-	-
	(b) Capital expenditure commitments on Behalf of joint ventures as at year end are payable as follows				
	Not later than one year	5,000	900	-	-
24.	Contingent Liabilities				
	Bank performance guarantees given to various councils				
	and other third parties on behalf of the economic entity.	3,393	2,083	-	-

### 24. Contingent Liabilities (continued)

	CONSOLIDATED		PARENT	
	2000	1999	2000	1999
	\$000	\$000	\$000	\$000
The parent entity has				
Guaranteed the performance				
of a number of controlled entities				
which have entered into leases				
with other parties.	-	-	218,230	132,754
Total continued the University	2 202	2.092	210 220	122 554
Total contingent liabilities	3,393	2,083	218,230	132,754

### 25. Retirement Benefits

The following prescribed benefits were given to a prescribed Superannuation fund in connection with the retirement of persons from prescribed offices in relation to a corporation in the economic entity during the financial year. Particulars have been summarised as the directors believe that Provision of full particulars would be unreasonable given the detail required.

**27** - -

### 26. Superannuation Commitments

The company makes contributions to complying superannuation funds for the purpose of provision of superannuation benefits for eligible employees of the company. The amount of contribution in respect of each eligible employee is not less than the prescribed minimum level of superannuation support in respect of that eligible employee. The complying superannuation funds are independent and not administered by the company.

Remuneration of Auditors	CONSOLII	CONSOLIDATED		PARENT	
	2000	1999	2000	1999	
	\$000	\$000	\$000	\$000	
Total of remuneration received					
or due and receivable by the					
auditors in connection with:					
Auditing the accounts	365	190	-	-	
Other services	31	203	-	-	
Total remuneration of auditors	396	393	_	_	

		CONSOLIDATED		PARE	ENT
		2000	1999	2000	1999
		\$000	\$000	\$000	\$000
. Directo	rs' and Executives' Income				
	ate income received, or due ble, by directors			1,000	982
company w	r of directors of the parent chose total income falls following bands:				
\$20,000	-\$29,999			3	2
\$30,000	-\$39,999			-	1
\$170,000	-\$179,999			-	2
\$180,000	-\$189,999			1	-
\$190,000	-\$199,999			1	-
\$250,000	-\$259,999			1	1
\$300,000	-\$309,999			1	1

28.

The total of all remuneration received or due and receivable, directly or indirectly from the respective corporation of which they are director or any related corporate, by all the directors of each corporation in the economic entity was \$999,727 (1999 \$981,802).

The above table excludes the value of options issued to the directors during the year. Refer (c) overleaf.

	CONSOLIDATED		PARENT	
	2000	1999	2000	1999
The number of executive officers domiciled in Australia who received, or were due to receive, directly or indirectly from the company, or from any related body corporate, a total remuneration (excluding retirement benefits) in connection with the management of affairs of the company, or any related body corporate, whether as executive officers or otherwise were:				
\$100,000 -\$109,999 \$110,000 -\$119,999 \$120,000 -\$129,999 \$140,000 -\$149,999 \$150,000 -\$159,999 \$170,000 -\$179,999	- 1 2 1	1 1 1 - 1 1	- - - - -	- - - -

The aggregate remuneration of the executive officers referred to above was \$738,448 (1999 \$677,266)

### 28. Directors' and Executives' Income (continued)

The following persons held the position of director of the parent entity during both financial years:

G. Harvey

K. L. Page

J. Skippen

A. B. Brew

M. J. Harvey

C. H. Brown

I. J. Norman

### (c) Options

The issue price of the options held by the directors, as set out in Note 19, was set at the market price of the shares sold on the Australian Stock Exchange at the exact time on the day when the options were granted. The options may be exercised 36 months after their being granted and expire 60 months after their being granted.

The eventual value of these options is indeterminable but will eventually depend upon the value the sharemarket places on the company's shares during the 24 months during which these options may be exercised. The sharemarket price will in turn depend upon the company's performance and, in part, on many other factors beyond the company's control such as general market conditions, interest rates, etc.

At 30 June 2000, the company's share price was \$3.76. At the date of the Directors' Report, 20 September 2000, the company's share price had moved to \$3.77. The value of the options to each of the directors at the above dates, if the options were capable of being exercised (which they were not), is shown below.

The following table reflects the value of the options at various share prices, should they occur during the 24 month period during which these options may be variously exercised.

Share Price		G. Harvey	K.L. Page	R.J. Skippen	A.B. Brew
			Projecte	d Benefit	
		\$000	\$000	\$000	\$000
\$3.76	30 June 2000	1,644	1,644	1,644	822
\$3.77	20 September 2000	1,674	1,674	1,674	837
\$3.00	Notional	-	-	-	-
\$4.00	Notional	2,364	2,364	2,364	1,182

	CONSOLIDATED		PARENT	
	2000 \$000	1999 \$000	2000 \$000	1999 \$000
Related Party Transactions				
During the year the following transactions took place with related parties.				
1. Various subsidiaries borrowed money from entities associated with I. J. Norman, R.J. Skippen, M. J. Harvey and G. Harvey. Interest is payable at normal commercial rates. These loans are unsecured and repayable at call.				
Net amounts received from/(repaid to) entities associated with the abovementioned directors.	22,504	1,398	-	-
Interest paid/payable	316	234	-	-
2. Legal fees were paid to the firm of which Mr C.H. Brown is a partner for professional Services rendered to the group in the normal Course of business.	845	605	-	-
3. The economic entity leases business premises at Bundall, Queensland from Ruzden Pty Limited. Mr G. Harvey, Ms K.L. Page, Mr M.J. Harvey, Mr I.J. Norman and Mr A.B. Brew are interested in Ruzden Pty Limited. The lease arrangements were approved by shareholders in the General Meeting held 25 May, 1993, and in the General Meeting held 31 August 1999. The lease is subject to normal Commercial terms and conditions. Rent paid by the economic entity to Ruzden Pty Limited is as disclosed.	1,449	1,384	-	-
4. Certain franchises are operated by entities owned or controlled by relatives of directors under normal Franchisee terms and conditions. Aggregate net income derived by entities owned or controlled by relatives of directors.	1,856	1,516		_
	1,000	1,210		

29.

### 29. Related Party Transactions (continued)

	CONSOLIDATED		PAR	ENT
5. Director's shareholdings	2000	1999	2000	1999
	\$000	\$000	\$000	\$000
Shares and share options exercised During the year:				
Ordinary share options	Nil	Nil	-	21,585
Shares and share options				
Disposed of during the year:				
Ordinary shares	Nil	Nil	12,323	11,230
Shares and share options				
Held at the end of the year:				
Ordinary shares	Nil	Nil	514,233	526,555
Ordinary share options	Nil	Nil	10,500	-

# 30. Notes to the Statement of Cash Flows

(a) Reconciliation of Cash

For the purposes of the statement of Cash flows, cash includes cash on hand And in banks and deposits at call, net Of outstanding bank overdrafts. Cash at The end of the financial year as shown In the statement of cash flows is reconciled to the related items in the balance sheet as follows:

Cash on hand	1,218	3,147	-	-
Short term money market deposits	36,167	-	-	
Cash at end of period	37,385	3,147	-	
(b) Reconciliation of net cash Provided by operating activities to Operating profit after income tax:				
Operating profit after income tax	111,271	80,125	17,475	33,424
Adjustments for non-cash income and expense items:				
Bad and doubtful debts	1,611	212	-	-
Depreciation of property, plant and equipment	29,733	21,348	-	-

# 30. Notes to the Statement of Cash Flows (continued)

	CONSOL	IDATED	PAR	ENT
	2000 \$000	1999 \$000	2000 \$000	1999 \$000
Amortisation of goodwill	76	-	-	-
Write-off of trademark	-	7,374	-	-
Transfers of provisions:				
Employee entitlements	714	348	-	-
Doubtful debts	(575)	-	-	-
(Profit)/loss on disposal of:				
Property, plant and equipment, and listed securities	1,490	697	-	-
Increase/(decrease) in provision for:				
Income tax payable	3,542	9,332	(9,658)	(276)
Adjustment for non-operating cashflows: Conversion of non-trade amounts receivable from				
wholly owned controlled entities as consideration				
for purchase of investments	-	-	(4)	7,329
Changes in assets and liabilities net of effects from purchase and sale of controlled entities:				
(Increase)/decrease in assets:				
Accounts receivable	(92,244)	(100,691)	22,902	(18,454)
Inventory	(17,654)	4,463	-	-
Other current assets	(3,025)	(3,762)	-	-
Other non-current assets	1,508	143	(181)	(508)
Increase/(decrease) in liabilities:				
Accounts payable	86,972	64,666	13	(7,307)
Non trade amounts owing to FAST No. 1 Trust	(1,553)	(641)	-	-
Net cash from				
operating activities	121,866	83,614	30,546	14,208

# 30. Notes to the Statement of Cash Flows (continued)

(c) Controlled entities acquired: The following controlled entity was acquired by the consolidated entity on 25 November 1999 and their operating results have been included in the profit and loss statement from the relevant date.

