## ANNUAL REPORT

$m$
Independent Bank

Dear Fellow Shareholder:

2011 was a year of mixed results. It was a year that tested our resolve and determination. Despite continued economic sluggishness in many of our markets, due to the hard work and commitment of our entire organization, we continued to improve asset quality and reduce credit costs, and we remained well capitalized throughout the year. On the other hand, it was also a year that tested our patience. We accomplished a number of our performance objectives; however, we failed to achieve our number one goal of returning to profitability.

## 2011 RESULTS

While our operating performance improved during 2011, we are disappointed in the lack of our success in achieving profitability. Despite this disappointment, we made a number of important strides toward our goal of returning to profitability. Our asset quality continues to improve. Nonperforming loans declined $11 \%$ in 2011, following a $39 \%$ decline in 2010. Also, our vehicle service contract (VSC) counterparty receivables were reduced by $21 \%$. Reflective of these trends, our loan loss provision fell by $40 \%$, our loan and collection expenses were $19 \%$ lower than the prior year, and our VSC counterparty contingency expense was reduced by $41 \%$. These results demonstrate that we are headed in the right direction; however, we had expectations of being further down the road.

We believe our anticipated return to profitability has been hampered by our historical investment in loans secured by real estate as well as payment plan receivables. While both of these portfolios have been significantly reduced during the past few years, asset quality issues in these investments have caused us to lag behind the performance of some of our peers. The reduction in the size of these portfolios, as well as improved credit metrics, should mitigate the impact of these factors on future performance.

## THE FOUNDATION FOR FUTURE SUCCESS

Relationship Banking. Our commitment to community banking and our focus on the depth and quality of our customer relationships continues to pay dividends. Despite our challenges over the last several years, our core deposit base has remained strong. As of year-end, less than $4 \%$ of our total funding was from wholesale funding sources. We believe and expect that our dedication to relationship banking and our continuing mission to "impress every customer every day, every time" provides the foundation for the future growth and prosperity of Independent Bank.

Quality of our Franchise. We operate in a wide variety of markets throughout Michigan. In 2012, we plan to focus our resources on those markets that reflect more near-term growth opportunities. We also intend to leverage our existing relationships and delivery channels. We believe we are well positioned to capitalize on the relationships between our branch offices and customers to enhance the distribution of additional products and services. We also believe the breadth of our franchise creates a number of exciting opportunities through the better use of branch service and delivery technologies.

Reduced Balance Sheet Risk. Over the last several years we have significantly reduced our balance sheet risks. Our portfolio of construction and land development loans has decreased dramatically; similarly, our payment plan receivables were reduced by $43 \%$ last year. As noted above, our asset quality continues to improve and early stage delinquencies are continuing to decline. In addition to these improved metrics, we have essentially eliminated wholesale funding, thereby dramatically decreasing our liquidity risk.

New Products and Services. While many of our efforts over the last few years have been focused on asset quality improvements, we have also dedicated resources to the development of new products and services. We are offering new mortgage products, expanded treasury management services, new deposit products, and enhanced technology such as mobile banking. We believe the scope of our franchise, as well as our close relationships with our customers and the communities we serve, enables us to introduce these products and services to the market promptly and efficiently, thereby promoting near-term revenue increases.

Commercial Lending Initiatives. In addition to the investments in new products and services, we have also focused much of our attention on improving the efficiency and utility of our commercial lending functions. Until recently, many of our resources in this area were committed to addressing asset quality issues. With many of those issues behind us, we are able to focus our efforts on new business development and expanded commercial lending opportunities. This also includes an increased emphasis on SBA lending.

## OUR CHALLENGES

Since 2006, we have reduced our asset base by $\$ 1.1$ billion to $\$ 2.3$ billion as of year-end 2011. Most of this occurred by design in order to maintain our well capitalized regulatory capital status. As a result, we need to move more quickly in managing a smaller organization. This will entail a continued emphasis on revenue enhancements and cost reductions. As part of that process, we will continue to evaluate branch consolidations, as well as opportunities to improve the efficiencies of our operations. During the last 12 months, we took steps to close or consolidate five of our branches with an expected annual savings of approximately one-half million dollars.

Our success in 2012 will also depend significantly on our ability to stabilize our loan portfolio. While we have a number of initiatives designed to generate new loan growth, we face strong competition in a number of our key markets. As noted above, we have realigned many of our resources in an effort to generate loan growth. In 2012, we intend to complete the rollout of our small business lending to all of our markets.

While we expect to remain well capitalized throughout the year, we still need to address the investment by the U.S. Treasury in our organization. We continue to discuss alternatives with Treasury and hope to reach an agreement on an exit strategy by the end of this year. Of course, we will continue to update our shareholders on this matter.