Entity and consideration given	Date Acquired	Proportion of shares acquired	Consoli	dated
	Acquireu	acquireu	2000 \$000	1999 \$000
Pertama Holdings Limited	25.11.99	30.12%	18,469	-
Total Consideration			18,469	-
The amounts of assets and liabilities acquired by major class are:				
- Cash			32,337	-
- Receivables			17,049	-
- Investments			1,166	-
- Inventories			18,749	-
- Property, plant and equipment			8,828	-
- Intangible assets			666	-
- Other assets			204	-
- Accounts payable			(12,071)	-
- Borrowings			(6,940)	-
- Provisions			(372)	-
- Outside equity interest			(41,147)	-
Total			18,469	-
Outflow of cash to acquire the entity, net of cash acquired				
- Cash consideration			18,469	_
- Cash balance acquired			(32,337)	-
Cash salance acquired			(52,557)	_
Inflow of cash		_	(13,868)	-

## 31. Financing Arrangements

Corporations in the economic entity had access to the following financing facilities with a financial institution:

## 2000 CONSOLIDATED

	Accessible \$000	Drawndown \$000	Unused \$000
Bank Bill standby arrangements (a)	275,202	203,220	71,982
Bank Overdraft	550	-	550
Total financing facilities	275,752	203,220	72,532

## 1999 CONSOLIDATED

	Accessible \$000	Drawndown \$000	Unused \$000
Bank Bill standby arrangements (a)	185,500	152,151	33,349
Bank Overdraft	600	-	600
Total financing facilities	186,100	152,151	33,949

<sup>(</sup>a) The economic entity has \$50 million of the Bank Bill standby arrangement facility on a fixed interest rate swap which is due to expire on 8 May 2005. Interest is charged on the \$50 million, the subject of the fixed interest rate swap at a fixed rate of 5.97% per annum. The remaining facilities are subject to annual review and subject to cancellation at the election of the bank or the company upon any review date.

## 32. Financial Instruments

(a) Objectives for Holding Derivative Financial Instruments

The economic entity uses derivative financial instruments to manage specifically identified interest rate and foreign currency risks. The purposes for which specific derivative instruments are used are as follows:

Forward exchange contracts are purchased to hedge the Australian dollar value of purchases of products denominated in foreign currency.

Interest rate swap agreements are used to convert floating interest rate exposures on certain debt to fixed rates. These swaps entitle the economic entity to receive, or oblige it to pay, the amounts, if any, by which actual interest payments on nominated loan amounts exceed or fall below specified interest amounts.

## 32. Financial Instruments (continued)

## (b) Interest Rate Risk Exposures

The economic entity is exposed to interest rate risk through primary financial assets and liabilities, modified through derivative financial instruments such as interest rate and cross currency swaps. The following table summarises interest rate risk for the economic entity, together with effective interest rates as at balance date.

			ed interest naturing i					
2000	Floating interest rate (a)	1 year or less	Over 1 to 5 years	More than 5 years	Non- interest bearing	Total	Avera inter rate	est
	\$000	\$000	\$000	\$000	\$000	\$000	Floating	fixed
Financial assets								
Cash	37,077	-	-	-	308	37,385	1.2-5.6%	-
Consumer Finance loans	-	(15)	(340)	-	(1,269)	(1,624)	-	9%
Finance lease, receivables	14,735	-	-	-	-	14,735	9-12%	-
Trade debtors	-	-	-	-	445,195	445,195	-	-
Other current assets-securities Investment securities	-	-	-	-	10,031	10,031	-	-
(non-current)	-	-	-	-	10,396	10,396	-	-
Non-trade debtors & loans	10,158	-	-	-	16,680	26,838	6.5-9.5%	-
	61,970	(15)	(340)	-	481,341	542,956		
Financial liabilities								
Trade creditors	_	-	_	_	312,124	312,124	-	-
Bills payable	153,220	-	-	-	´ -	153,220	6.28%	-
Interest rate swaps	-	-	50,000	_	-	50,000	-	5.97%
Other loans	27,519	-	-	-	6,072	33,591	5.6%	-
	180,739	-	50,000	-	318,196	548,935		

			ed interest maturing i					
1999	Floating interest rate (a)	1 year or less	Over 1 to 5 years	More than 5 years	Non- interest bearing	Total	Aver inter rat	est
	\$000	\$000	\$000	\$000	\$000	\$000	Floating	fixed
Financial assets								
Cash	3,147	-	-	-	-	3,147	4.90%	-
Consumer Finance loans	-	168	2,191	-	10,809	13,168	-	9%
Finance lease, receivables	8,692	-	-	-	-	8,692	9-12%	-
Trade debtors	-	-	-	-	326,006	326,006	-	-
Other current assets-securities Investment securities	-	-	-	-	6,789	6,789	-	-
non-current	-	-	-	-	37,881	37,881	-	-
Non-trade debtors & loans	4,337	-	-	-	14,788	19,125	4.90-10%	-
	16,176	168	2,191	-	396,273	414,808	•	
Financial liabilities								
Trade creditors	-	-	-	-	216,373	216,373	-	-
Bills payable	102,151	-	-	-	_	102,151	5.08%	-
Interest rate swaps	-	-	50,000	-		50,000	-	6.16%
Other loans	5,015	-	-	-	7,386	12,401	4.90%	-
	107,166	-	50,000	-	223,759	380,925	_	

<sup>(</sup>a) Floating interest rates represent the most recently determined rate applicable to the instrument at balance date.

## 32. Financial Instruments (continued)

## (c) Foreign Exchange

The following table summarises by currency the Australian dollar value of forward foreign exchange agreements. Foreign currency amounts are translated at rates current at the reporting date. The 'buy' amounts represent the Australian dollar equivalent of commitments to purchase foreign currencies. Contracts to buy and sell foreign currency are entered into from time to time to offset purchase and sale obligations so as to maintain a properly hedged position.

	CONSOLIDATED			
	20	00	199	99
	Buy	Sell	Buy	Sell
	\$000	\$000	\$000	\$000
Currency				
Italian Lira				
3 months or less	4,393	-	4,990	-
Total	4,393	-	4,990	-

## (d) Net fair value of financial assets and liabilities

The carrying amounts of trade receivables, trade creditors, bank loans, investment securities (current) and outstanding forward foreign exchange contracts approximate their fair values.

The carrying amounts and estimated net fair values of other financial assets (and financial liabilities) held at balance date are given below. Short term instruments where carrying amounts approximate net fair values, are omitted. The net fair value of a financial asset (or a financial liability) is the amount at which the asset could be exchanged, or liability settled in a current transaction between willing parties after allowing for transaction costs.

	CONSOLIDATED			
	2000	)	19	99
	Carrying amount \$000	Net Fair Value \$000	Carrying amount \$000	Net Fair Value \$000
Financial assets: Investment securities (non-current)	Nil	4,213	Nil	3,515
Financial liabilities: Interest rate swap	50,000	49,935	50,000	49,852

The carrying amounts shown in the table are included in the balance sheet under the indicated captions. Investment securities comprise shares held in Data Advantage Limited with a carrying value of \$1.00 and a net fair value of \$4,213,390.

The interest rate swap is recorded in the books at \$50,000,000 and its fair value, based on the market value at 30 June 2000, is \$49,934,905.

The following methods and assumptions were used to estimate the net fair value of each class of financial instrument:

#### **Investment securities**

The net fair values of listed investments are based on quoted market bid prices less estimated disposal costs which are expected to be minimal.

## 32. Financial Instruments (continued)

## Interest rate swap

The net fair value is estimated by discounting the anticipated future cash flows to their present value, based on interest rates existing at the respective balance dates.

## (e) Credit risk exposure

The consolidated entity's exposures to on balance sheet credit risk are as indicated by the carrying amounts of its financial assets. The consolidated entity does not have a significant exposure to any individual counterparty.

The consolidated entity minimises concentrations of credit risk by undertaking transactions with a large number of debtors in various countries and industries.

The major geographic concentration of credit risk arises from the location of the counterparties to the consolidated entity's financial assets as shown in the following table:

Location of credit risk	Consolidated			
	2000	1999		
	\$000	\$000		
New Zealand	1,167	1,227		
Singapore	17,619	-		
Australia	524,170	413,581		
Total	542,956	414,808		

Credit risk on financial assets is spread over the financial services and retail industries.

## 33. Controlled Entities and Unit Trusts

## Shares held by Harvey Norman Holdings Limited

The following companies are 100% owned by Harvey Norman Holdings Limited and incorporated in Australia unless marked otherwise:

Name Name

Achiever Computers Pty Ltd<sup>1</sup>
Albany Stores Pty Limited<sup>1,7</sup>
Aloku Pty Limited
Anwarah Pty Limited
Appeann Pty Limited<sup>1,7</sup>
Arisit Pty Limited<sup>1,2,6</sup>
Arlenu Pty Limited
Arpayo Pty Limited
Aspelect Pty Limited<sup>1,6,7</sup>

Aspleyfurn Pty Limited<sup>1,6,7</sup> Aubdirect Pty Limited<sup>1</sup> Balwondu Pty Limited Barrayork Pty Ltd<sup>1</sup> Bestest Pty Limited Bossee Pty Limited<sup>1,2</sup>

Bowes Pty Limited<sup>1,6,7</sup> Bradiz Pty Limited Braxpine Pty Limited Bundafurn Pty Limited<sup>1,6</sup>

Bundallcom (QLD) Pty Limited<sup>1,7</sup> Busselton WA Pty Limited<sup>1,6,7</sup>

Calardu Pty Limited

Calardu Alice Springs Pty Limited<sup>1,6</sup>

Calardu Auburn Pty Limited<sup>1</sup>
Calardu Ballarat Pty Limited<sup>1</sup>
Calardu Ballina Pty Limited<sup>1,6</sup>
Calardu Bathurst Pty Limited<sup>1</sup>
Calardu Belrose DM Pty Limited<sup>1</sup>
Calardu Berri (SA) Pty Limited<sup>1,6</sup>
Calardu Berrimah Pty Limited<sup>1</sup>
Calardu Bowral Pty Limited<sup>1,6</sup>