For the reasons summarized above, we remain confident in the future success and prosperity of Independent Bank. At the same time, we are mindful of the challenges that lie before us. On balance, however, we believe the strengths of Independent Bank and the dedication, ingenuity, and perseverance of our entire workforce provide more than ample support for our continued optimism and forecast to return to profitability in 2012. On that note, we want to again thank all of the employees of Independent Bank. As noted last year in our communications to shareholders, our employees have endured much through these past few years, and we remain confident that their perseverance will be rewarded. We also thank our fellow shareholders for their continued support of Independent Bank Corporation.


Chairman and Chief Executive Officer Independent Bank Corporation


William B. Kessel
President and Chief Operating Officer
Independent Bank Corporation

FINANCIAL HIGHLIGHTS

|  |  |  | CHANGE <br> AMOUNT | CHANGE <br> PERCENT |
| :--- | ---: | ---: | ---: | ---: |
| FOR THE YEAR | 2011 | 2010 |  |  |
| Interest income | $\$ 114,762$ | $\$ 148,851$ | $\$(34,089)$ | $(22.90) \%$ |
| Interest expense | 20,193 | 37,198 | $(17,005)$ | $(45.71)$ |
| $\quad$ Net interest income | 94,569 | 111,653 | $(17,084)$ | $(15.30)$ |
| Provision for loan losses | 27,946 | 46,765 | $(18,819)$ | $(40.24)$ |
| Net gains (losses) on securities | $(511)$ | 1,177 | $(1,688)$ | $(143.42)$ |
| Gain on extinguishment of debt | - | 18,066 | $(18,066)$ | $(100.00)$ |
| Other non-interest income | 47,424 | 52,570 | $(5,146)$ | $(9.79)$ |
| Non-interest expense | 133,948 | 155,000 | $(21,052)$ | $(13.58)$ |
| $\quad$ Loss before income tax | $(20,412)$ | $(18,299)$ | $(2,113)$ | $(11.55)$ |
| Income tax benefit | $(212)$ | $(1,590)$ | 1,378 | 86.67 |
| $\quad$ Net loss | $\$(20,200)$ | $\$(16,709)$ | $\$(3,491)$ | $(20.89)$ |
| Preferred dividends | 4,157 | 4,095 | 62 | 1.51 |
| $\quad$ Net loss applicable to common stock | $\$(24,357)$ | $\$(20,804)$ | $\$(3,553)$ | $(17.08) \%$ |

## PER COMMON SHARE DATA

Net loss per common share ${ }^{(1)}$

Basic
Diluted
Cash dividends declared

## AT YEAR END

| Assets | $\$ 2,307,406$ | $\$ 2,535,248$ | $\$(227,842)$ | $(8.99) \%$ |
| :--- | ---: | ---: | ---: | ---: |
| Loans | $1,576,608$ | $1,813,116$ | $(236,508)$ | $(13.04)$ |
| Deposits | $2,086,125$ | $2,251,838$ | $(165,713)$ | $(7.36)$ |
| Interest-earning assets | $2,078,089$ | $2,291,181$ | $(213,092)$ | $(9.30)$ |
| Shareholders' equity | 102,627 | 119,085 | $(16,458)$ | $(13.82)$ |
| Book value per common share | 2.68 | 5.52 | $(2.84)$ | $(51.45)$ |

## RATIOS

Net loss to ${ }^{(1)}$

| Average common equity | $(68.44) \%$ | $(54.38) \%$ | $(14.06) \%$ | $(25.86) \%$ |
| :--- | :---: | :---: | :---: | :---: |
| Average assets | $(1.02)$ | $(0.75)$ | $(0.27)$ | $(36.00)$ |

As a percent of average interest-earning assets

| Interest income | $5.36 \%$ | $5.81 \%$ | $(0.45) \%$ | $(7.75) \%$ |
| :--- | :--- | :--- | :---: | :---: |
| Interest expense | 0.94 | 1.45 | $(0.51)$ | $(35.17)$ |
| Net interest income | 4.42 | 4.36 | 0.06 | 1.38 |