Calardu Broadmeadow Pty Limited<sup>1</sup> Calardu Bunbury (WA) Pty Limited<sup>1</sup> Calardu Bundall Pty Limited<sup>1,6</sup> Calardu Campbelltown Pty Limited<sup>1,6</sup>

Calardu Cannington Pty Limited Calardu Caringbah Pty Limited<sup>1</sup>

Calardu Caringbah (Taren Point) Pty Limited<sup>1,6</sup>

Calardu Chatswood Pty Limited<sup>1</sup>
Calardu Frankston Pty Limited<sup>1,6</sup>
Calardu Fyshwick DM Pty Limited<sup>1,6</sup>
Calardu Gordon Pty Limited<sup>1</sup>
Calardu Guildford Pty Limited<sup>1</sup>
Calardu Hobart Pty Limited<sup>1</sup>

Calardu Hoppers Crossing Pty Limited<sup>1</sup>

Calardu Horsham Pty Limited<sup>1</sup>
Calardu Joondalup Pty Limited<sup>1</sup>
Calardu Kalgoorlie Pty Limited<sup>1</sup>
Calardu Launceston Pty Limited<sup>1,6</sup>
Calardu Loganholme Pty Limited<sup>1</sup>

Calardu Maribyrnong Pty Limited Calardu Marion Pty Limited

Calardu Maryborough Pty Limited<sup>1</sup>

Calardu Melville Pty Limited<sup>1</sup> Calardu Milton Pty Limited<sup>1,6</sup> Calardu Morayfield Pty Limited<sup>1</sup> Calardu Mt Gambier Pty Limited<sup>1,6</sup> Calardu Munno Para Pty Limited<sup>1,6</sup> Calardu Noarlunga Pty Limited<sup>1,6</sup> Calardu Noosa Pty Limited<sup>1</sup> Calardu North Ryde Pty Limited<sup>1</sup> Calardu Nowra Pty Limited 1 Calardu Penrith Pty Limited Calardu Port Macquarie Pty Limited Calardu Preston Pty Limited Calardu Queensland Pty Limited Calardu Richmond Pty Limited Calardu Rockingham Pty Limited Calardu Roselands Pty Limited<sup>1</sup>

Calardu South Australia Pty Limited
Calardu Taree Pty Limited
Calardu Tweed Heads Pty Limited
Calardu Vicfurn Pty Limited
Calardu Victoria Pty Limited
Calardu Warrawong Pty Limited
Calardu Warrambool Pty Limited
Calardu Warrambool Pty Limited
Calardu West Gosford Pty Limited
Calardu Whyalla Pty Limited
Calardu Wivenhoe Pty Limited
Cannfurn WA Pty Limited
Carlando Pty Limited
Charmela Pty Limited
Clambruno Pty Limited

Charmela Pty Limited
Clambruno Pty Limited
Commwin Pty Limited
Computawin Pty Limited
Cropp Pty Limited
D.M. Auburn Franchisor Pty

D.M. Auburn Franchisor Pty Limited D.M. Auburn Leasing Pty Limited D.M. Kotara Franchisor Pty Limited D.M. Kotara Leasing Pty Limited D.M. Liverpool Franchisor Pty Limited D.M. Liverpool Leasing Pty Limited D.M. Liverpool Leasing Pty Limited

Daldere Pty Limited
Dandolena Pty Limited
Derni Pty Limited
Divonda Pty Limited
Divonda Pty Limited

Domain Holdings Pty Limited<sup>1</sup> Domayne Holdings Limited<sup>1,9</sup> Domayne Pty Limited<sup>1</sup>

Domayne Online.com Pty Limited<sup>1,6</sup>

Durslee Pty Limited Edbrook Pty Limited<sup>5</sup>

Edbrook Everton Park Pty Limited<sup>1</sup>

Elcann Pty Limited<sup>1,6</sup> Electberg<sup>1,6,7</sup>

Electbund Pty Limited<sup>1</sup> Electmac Pty Limited<sup>1,6,7</sup>

# **Shares held by Harvey Norman Holdings Limited** (continued)

Name	Name
Farane Pty Limited	H.N. Darwin Franchisor Pty Limited <sup>1,6</sup>
Floorcom Pty Limited <sup>1,7</sup>	H.N. Darwin Leasing Pty Limited <sup>1,6</sup>
Flormonda Pty Limited	H.N. Dubbo Franchisor Pty Limited
Forgetful Pty Limited <sup>1,6</sup>	H.N. Dubbo Leasing Pty Limited <sup>1,6</sup>
Furnmak Qld Pty Limited <sup>1,6,7</sup>	H.N. Enfield Franchisor Pty Limited <sup>6</sup>
Furnwind Pty Limited <sup>1,6,7</sup>	H.N. Enfield Leasing Pty Limited <sup>1,6</sup>
Ganoru Pty Limited	H.N. Everton Park Franchisor Pty Limited <sup>6</sup>
Geraldton WA Pty Limited <sup>1</sup>	H.N. Everton Park Leasing Pty Limited <sup>1,6</sup>
Gestco Pty Limited	H.N. Fairfield Franchisor Pty Limited <sup>1</sup>
Gestco Greensborough Pty Limited <sup>1</sup>	H.N. Fyshwick Franchisor Pty Limited
Gladstone Stores Pty Limited <sup>1,6,7</sup>	H.N. Fyshwick Leasing Pty Limited <sup>1</sup>
Gravcomp Pty Limited <sup>1,6,7</sup>	H.N. Geelong Franchisor Pty Limited
H.N. Albany Franchisor Pty Limited	H.N. Geelong Leasing Pty Limited <sup>1</sup>
H.N. Armidale Franchisor Pty Limited	H.N. Geraldton Leasing Pty Limited <sup>1</sup>
H.N. Armidale Leasing Pty Limited <sup>1</sup>	H.N. Geraldton WA Franchisor Pty Limited
H.N. Aspley Franchisor Pty Limited	H.N. Gladstone Franchisor Pty Limited <sup>6</sup>
H.N. Aspley Leasing Pty Limited <sup>1</sup>	H.N. Gladstone Leasing Pty Limited <sup>1,6</sup>
H.N. Auburn Franchisor Pty Limited	H.N. Gordon Franchisor Pty Limited
H.N. Auburn Leasing Pty Limited <sup>1</sup>	H.N. Gordon Leasing Pty Limited <sup>1</sup>
H.N. Balgowlah Franchisor Pty Limited	H.N. Gosford Leasing Pty Limited <sup>1</sup>
H.N. Balgowlah Leasing Pty Limited <sup>1</sup>	H.N. Grafton Franchisor Pty Limited <sup>6</sup>
H.N. Ballarat Franchisor Pty Limited	H.N. Grafton Leasing Pty Limited <sup>1,6</sup>
H.N. Ballarat Leasing Pty Limited <sup>1</sup>	H.N. Indooroopilly Franchisor Pty Limited <sup>6</sup>
H.N. Bathurst Franchisor Pty Limited <sup>1,6</sup>	H.N. Indooroopilly Leasing Pty Limited <sup>1,6</sup>
H.N. Bathurst Leasing Pty Limited <sup>1,6</sup>	H.N. Joondalup Franchisor Pty Limited
H.N. Bendigo Franchisor Pty Limited	H.N. Joondalup Leasing Pty Limited <sup>1</sup>
H.N. Bendigo Leasing Pty Limited <sup>1</sup>	H.N. Kalgoorlie Franchisor Pty Limited
H.N. Bernoth Leasing Pty Limited <sup>1</sup>	H.N. Kalgoorlie Leasing Pty Limited <sup>1</sup>
H.N. Bernoth Plant & Equipment Pty Limited <sup>1</sup>	H.N. Karratha Franchisor Pty Limited <sup>6</sup>
H.N. Blacktown Franchisor Pty Limited	H.N. Karratha Leasing Pty Limited <sup>1,6</sup>
H.N. Blacktown Leasing Pty Limited <sup>1</sup>	H.N. Kawana Waters Franchisor Pty Limited
H.N. Broadway on the Mall Leasing Pty Limited <sup>1,6</sup>	H.N. Kawana Waters Leasing Pty Limited <sup>1</sup>
H.N. Broadway on the Mall Franchisor Pty Limited <sup>1,6</sup>	H.N. Lismore Franchisor Pty Limited
H.N. Bunbury Franchisor Pty Limited	H.N. Lismore Leasing Pty Limited <sup>1</sup>
H.N. Bunbury Leasing Pty Limited <sup>1</sup>	H.N. Liverpool Franchisor Pty Limited
H.N. Bundaberg Franchisor Pty Limited	H.N. Liverpool Leasing Pty Limited <sup>1</sup>
H.N. Bundaberg Leasing Pty Limited <sup>1</sup>	H.N. Loughran Contracting Pty Limited <sup>1</sup>
H.N. Busselton Franchisor Pty Limited <sup>1,6</sup>	H.N. Mackay Franchisor Pty Limited
H.N. Busselton Leasing Pty Limited <sup>1,6</sup>	H.N. Mackay Leasing Pty Limited <sup>1</sup>
H.N. Cairns Franchisor Pty Limited	H.N. Maitland Franchisor Pty Limited <sup>6</sup>
H.N. Cairns Leasing Pty Limited  H.N. Carrol Little Franchisco Pt. Limited	H.N. Maitland Leasing Pty Limited <sup>1,6</sup>
H.N. Campbelltown Franchisor Pty Limited	H.N. Maribyrnong Franchisor Pty Limited
H.N. Campbelltown Leasing Pty Limited  H.N. Cannington W.A. Franchisor Pty Limited	H.N. Maribyrnong Leasing Pty Limited <sup>1</sup> H.N. Marion Franchisor Pty Limited
H.N. Cannington W.A. Franchisol Pty Limited H.N. Cannington W.A. Leasing Pty Limited  1	H.N. Marion Leasing Pty Limited
H.N. Carindale Franchisor Pty Limited	H.N. Moorabbin Franchisor Pty Limited
H.N. Carindale Leasing Pty Limited  H.N. Carindale Leasing Pty Limited  H.N. Carindale Leasing Pty Limited	H.N. Moorabbin Leasing Pty Limited 1
H.N. Caringbah Franchisor Pty Limited	H.N. Moore Park Franchisor Pty Limited
H.N. Caringbah Leasing Pty Limited  H.N. Caringbah Leasing Pty Limited  H.N. Caringbah Leasing Pty Limited	H.N. Moore Park Leasing Pty Limited <sup>1</sup>
H.N. Chatswood Franchisor Pty Limited <sup>1</sup>	H.N. Moss Vale Franchisor Pty Limited <sup>6</sup>
H.N. Chatswood Leasing Pty Limited  H.N. Chatswood Leasing Pty Limited  H.N. Chatswood Leasing Pty Limited	H.N. Moss Vale Leasing Pty Limited 1,6
H.N. Coffs Harbour Franchisor Pty Limited	H.N. Mt Gravatt Franchisor Pty Limited
H.N. Coffs Harbour Leasing Pty Limited <sup>1</sup>	H.N. Mt Gravatt Leasing Pty Limited
H.N. Dandenong Franchisor Pty Limited	H.N. Newcastle Franchisor Pty Limited
H.N. Dandenong Leasing Pty Limited <sup>1</sup>	H.N. Newcastle Leasing Pty Limited <sup>1</sup>
	<i>y</i>

## Shares held by Harvey Norman Holdings Limited (continued)

Name	Name
H.N. Noosa Franchisor Pty Limited <sup>6</sup>	Hardly Normal Discounts Pty Limited
H.N. Noosa Leasing Pty Limited <sup>1,6</sup>	Hardly Normal Pty Limited
H.N. Nowra Franchisor Pty Limited	Hardly Normal Limited <sup>1,8,9</sup>
H.N. Nowra Leasing Pty Limited <sup>1</sup>	Harmise Pty Limited <sup>1,7</sup>
H.N. Nunawading Franchisor Pty Limited	Harvey Cellars Pty Limited <sup>1</sup>
H.N. Nunawading Leasing Pty Limited <sup>1</sup>	Harvey Liquor Pty Limited <sup>1</sup>
H.N. O'Connor Franchisor Pty Limited	Harvey Norman (ACT) Pty Limited
H.N. O'Connor Leasing Pty Limited <sup>1</sup>	Harvey Norman Burnie Franchisor Pty Limited
H.N. Orange Franchisor Pty Limited <sup>6</sup>	Harvey Norman Burnie Leasing Pty Limited <sup>1</sup>
H.N. Orange Leasing Pty Limited <sup>1,6</sup>	Harvey Norman Commercial Your Solution
H.N. Oxley Franchisor Pty Limited <sup>6</sup>	Provider Pty Limited <sup>1</sup>
H.N. Oxley Leasing Pty Limited <sup>1,6</sup>	Harvey Norman Computer Club Pty Limited <sup>1</sup>
H.N. Osborne Park Franchisor Pty Limited	Harvey Norman Computer Training Pty Limited <sup>1</sup>
H.N. Osborne Park Leasing Pty Limited <sup>1</sup>	Harvey Norman Devonport Franchisor Pty Limited
H.N. Penrith Franchisor Pty Limited <sup>6</sup>	Harvey Norman Devonport Leasing Pty Limited <sup>1</sup>
H.N. Penrith Leasing Pty Limited <sup>1,6</sup>	Harvey Norman Energy Pty Limited <sup>6</sup>
H.N. Port Hedland Franchisor Pty Limited	Harvey Norman Export Pty Limited <sup>1</sup>
H.N. Port Hedland Leasing Pty Limited <sup>1</sup>	Harvey Norman Europe d.o.o. 1,6,11
H.N. Port Kennedy Franchisor Pty Limited H.N. Port Kennedy Leasing Pty Limited <sup>1</sup>	Harvey Norman Financial Services (N.Z.) Limited <sup>1,8,9</sup>
H.N. Port Macquarie Franchisor Pty Limited	Harvey Norman Fitouts Pty Limited <sup>1</sup>
H.N. Port Macquarie Leasing Pty Limited  H.N. Port Macquarie Leasing Pty Limited	Harvey Norman Gamezone Pty Limited <sup>1</sup>
H.N. Preston Franchisor Pty Limited	Harvey Norman Glenorchy Franchisor Pty Limited
H.N. Preston Leasing Pty Limited  H.N. Preston Leasing Pty Limited  H.N. Preston Leasing Pty Limited	Harvey Norman Glenorchy Leasing Pty Limited <sup>1</sup>
H.N. Riverwood Franchisor Pty Limited <sup>1</sup>	Harvey Norman Hobart Franchisor Pty Limited
H.N. Riverwood Leasing Pty Limited	Harvey Norman Hobart Leasing Pty Limited  1 Harvey Norman Hobart Leasing Pty Limited  1 Harvey Norman Hobart Leasing Pty Limited
H.N. Rockhampton Franchisor Pty Limited <sup>6</sup>	Harvey Norman Home Cellars Pty Limited <sup>1</sup>
H.N. Rockhampton Leasing Pty Limited 1,6	Harvey Norman Launceston Franchisor
H.N. Shepparton Franchisor Pty Limited	Pty Limited
H.N. Shepparton Leasing Pty Limited <sup>1</sup>	Harvey Norman Launceston Leasing Pty Limited <sup>1</sup>
H.N. South Tweed Franchisor Pty Limited	Harvey Norman Leasing Pty Limited 1,6
H.N. South Tweed Leasing Pty Limited	Harvey Norman Leasing (N.Z.) Limited 1,8,9
H.N. Tamworth Franchisor Pty Limited	Harvey Norman Limited <sup>1,9</sup>
H.N. Tamworth Leasing Pty Limited <sup>1</sup>	Harvey Norman Loughran Plant & Equipment
H.N. Toowoomba Franchisor Pty Limited	Pty Limited <sup>1</sup>
H.N. Toowoomba Leasing Pty Limited <sup>1</sup>	Harvey Norman Music Pty Limited <sup>1,6</sup>
H.N. Townsville Franchisor Pty Limited	Harvey Norman Net. Works Pty Limited
H.N. Traralgon Franchisor Pty Limited	Harvey Norman (N.S.W.) Pty Limited <sup>1</sup>
H.N. Traralgon Leasing Pty Limited <sup>1</sup>	Harvey Norman Online.com Pty Limited <sup>1,6</sup>
H.N. Wagga Franchisor Pty Limited	Harvey Norman Properties (N.Z.) Limited <sup>1,8,9</sup>
H.N. Wagga Leasing Pty Limited <sup>1</sup>	Harvey Norman (QLD) Pty Limited <sup>5</sup>
H.N. Warrnambool Franchisor Pty Limited <sup>6</sup>	Harvey Norman Rental Pty Limited <sup>1,6</sup>
H.N. Warrnambool Leasing Pty Limited <sup>1,6</sup>	Harvey Norman Retailing Pty Limited
H.N. Warrawong Franchisor Pty Limited	Harvey Norman Rosney Franchisor Pty Limited
H.N. Warrawong Leasing Pty Limited <sup>1</sup>	Harvey Norman Rosney Leasing Pty Limited <sup>1</sup>
H.N. West Gosford Franchisor Pty Limited	Harvey Norman Shopfitting Pty Limited <sup>1</sup>
H.N. Wiley Park Franchisor Pty Limited	Harvey Norman Singapore Pte Limited <sup>6,10</sup>
H.N. Wiley Park Leasing Pty Limited <sup>1</sup>	Harvey Norman Stores Pty Limited
H.N. Windsor Franchisor Pty Limited	Harvey Norman Stores (N.Z.) Pty Limited
H.N. Windsor Leasing Pty Limited <sup>1</sup>	Harvey Norman Stores (W.A.) Pty Limited <sup>1</sup>
H.N. Woden Franchisor Pty Limited	Harvey Norman Tasmania Pty Limited <sup>1</sup>
H.N. Woden Leasing Pty Limited <sup>1,6</sup>	Harvey Norman Technology Pty Limited
H.N. Young Franchisor Pty Limited	Harvey Norman Ulverstone Franchisor Pty Limited
H.N. Young Leasing Pty Limited <sup>1</sup>	Harvey Norman Ulverstone Leasing Pty Limited <sup>1</sup>

# Shares held by Harvey Norman Holdings Limited (continued)

Name Name

Harvey Norman Victoria Pty Limited

Havrex Pty Limited<sup>5</sup>

HNL Pty Limited (formerly Harvey Norman

Liquor Pty Limited)<sup>1</sup>
Hodberg Pty Limited<sup>4</sup>
Hodvale Pty Limited<sup>4</sup>
Hoxco Pty Limited<sup>5</sup>
Jartoso Pty Limited