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## SELECTED CONSOLIDATED FINANCIAL DATA

|  | Year Ended December 31, |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  | 2008 |  | 2007 |  |
|  | (Dollars in thousands, except per share amounts) |  |  |  |  |  |  |  |  |  |
| SUMMARY OF OPERATIONS .............. . |  |  |  |  |  |  |  |  |  |  |
| Interest income . . . . . . . . . . . . . . . . . . . . . . . . . | \$ | 114,762 | \$ | 148,851 | \$ | 189,056 | \$ | 203,736 | \$ | 223,254 |
| Interest expense |  | 20,193 |  | 37,198 |  | 50,533 |  | 73,587 |  | 102,663 |
| Net interest income |  | 94,569 |  | 111,653 |  | 138,523 |  | 130,149 |  | 120,591 |
| Provision for loan losses. |  | 27,946 |  | 46,765 |  | 103,318 |  | 71,113 |  | 43,105 |
| Net gains (losses) on securities |  | (511) |  | 1,177 |  | 3,744 |  | $(14,961)$ |  | (705) |
| Gain on extinguishment of debt |  | - |  | 18,066 |  | - |  | - |  | - |
| Other non-interest income. |  | 47,424 |  | 52,570 |  | 56,057 |  | 45,510 |  | 48,944 |
| Non-interest expenses. |  | 133,948 |  | 155,000 |  | 188,443 |  | 178,186 |  | 116,873 |
| Income (loss) from continuing operations before income tax. |  | $(20,412)$ |  | $(18,299)$ |  | $(93,437)$ |  | $(88,601)$ |  | 8,852 |
| Income tax expense (benefit) |  | (212) |  | $(1,590)$ |  | $(3,210)$ |  | 3,063 |  | $(1,103)$ |
| Income (loss) from continuing operations |  | $(20,200)$ |  | $(16,709)$ |  | $(90,227)$ |  | $(91,664)$ |  | 9,955 |
| Discontinued operations, net of tax. |  | - |  | - |  | - |  | - |  | 402 |
| Net income (loss). | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ | \$ | $(91,664)$ | \$ | 10,357 |
| Preferred dividends |  | 4,157 |  | 4,095 |  | 4,301 |  | 215 |  |  |
| Net income (loss) applicable to common stock . | \$ | $\stackrel{(24,357}{ }$ | \$ | $\stackrel{(20,804}{ }$ | \$ | $\stackrel{(94,528}{ }$ | \$ | $\stackrel{(91,879}{ }$ | \$ | $\stackrel{ }{10,357}$ |
|  |  |  |  |  |  |  |  |  |  |  |
| Income (loss) per common share from continuing operations |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) | \$ | (39.98) | \$ | 4.39 |
| Diluted. |  | (2.94) |  | (4.09) |  | (39.60) |  | (39.98) |  | 4.35 |
| Net income (loss) per common share |  |  |  |  |  |  |  |  |  |  |
| Basic | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) | \$ | (39.98) | \$ | 4.57 |
| Diluted. |  | (2.94) |  | (4.09) |  | (39.60) |  | (39.98) |  | 4.53 |
| Cash dividends declared |  | 0.00 |  | 0.00 |  | 0.30 |  | 1.40 |  | 8.40 |
| Book value |  | 2.68 |  | 5.52 |  | 16.94 |  | 54.93 |  | 106.19 |
| SELECTED BALANCES |  |  |  |  |  |  |  |  |  |  |
| Assets | \$ | 2,307,406 | \$ | 2,535,248 | \$ | 2,965,364 | \$ | 2,956,245 | \$ | 3,247,516 |
| Loans |  | 1,576,608 |  | 1,813,116 |  | 2,299,372 |  | 2,459,529 |  | 2,518,330 |
| Allowance for loan losses |  | 58,884 |  | 67,915 |  | 81,717 |  | 57,900 |  | 45,294 |
| Deposits |  | 2,086,125 |  | 2,251,838 |  | 2,565,768 |  | 2,066,479 |  | 2,505,127 |
| Shareholders' equity . |  | 102,627 |  | 119,085 |  | 109,861 |  | 194,877 |  | 240,502 |
| Long-term debt - FHLB advances. |  | 33,384 |  | 71,022 |  | 94,382 |  | 314,214 |  | 261,509 |
| Subordinated debentures. |  | 50,175 |  | 50,175 |  | 92,888 |  | 92,888 |  | 92,888 |
| SELECTED RATIOS . . . . . . . . . . . . . . . . . . . |  |  |  |  |  |  |  |  |  |  |
| Net interest income to average interest earning assets (2) $\qquad$ |  | 4.42\% |  | 4.36\% |  | 5.00\% |  | 4.48\% |  | 4.26\% |
| Income (loss) from continuing operations to (3). . |  |  |  |  |  |  |  |  |  |  |
| Average common equity |  | (68.44) |  | (54.38) |  | (90.72) |  | (39.01) |  | 3.96 |
| Average assets. |  | (1.02) |  | (0.75) |  | (3.17) |  | (2.88) |  | 0.31 |
| Net income (loss) to (3) |  |  |  |  |  |  |  |  |  |  |
| Average common equity |  | (68.44) |  | (54.38) |  | (90.72) |  | (39.01) |  | 4.12 |
| Average assets . |  | (1.02) |  | (0.75) |  | (3.17) |  | (2.88) |  | 0.32 |
| Average shareholders' equity to average assets |  | 4.76 |  | 3.92 |  | 5.80 |  | 7.50 |  | 7.72 |
| Tier 1 capital to average assets . |  | 6.25 |  | 6.35 |  | 5.27 |  | 8.61 |  | 7.44 |
| Non-performing loans to Portfolio Loans . |  | 3.80 |  | 3.73 |  | 4.78 |  | 5.09 |  | 3.07 |