J.M. Auburn Franchisor Pty Limited J.M. Campbelltown Franchisor Pty Limited J.M. Campbelltown Leasing Pty Limited J.M. Caringbah Franchisor Pty Limited J.M. Caringbah Leasing Pty Limited J.M. Contracting Services Pty Limited

J.M. Leasing Pty Limited<sup>1</sup>

J.M. Marrickville Franchisor Pty Limited J.M. Marrickville Leasing Pty Limited J.M. Newcastle Franchisor Pty Limited J.M. Plant & Equipment Hire Pty Limited

J.M. Share Investment Pty Limited<sup>1</sup>
J.M. West Gosford Franchisor Pty Limited
J.M. West Gosford Leasing Pty Limited<sup>1</sup>

Jondarlo Pty Limited

Joyce Mayne Home Cellars Pty Limited<sup>1</sup>
Joyce Mayne Kotara Leasing Pty Limited<sup>1</sup>
Joyce Mayne Liverpool Leasing Pty Limited<sup>1</sup>

Joyce Mayne Penrith Pty Limited<sup>1</sup>

Joyce Mayne Shopping Complex Pty Limited<sup>1</sup>

Kalinya Development Pty Limited<sup>1</sup>

Kambaldu Pty Limited Karratha WA Pty Limited<sup>1,6</sup>

Kita Pty Limited<sup>1</sup> Koodero Pty Limited Korinti Pty Limited Lamino Pty Limited Lesandu Pty Limited

Lesandu Balgowlah Pty Limited<sup>1,6</sup> Lesandu Bathurst Pty Limited<sup>1</sup> Lesandu Brisbane City Pty Limited<sup>1,6</sup> Lesandu Busselton Pty Limited<sup>1,6</sup> Lesandu Chatswood Pty Limited<sup>1</sup> Lesandu Cranbourne Pty Limited<sup>1,6</sup> Lesandu Deniliquin Pty Limited<sup>1,6</sup> Lesandu Griffith Pty Limited<sup>1,6</sup> Lesandu Indooroopilly Pty Limited<sup>6</sup> Lesandu Marion Pty Limited<sup>1,6</sup> Lesandu Mornington Pty Limited<sup>1,6</sup> Lesandu Moss Vale Pty Limited<sup>1,6</sup> Lesandu Noarlunga Pty Limited<sup>1,6</sup> Lesandu Noosa Pty Limited<sup>1,6</sup> Lesandu Nowra Pty Limited<sup>1,6</sup> Lesandu Orange Pty Limited<sup>1</sup>

Lesandu Richmond (Vic) Pty Limited<sup>1,6</sup>

Lesandu S.A. Pty Limited<sup>1</sup> Lesandu Stanmore Pty Limited<sup>1</sup> Lesandu Tamworth Pty Limited<sup>1</sup> Lesandu Tasmania Pty Limited<sup>1</sup> Lesandu Tweed Heads Pty Limited<sup>1</sup> Lesandu Underwood Pty Limited<sup>1,6</sup> Lesandu W.A. Pty Limited

Lesandu Wagga Wagga Pty Limited<sup>1,6</sup> Lesandu West Gosford DM Pty Limited<sup>1,6</sup>

Lexeri Pty Limited
Lightcorp Pty Limited
Lodare Pty Limited
Loreste Pty Limited
Malvis Pty Limited
Manutu Pty Limited
Maradoni Pty Limited
Marinski Pty Limited
Misstar Pty Limited
Nisstar Pty Limited
Nedcroft Pty Limited

Network Consumer Finance Pty Limited

Nomadale Pty Limited<sup>5</sup> Norman Ross Pty Limited Oldmist Pty Limited

Oslek Developments Pty Limited<sup>1</sup>

Osraidi Pty Limited
Oxleycom Pty Limited<sup>1,6,7</sup>
Oxcom Pty Limited<sup>1,7</sup>
Plezero Pty Limited

R. Reynolds Nominees Pty Limited<sup>1</sup>

Rosieway Pty Limited Sarsha Pty Limited Setto Pty Limited<sup>6</sup>

Signature Computers Pty Limited<sup>1</sup>

Skyjump Pty Limited<sup>1,7</sup> Solaro Pty Limited

Space Furniture Pty Limited<sup>1,2</sup> Strathloro Pty Limited Stupendous Pty Limited Swaneto Pty Limited Swanpark Pty Limited<sup>5</sup> Tatroko Pty Limited Tisira Pty Limited<sup>1,6</sup> Toocom Pty Limited<sup>1,6</sup> Valrado Ptv Limited<sup>1,6,7</sup> Ventama Pty Limited<sup>3</sup> Wadins Pty Limited Wanalti Pty Limited Waggafurn Pty Limited<sup>1</sup> Warungi Pty Limited Waytango Pty Limited Webzone Pty Limited<sup>1</sup> Wincomp Pty Limited<sup>1,6,7</sup> Windsorcom Pty Limited<sup>1</sup> Wytharra Pty Limited Yoogalu Pty Limited Zabella Pty Limited

Zavarte Pty Limited

# Shares held by Harvey Norman Holdings Limited (continued)

#### Name

Zirdano Pty Limited Zirdanu Pty Limited

- Company is not part of the class order described in Note 34
- Harvey Norman Holdings Limited owns 50% of Shares in Misstar Pty Limited and Bossee Pty Limited, and 51% of the shares in Space Furniture Pty Limited and Arisit Pty Limited
- 3. Shares held by Sarsha Pty Limited
- 4. Shares held by Harvey Norman Retailing Pty Limited
- 5. Shares held by Harvey Norman Stores Pty Limited
- 6. These companies were acquired during the year
- 7. These companies were disposed of during the year
- 8. Shares held by Harvey Norman Limited
- 9. These companies are incorporated in New Zealand
- 10. This company is incorporated in Singapore
- 11. This company is incorporated in Slovenia

## **Units in Unit Trusts held by Harvey Norman Holdings Limited**

Name			

Albany Stores No 2 Trust Aldrum No. 2 Trust Anwarah No. 2 Trust Appeann No 2 Trust Artza No. 2 Trust Aspelect No. 2 Trust\*\* Aspleybed No. 2 Trust Aspleyfurn No. 2 Trust\*\* Aubdirect No 2 Trust Avocoe No. 2 Trust Bagron No. 2 Trust Bedmac No 2 Trust Bena No. 2 Trust Big Apple Trust Bogardo No. 2 Trust Bowes No. 2 Trust\*\*

Bradiz No. 2 Trust
Bundafurn No. 2 Trust\*\*
Bundallcom No. 2 Trust
Bundallcom (Qld) No 2 Trust
Busselton WA No. 2 Trust\*\*

Calardu ACT Trust

Calardu Adderley Street Trust Calardu Alexandria DM Trust\*\*

Calardu Alice Springs Trust\*\* Calardu Auburn No. 1 Trust Calardu Auburn No. 2 Trust Calardu Auburn No. 3 Trust Calardu Auburn No. 4 Trust Calardu Auburn No. 5 Trust Calardu Auburn No. 6 Trust Calardu Auburn No. 7 Trust Calardu Auburn No. 8 Trust Calardu Auburn No. 9 Trust Calardu Aspley Trust Calardu Ballarat Trust Calardu Ballina Trust\*\* Calardu Bathurst Trust Calardu Belrose DM Trust Calardu Bennetts Green Trust

Name

Calardu Bennetts Green Warehouse Trust

Calardu Berri Trust\*\* Calardu Berrimah Trust Calardu Bowral Trust\*\*

Calardu Broadmeadow No. 1 Trust Calardu Broadmeadow No. 2 Trust

Calardu Brookvale Trust Calardu Bunbury Trust

## Units in Unit Trusts held by Harvey Norman Holdings Limited (continued)

Name	Name
Calardu Bundaberg Trust	CBG Trust
Calardu Bundall Trust**	Charmela No. 2 Trust
Calardu Campbelltown Trust**	Claret No. 2 Trust
Calardu Cannington Trust	Combund No. 2 Trust
Calardu Caringbah Trust	Commac No 2 Trust
Calardu Caringbah (Taren Point) Trust**	Commount No. 2 Trust**
Calardu Fyshwick DM Trust**	Commwin No. 2 Trust**
Calardu Gordon Trust	Computawin No. 2 Trust**
Calardu Guildford Trust	Copee No. 2 Trust
Calardu Hobart Trust	Elcann No. 2 Trust**
Calardu Hoppers Crossing Trust	Electberg No. 2 Trust**
Calardu Horsham Trust	Electbund No 2 Trust
Calardu Joondalup Trust	Electmac No. 2 Trust**
Calardu Kalgoorlie Trust	Fillinde No. 2 Trust
Calardu Loganholme Trust	Floorchat No. 2 Trust**
Calardu Mackay Trust	Furnchat No. 2 Trust
Calardu Maribyrnong Trust	Furncon No. 2 Trust**
Calardu Maribyrnong 1995 Trust	Furnmac No. 2 Trust
Calardu Marion Trust	Furnmac QLD No. 2 Trust**
Calardu Maryborough Trust	Furnmil No. 2 Trust
Calardu Melville Trust	Furnwind No. 2 Trust**
Calardu Milton Trust**	Geevarne No. 2 Trust
Calardu Morayfield Trust	Geraldton WA No 1 Trust
Calardu Mt. Gambier Trust**	Geraldton WA No 2 Trust
Calardu Noarlunga Trust**	Gladstone Stores Trust**
Calardu Noosa Trust	Gravcomp No. 2 Trust**
Calardu North Ryde Trust	Glaydon No. 2 Trust
Calardu Nowra Trust	Gordinia No. 2 Trust
Calardu No. 1 Trust	Hangova No. 2 Trust
Calardu No. 2 Trust	Happee No. 2 Trust
Calardu No. 3 Trust	Harbund No. 2 Trust
Calardu Oxley Trust	Harmise No 2 Trust
Calardu Penrith Trust	Harvey Norman Burnie Franchisor Unit Trust
Calardu Port Macquarie Trust	Harvey Norman Devonport Franchisor Unit Trust
Calardu Preston Trust	Harvey Norman Discounts No. 1 Trust
Calardu Richmond Trust**	Harvey Norman Glenorchy Franchisor Unit Trust
Calardu Rockingham Trust	Harvey Norman Hobart Franchisor Unit Trust
Calardu Rockhampton Trust	Harvey Norman Launceston Franchisor Unit Trust
Calardu Rosebery Trust	Harvey Norman Lighting Asset Trust
Calardu Roselands Trust	Harvey Norman Lighting No. 1 Trust
Calardu Taree Trust	Harvey Norman Liquor Unit Trust
Calardu Thomastown Trust	Harvey Norman Rosney Franchisor Unit Trust
Calardu Toowoomba Trust	Harvey Norman Tasmania Agent Unit Trust
Calardu Tweed Heads Trust	Harvey Norman Ulverstone Franchisor Unit Trust
Calardu Vicfurn Trust	Harvey Norman No. 1 Trust
Calardu Warrawong Trust	Havoscu No. 2 Trust
Calardu Warrawong No 1 Trust	Hopcorp No. 2 Trust
Calardu Warrnambool Trust	Hoxgold No. 2 Trust
Calardu West Gosford Trust	Jamacar No. 2 Trust
Calardu Whyalla Trust**	Kaboola No. 2 Trust
Calardu Wivenhoe Trust	Kalinya Unit Trust
Cannbed No. 2 Trust**	Kanfare No. 2 Trust
Cannfurn No. 2 Trust**	Karratha WA No. 2 Trust**
Cannfurn WA No. 2 Trust**	Kazron No. 2 Trust
Carinfurn No. 2 Trust**	Keybare No. 2 Trust

## Units in Unit Trusts held by Harvey Norman Holdings Limited (continued)

#### Name Name

Keyko No. 2 Trust Kilcarva No. 2 Trust Krimshaw No. 2 Trust Kroomba No. 2 Trust

Lamino Investments No. 1 Trust Lamino Investments No. 2 Trust Lamino Investments No. 3 Trust Lamino Investments No. 4 Trust Lamino Investments No. 5 Trust Lamino Investments No. 6 Trust

Lesandu Albury Trust Lesandu Campbelltown Trust Lesandu Fairfield Trust Lesandu Gordon Trust Lesandu Gosford Trust Lesandu Miranda Trust Lesandu Newcastle Trust Lesandu No. 1 Trust Lesandu Penrith Trust Lesandu Tamworth Trust Lesandu Warrawong Trust Lesandu Warringah Mall Trust

Liscom No 2 Trust Lodare No. 2 Trust Luckyme No. 2 Trust\*\* Macfurn (OLD) No. 2 Trust\*\* Makdon No. 2 Trust Makfindi No. 2 Trust Malvis No. 2 Trust Marouli No. 2 Trust

Masorie No. 2 Trust Milblu No. 2 Trust Millintar No. 2 Trust Moracroft No. 2 Trust Mozzpex No. 2 Trust Nargista No. 2 Trust Natley No. 2 Trust Nekdil No. 2 Trust\*\* Osbcomm No. 2 Trust\*\*

Oslek Developments Trust Osraidi No. 2 Trust Oxcom No 2 Trust Oxlevcom No. 2 Trust\*\* Piatan No. 2 Trust

Port Hedland WA No. 2 Trust\*\*

Posharnu No. 2 Trust Pulpy No. 2 Trust Quandallo No. 2 Trust Quinlea No. 2 Trust Rajola No. 2 Trust Ranano No. 2 Trust

Calardue Richmond Trust\*\*

Roowin No. 2 Trust Rozborn No. 2 Trust Rudari No. 2 Trust

Resum No. 2 Trust

Rustona No. 2 Trust Sardonnu No. 2 Trust Saywarre No. 2 Trust Skyjump No 2 Trust Sungo No. 2 Trust Swedon No. 2 Trust Sydney No. 1 Trust Tampar No. 2 Trust Tandulu No. 2 Trust Tarshellu No. 2 Trust Tenalaw No. 2 Trust\*\* Tifcon No. 2 Trust Toocom No. 2 Trust\*\* Torcarsa No. 2 Trust Tortah No. 2 Trust The Calardu Trust Trialli No. 2 Trust Trivea No. 2 Trust Truen No. 2 Trust Uconu No. 1 Trust

Upoes No. 2 Trust Valerinar No. 2 Trust Valrado No. 2 Trust\*\* Venusway No. 2 Trust Vidara No. 2 Trust Wartonu No. 2 Trust Wincomp No. 2 Trust\*\* Windsorcom No 2 Trust Yoogalu Albury Trust Yoogalu Campbelltown Trust Yoogalu Fairfield Trust Yoogalu Gordon Trust Yoogalu Gosford Trust\* Yoogalu Lismore Trust\*

Zoderme No. 2 Trust

Yoogalu Miranda Trust

Yoogalu Newcastle Trust

Yoogalu Warrawong Trust

Yoogalu Warringah Mall Trust

\*All the units in the Unit Trusts are held by Harvey Norman Holdings Limited.

\*\*These trusts were acquired during the year

## 34. Deed of Cross Guarantee

A majority of controlled entities (refer Note 33) have entered into a deed of cross guarantee dated 26 June 2000 with Harvey Norman Holdings Limited which provides that all parties to the deed will guarantee to each creditor payment in full of any debt of each company participating in the deed on winding-up of that company. In addition, as a result of the Class Order issued by the Australian Securities and Investment Commission these companies are relieved from the requirement to prepare financial statements.

Controlled Entities (Refer Note 33) marked <sup>1</sup> are not part of the Class Order.

The aggregate assets, liabilities and net profit after tax of the companies which are parties to the deed of cross guarantee are as follows:

	2000	1999
	\$000	\$000
Assets	949,362	603,423
Liabilities	585,844	403,561
Net profit after tax	93,796	46,701

## 35. Subsequent Events

There have been no material events subsequent to a balance date.

## **DIRECTORS' DECLARATION**

The directors declare that:

- (a) the financial statements and associated notes comply with the accounting standards and Urgent Issues Group Consensus Views;
- (b) the financial statements and notes give a true and fair view of the financial position as at 30 June 2000 and performance of the economic entity for the year then ended;
- (c) in the directors' opinion;
  - (i) there are reasonable grounds to believe that the company will be able to pay its debts as when they become due and payable, and the companies and parent entity who are party to the deed described in Note 34, will as an economic entity be able to meet any obligations or liabilities to which they are, or may become subject by virtue of the deed of cross guarantee dated 26 June 2000; and
  - (ii) the financial statements and notes are in accordance with the Corporations Law, including sections 296 and 297.

This statement has been made in accordance with a resolution of directors

M. HARVEY
Director
Director
Director
Director
Director

Sydney 20 September 2000

## INDEPENDENT AUDIT REPORT

## To The Members of Harvey Norman Holdings Limited:

#### Scope

We have audited the financial report of Harvey Norman Holdings Limited for the financial year ended 30 June 2000 as set out on pages 10 to 49. The financial report includes the consolidated financial statements of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year. The company's directors are responsible for the financial report. We have conducted an independent audit of the financial report in order to express an opinion on it to the members of the company.

Our audit has been conducted in accordance with Australian Auditing Standards to provide reasonable assurance whether the financial report is free of material misstatement. Our procedures included examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and the evaluation of accounting policies and significant accounting estimates. These procedures have been undertaken to form an opinion whether, in all material respects, the financial report is presented fairly in accordance with Accounting Standards, other mandatory professional reporting requirements and statutory requirements, in Australia, so as to present a view which is consistent with our understanding of the company's and the consolidated entity's financial position, and performance as represented by the results of their operations and their cash flows.

The audit opinion expressed in this report has been formed on the above basis.

## **Audit Opinion**

In our opinion, the financial report of Harvey Norman Holdings Limited is in accordance with:

- (a) the Corporations Law, including:
  - (i) giving a true and fair view of the company's and consolidated entity's financial position as at 30 June 2000 and of their performance for the year ended on that date; and
  - (ii) complying with Accounting Standards and the Corporations Regulations; and
- (b) other mandatory professional reporting requirements.

Arthur Andersen Chartered Accountants

**CRAIG M. JACKSON** 

Sydney 20 September 2000

# SHAREHOLDER INFORMATION

## Distribution of Shareholdings as at 11 September 2000

Size of Holding	Ordinary
	Shareholders
1 - 1,000	3,369
1,001 - 5,000	3,490
5,001 - 10,000	522
10,001 - 100,000	977
100,001 and over	216
	8,574
Number Shareholders	
With less than a marketable parcel	69

## **Voting Rights**

All ordinary shares issued by Harvey Norman Holdings Limited carry one vote per share restriction.

## Twenty Largest Shareholders as at 11 September 2000

Number of	
<b>Ordinary Shares</b>	Shareholder
160.046.680	W 6 114
160,246,670	Mr. Gerald Harvey
155,001,250	Dimbulu Pty Limited
143,235,397	G Harvey Nominees Pty Limited
48,687,340	Ms Margaret Lynette Harvey
36,169,566	Permanent Trustee Australia
28,558,845	BT Custodial Services Pty Ltd
27,374,449	Permanent Trustee Australia
25,201,602	Permanent Trustee Australia
25,086,632	<b>Chase Manhattan Nominees</b>
23,936,779	Westpac Custodian Nominees
22,338,364	<b>National Nominees Limited</b>
18,370,450	Ms Kay Lesley Page
18,118,200	Enbeear Pty Limited
16,946,810	Dimbulu Pty Limited
14,744,151	Permanent Trustee Australia
13,577,741	Citicorp Nominees Pty limited
10,561,929	Queensland Investment
10,009,294	<b>HSBC Custody Nominees</b>
9,396,587	AMP Life Limited
9,206,958	<b>ANZ Nominees Limited</b>
816,769,014	

Total held by twenty largest shareholders as a percentage 80.22%.

## **AUSTRALIAN CAPITAL TERRITORY**

## **FYSHWICK**

Cnr Barrier & Ipswich Streets Fyshwick 2609 Phone (02) 6280 4140

#### WODEN

Shop 5 Mezzanine Level Woden Plaza Woden 2606 Phone (02) 6282 2511

## **NEW SOUTH WALES**

## **SYDNEY SUBURBAN**

#### **AUBURN**

233-239 Parramatta Road Auburn 2144 Phone (02) 9202 4888

250 Parramatta Road Auburn 2144 Phone (02) 9202 4888

## **BALGOWLAH**

176-190 Condamine Street Balgowlah 2093 Phone (02) 9948 4511

## BLACKTOWN

Unit C5 Cnr Blacktown & Bungarribee Roads Blacktown 2148 Phone (02) 9831 2155

#### **CAMPBELLTOWN**

4 Blaxland Road Campbelltown 2560 Phone (02) 4628 4088

#### **CARINGBAH**

Level 1 Caringbah SupaCenta 220 Taren Point Road Caringbah 2229 Phone (02) 9542 7088

## **CHATSWOOD (Electrical & Computers only)**

Level 2 Chatswood Chase Cnr Archer & Victoria Avenue Chatswood 2067 Phone (02) 9419 1100

#### **GORDON**

1st Floor 802-808 Pacific Highway Gordon 2072 Phone (02) 9498 1499

## LIVERPOOL

Liverpool Mega Centre Orangegrove Road Liverpool 2170 Phone (02) 9600 3333

## **MARRICKVILLE**

Shop 5, Marrickville Metro Shopping Centre Cnr Smidmore & Murray Street Marrickville 2204 Phone (02) 9557 7344

## **MOORE PARK**

Level 2, North SupaCenta Cnr South Dowling Street & Dacey Avenue Moore Park 2021 Phone (02) 9313 6500

## **PENRITH**

Cnr Mulgoa Rd & Wolseley St Penrith 2750 Phone (02) 4737 5111

## WILEY PARK

1018 Canterbury Road Wiley Park 2195 Phone (02) 9740 6055

#### **NEW SOUTH WALES COUNTRY**

#### **ALBURY**

430 Wilson Street Albury 2640 Phone (02) 6041 1944

#### **ARMIDALE**

Shop 8, Girraween Shopping Centre Queen Elizabeth Drive Armidale 2350 Phone: (02) 6771 3788

#### **BATHURST**

Sydney Road Kelso 2795 Phone (02) 6332 3399

## **BENNETTS GREEN (NEWCASTLE)**

7 Abdon Close Bennetts Green 2290 Phone (02) 4948 4555

#### **COFFS HARBOUR**

252 Coffs Harbour Highway Coffs Harbour 2450 Phone (02) 6651 9011

## **DENILIQUIN**

Cnr. Hardinge & Harfleur Streets Deniliquin 2710 Phone (03) 5881 5499

## **DUBBO**

195 Cobra Street Dubbo 2830 Phone (02) 6884 4977

## **ERINA (GOSFORD)**

Harvey Norman Shopping Complex Karalta Lane Erina 2250 Phone (02) 4367 6444

## **GRAFTON**

76 Fitzroy Street Grafton 2460 Phone (02) 6643 3266

#### **INVERELL**

Cnr Vivian & **Evans Streets** Inverell 2360 Phone (02) 6721 0811

#### **LISMORE**

17 Zadoc Street Lismore 2480 Phone (02) 6621 8888

#### MAITLAND

557 High Street Maitland 2320 Phone (02) 4934 2423

## **MOREE**

321 Frome Street Moree 2400 Phone (02) 6752 7531

## **MOSS VALE (Electrical)**

Shop 4/274-276 Argyle Street Moss Vale 2577 Phone: (02) 4868 1204

## **MOSS VALE (Computers)**

Shop 1 10 Clarence Street MOSS VALE 2577 Phone: (02) 4869 4561

## **MUDGEE**

Cnr Oporto & Lisbon Roads South Mudgee 2850 Phone (02) 6372 6514

## NEWCASTLE - (HOME STARTERS)

35-43 Lambton Road Broadmeadow 2292. Phone (02) 4962 1770

#### **NOWRA**

Cnr Central Avenue & Princess Highway Nowra 2541 Phone (02) 4421 5755

## **ORANGE**

Cnr Lone Pine Ave & Mitchell Highway Orange 2800 Phone (02) 6393 2222

#### **PARKES**

Shop 1, Saleyards Road Parkes 2870 Phone (02) 6862 2800

#### PORT MACQUARIE

140 Lake Road Port Macquarie 2444 Phone (02) 6581 0088

## **TAMWORTH**

43 The Ringers Road Tamworth 2340 Phone (02) 6765 1100

#### **TAREE**

9 Mill Close Taree 2430 Phone (02) 6551 3699

## TWEED HEADS

29-41 Greenway Drive Tweed Heads 2486 Phone (02) 5524 0111

## WAGGA

75 Morgan Street Wagga 2650 Phone (02) 6921 7100

#### WARRAWONG

Cnr King Street & Shellharbour Road Warrawong 2502 Phone (02) 4275 2722

#### **YOUNG**

326 Boorowa Street Young 2594 Phone (02) 6382 5744

## **NORTHERN TERRITORY**

## DARWIN

644 Stuart Highway Darwin NT 0828 Phone: (08) 8922 4111

## **QUEENSLAND**

#### **BRISBANE SUBURBAN**

#### **ASPLEY**

1411-1419 Gympie Road Aspley 4034 Phone (07) 3834 1100

#### **BRISBANE – BROADWAY ON THE MALL**

Shop SF01 170 Queen Street Brisbane 4000 Phone: (07) 3013 2800

#### **BROWNS PLAINS**

Unit 3 24-28 Browns Plains Road Browns Plains 4118 Phone: (07) 3809 3277

#### **CARINDALE**

Homemaker Centre Cnr Carindale Street and Old Cleveland Road Carindale 4152 Phone (07) 3843 1700

## **EVERTON PARK**

429 Southpine Road Everton Park 4053 Tel. (07) 3550 4444

#### INDOOROOPILLY

Shop 2044 Westfield Shoppingtown Indooroopilly 4068 Phone: (07) 3327 1300

## MT GRAVATT

Big Top Showrooms 1290 Logan Road Mt Gravatt 4122 Phone: (08) 3849 4299

## OXLEY

2098 Ipswich Road Oxley 4075 Phone: (07) 3332 1100

#### QUEENSLAND COUNTRY

## AYR

Cnr 101 Queen & Edward Street Ayr 4807 Phone: (07) 4783 3188

## BUNDABERG

125 Takalvan Street Bundaberg 4670 Phone (07) 4151 1570

## **BUNDALL (GOLD COAST)**

29-45 Ashmore Road Bundall 4217 Phone (07) 5584 3111

## **CAIRNS**

101 Spence Street Portsmith 4870 Phone (07) 4051 8499

#### **DALBY**

40 Cunningham Street Dalby 4405

Phone: (07)v4662 2429

## **GLADSTONE**

60 Hanson Road Gladstone 4680 Phone (07) 4972 9900

#### HERVEY BAY

Cnr Boat Harbour Drive & O'Rourke Street Hervey Bay 4655 Phone: (07) 4124 3870

## **INNISFAIL**

74 Edith Street Innisfail 4860

Phone: (07) 4061 1433

## KAWANA WATERS (SUNSHINE COAST)

Lot 28 Nicklin Way Minyama Gardens Kawana Waters 4575 Phone (07) 5444 8277

## **MACKAY**

Cnr Bruce Highway & Heath's Road Glenella 4740 Phone (07) 4942 2688

## **NOOSA**

7-9 Gibson Drive Noosaville 4566 Phone (07) 5473 1911

## **ROCKHAMPTON**

407 Yaamba Road North Rockhampton 4701 Phone (07) 4926 2755

## **TOOWOOMBA**

910-932 Ruthven Street Toowoomba 4350 Phone: (07) 4636 7300

## **TOWNSVILLE**

238-262 Woolock Street Townsville 4810 Phone: (07) 4725 5561

## WARWICK

Cnr Victoria St & Palmerin Sts Warwick 4370 Phone: (07) 4661 1066

#### **TASMANIA**

#### **BURNIE**

64 Mount Street Burnie 7320 Phone: (03) 6431 9133

#### **DEVONPORT**

Cnr Best Street & Fenton Way Devonport 7310 Phone: (03) 6424 5155

#### **GLENORCHY**

313 Main Road Glenorchy 7010 Phone: (03) 6272 5555

## **HOBART CITY**

171 Murray Street Hobart 7000 Phone: (03) 6234 3361

## LAUNCESTON

115 Wellington Street Launceston 7250 Phone: (03) 6331 8588

## **LAUNCESTON (Bedding Specialist)**

151 York Street Launceston 7250 Phone: (03) 6334 6222

## **ROSNY**

33 Bligh Street Rosny 7018

Phone: (03) 6210 4444

## **ULVERSTONE**

5-7 Reiby Street Ulverstone 7315 Phone: (03) 6425 1944

## **DIRECTORY OF "HARVEY NORMAN"**

## SHOPPING COMPLEXES

#### **VICTORIA**

## **MELBOURNE SUBURBAN**

#### **DANDENONG**

Cnr Frankston-Dandenong & Green Roads Dandenong 3175

Phone: (03) 9706 9992

#### **GEELONG**

420 Princess Highway

Corio 3214

Phone: (03) 5274 1077

#### **GREENSBOROUGH**

**Shop 227** 

25 Main Street

Greensborough 3088

Phone: (03) 9433 5555

#### **KNOX**

Shop 4, Knox City Centre

Melbourne Street Burwood 3125

Phone: (03) 9801 9333

## MARIBYRNONG (Highpoint)

169 Rosamond Road

Maribyrnong 3032

Phone: (03) 9318 2700

## **MOORABBIN**

420 South Road

Moorabbin 3189

Phone: (03) 9555 1222

#### **NUNAWADING**

396-408 Whitehorse Road

Nunawading 3131

Phone: (03) 9872 6366

#### **PRESTON**

121 Bell Street

Preston 3072

Phone (03) 9269 3300

## **SOUTHLAND (Cheltenham)**

Shop M2 Westfield Southlands

Cnr Nepean & Bay Road

Southland 3196

Phone: (03) 9585 6500

#### **VICTORIAN COUNTRY**

#### **BALLARAT**

13 Grenville Street North

Ballarat 3350

Phone: (03) 5332 9344

#### **BENDIGO**

Cnr High & Ferness Streets

Kangaroo Flat 3555

Phone: (03) 5447 2333

## **CRANBOURNE**

Unit 7

The Great Southern Home Centre

Cnr South Gippsland Highway &

Thompson Road

Cranbourne

## **HAMILTON**

147 Gray Street

Hamilton 3300

Phone: (03) 5572 5333

#### **MILDURA**

Cnr Fifteenth Street & Etiwanda Ave

Mildura 3500

Phone: (03) 5051 2200

## **MOE**

40 George Street

Moe 3825

Phone: (03) 5127 1143

#### **SALE**

Shop 13-15 Gippsland S/Centre

Sale 3850

Phone: (03) 5144 3677

## **SHEPPARTON**

Cnr Melbourne Road

& Goulburn Valley Highway

Kialla 3631

Phone (03) 5823 2530

## **SWAN HILL**

155 Campbell Street

Swan Hill 3585

Phone: (03) 5032 2901

## **TRARALGON**

123 Argyle Street

Traralgon 3844

Phone (03) 5174 8177

#### WARRNAMBOOL

84 Raglan Parade Warrnambool 3280 Phone (03) 5564 7700

## WANGARATTA

8-12 Murphy Street Wangaratta 3677 Phone: (03) 5721 6377

#### WARRAGUL

33 Victoria Street Warragul 3820 Phone: (03) 5623 1533

#### WONTHAGGI

128 Graham Street Wonthaggi 3995 Phone: (03) 5672 1490

## **SOUTH AUSTRALIA**

## **MARION**

822-826 Marion Road Marion 5043 Phone (08) 8375 7777

## **ENFIELD**

449 Main North Road Enfield 5085 Phone: (08) 8342 8700

## **WESTERN AUSTRALIA**

#### **PERTH SUBURBAN**

#### **BELMONT**

Shop 80 Belmont Forum Abernethy Road Belmont 6104 Phone: (08) 9479 4377

## **CANNINGTON**

1363 Albany Highway Cannington 6107 Phone: (08) 9311 1100

#### **CITY WEST**

25 Sutherland Street West Perth 6005 Phone: (08) 9481 4188

#### **FREMANTLE**

13-19 William Street Fremantle 6160 Phone: (08) 9335 6266

#### **JOONDALUP**

36 Clark Crescent Joondalup 6027 Phone: (08) 9301 3311

## **MADDINGTON**

Shop 80 Maddington Shop Centre Atfield Street Maddington 6109 Phone: (08) 9459 5222

## **MANDURAH**

Mandurah Forum 6/318 Pinjarrah Road Mandurah 6210 Phone: (08) 9535 6166

#### **MIDLAND**

252-254 Great Eastern Highway Midland 6056 Phone: (08) 9274 5811

## **MORLEY**

40 Rudloc Road Morley 6062 Phone: (08) 9337 0888

## O'CONNOR

133 Garling Street (Cnr Stock Road) O'Connor 6163 Phone: (08) 9337 0888

## **OSBORNE PARK**

469-475 Scarborough Beach Road Osborne Park 6017 Phone: (08) 9441 1100

## **WESTERN AUSTRALIA COUNTRY**

## **ALBANY**

136 Lockyer Avenue Albany 6330 Phone (08) 9841 1628

## **BUNBURY**

34 Denning Road East Bunbury 6230 Phone (08) 9721 4811

#### BUSSELTON

28-34 Bussell Highway Busselton 6280 Phone (08) 9752 1336

## **GERALDTON** (Furniture & Bedding)

38 Chapman Road Geraldton 6530 Phone (08) 9964 0111

## **GERALDTON (Computers)**

16 Anzac Terrace Geraldton 6530 Phone (08) 9964 0111

## **KALGOORLIE**

Southland Shopping Centre Oswald Street Kalgoorlie 6430 Phone (08) 9021 1400

## **KARRATHA**

Unit 5 Lot 3818 Balmoral Road Karratha 6174 Phone (08) 9144 1589

## PORT HEDLAND

**Boulevarde Shopping Centre** Anderson Street Port Hedland 6721 Phone (08) 9173 1497

#### PORT KENNEDY

400-405 Saltaire Way Port Kennedy 6168 Phone: (08) 9524 0111

## WARWICK

Shop 4, Warwick Grove S/Centre Warwick 6024 Phone: (08) 9447 6000

## **LIGHTING SHOWROOMS**

#### **AUBURN**

241 Parramatta Road Auburn 2144 Phone (02) 9202 4888

## **CROWS NEST**

Spectrum Building, Podium Level 220 Pacific Highway Crows Nest 2065 Phone: (02) 9929 3833

## **ERINA (GOSFORD)**

168-170 The Entrance Road

Erina 2250

Phone: (02) 4367 6444

## **NEW ZEALAND**

## **CHRISTCHURCH**

Cnr Moorhouse Ave & Colombo Street Christchurch

Phone: 0011 643 353 2440

## **MANUKAU**

Manukau SupaCenta Cnr Ronwood & Lambie Drives Manukau City Auckland

Phone: 0011 649 262 7050

## MT WELLINGTON

20-54 Mt Wellington Highway Mt Wellington Auckland

Phone: 0011 649 570 3440

#### **PORIRUA**

19 Parumoana Street Porirua Wellington Phone: 0011 644 237 2600

#### **WAIRAU PARK**

10 Croftfield Lane Glenfield Auckland Phone: 0011 649 441 9750

## **EAST TIMOR**

## DILI

Cruzamento Das Ruas Dr Antonio Carvalho E Belarmino Lobo Dili

Phone: 0011 67 390 325 020

## **DOMAYNE**

#### **AUBURN**

103-123 Parramatta Road Auburn 2144

Phone: (02) 9648 5411

## **CAMPBELLTOWN**

8 Blaxland Road Campbelltown 2560 Phone: (02) 4627 4311

#### **GOSFORD**

Cnr Pacific Highway & Manns Road West Gosford 2250 Phone: (02) 4322 5555

## LIVERPOOL

Liverpool Mega Centre Orangegrove Road Liverpool 2170 Phone: (02) 8778 2222

#### **KOTARA**

18 Bradford Place Kotara 2289 Phone: (02) 4941 3900

## **JOYCE MAYNE**

## **CARINGBAH**

212 Taren Point Road Taren Point 2229 Phone: (02) 9524 0371

## MT DRUITT

Shops 70 & 71 Marketown Cnr Luxford & Carlisle Avenue Mt Druitt 2770

Phone: (02) 9832 9400

## SINGAPORE (trading as "Pertama")

## PERTAMA BEAUTY WORLD

144 Upper Bukit Timah Road #02-28 Beauty World Centre Singapore 588177

Phone: 0011 65 462 6200

## PERTAMA FUNAN CENTRE

109 North Bridge Road #02-02/08 Funan IT Mall Funan Centre Singapore 179097 Phone: 0011 65 334 5432

# PERTAMA RAFFLES CITY

252 North Bridge Road #03-22 Raffles City Shopping Centre Singapore 179103

Phone: 0011 65 339 6777

## PERTAMA TIONG BAHRU

302 Tiong Bahru Road #01-19/20 Tiong Bahru Plaza Singapore 168732 Phone: 0011 65 271 4200

## PERTAMA CENTREPOINT

176 Orchard Road #03-08 Centrepoint Singapore 238843 Phone: 0011 65 732 8686

## PERTAMA TAMPINES MART

No. 9 Tampines Mart #02-01 Tampines Street 32 Singapore 529286 Phone: 0011 65 789 3818