(1) Per share data has been adjusted for a 1 for 10 reverse stock split in 2010.
(2) 2007 data is presented on tax equivalent basis because we had taxable income in that year.
(3) These amounts are calculated using income (loss) from continuing operations applicable to common stock and net income.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Discussions and statements in this report that are not statements of historical fact, including, without limitation, statements that include terms such as "will," "may," "should," "believe," "expect," "forecast," "anticipate," "estimate," "project," "intend," "likely," "optimistic" and "plan," and statements about future or projected financial and operating results, plans, projections, objectives, expectations, and intentions and other statements that are not historical facts, are forward-looking statements. Forward-looking statements include, but are not limited to, descriptions of plans and objectives for future operations, products or services; projections of our future revenue, earnings or other measures of economic performance; forecasts of credit losses and other asset quality trends; predictions as to our Bank's ability to maintain certain regulatory capital standards; our expectation that we will have sufficient cash on hand to meet expected obligations during 2012; and descriptions of steps we may take to improve our capital position. These forward-looking statements express our current expectations, forecasts of future events, or long-term goals and, by their nature, are subject to assumptions, risks, and uncertainties. Although we believe that the expectations, forecasts, and goals reflected in these forward-looking statements are reasonable, actual results could differ materially for a variety of reasons, including, among others:

- our ability to successfully raise new equity capital, effect a conversion of our outstanding preferred stock held by the U.S. Treasury into our common stock, and otherwise implement our capital restoration plan;
- the failure of assumptions underlying the establishment of and provisions made to our allowance for loan losses;
- the timing and pace of an economic recovery in Michigan and the United States in general, including regional and local real estate markets;
- the ability of our Bank to remain well-capitalized;
- the failure of assumptions underlying our estimate of probable incurred losses from vehicle service contract payment plan counterparty contingencies, including our assumptions regarding future cancellations of vehicle service contracts, the value to us of collateral that may be available to recover funds due from our counterparties, and our ability to enforce the contractual obligations of our counterparties to pay amounts owing to us;
- further adverse developments in the vehicle service contract industry;
- potential limitations on our ability to access and rely on wholesale funding sources;
- the risk that sales of our common stock could trigger a reduction in the amount of net operating loss carryforwards that we may be able to utilize for income tax purposes;
- the continued services of our management team, particularly as we work through our asset quality issues and the implementation of our capital restoration plan;
- implementation of the Dodd-Frank Wall Street Reform and Consumer Protection Act or other new legislation, which may have significant effects on us and the financial services industry, the exact nature and extent of which cannot be determined at this time; and
- the risk that our common stock may be delisted from the Nasdaq Global Select Market.

This list provides examples of factors that could affect the results described by forward-looking statements contained in this report, but the list is not intended to be all inclusive. The risk factors disclosed in Part I - Item 1A of our Annual Report on Form 10-K for the year ended December 31, 2011, as updated by any new or modified risk factors disclosed in Part II - Item 1A of any subsequently filed Quarterly Report on Form 10-Q, include all known risks our management believes could materially affect the results described by forwardlooking statements in this report. However, those risks may not be the only risks we face. Our results of operations, cash flows, financial position, and prospects could also be materially and adversely affected by additional factors that are not presently known to us, that we currently consider to be immaterial, or that develop after the date of this report. We cannot assure you that our future results will meet expectations. While we believe the forward-looking statements in this report are reasonable, you should not place undue reliance on any forward-looking statement. In addition, these statements speak only as of the date made. We do not undertake, and expressly disclaim, any obligation to update or alter any statements, whether as a result of new information, future events, or otherwise, except as required by applicable law.

The following section presents additional information to assess the financial condition and results of operations of Independent Bank Corporation ("IBC") and its subsidiaries. This section should be read in conjunction with the consolidated financial statements and the supplemental financial data contained elsewhere in this annual report. We also encourage you to read our Annual Report on Form 10-K filed with the U.S. Securities and Exchange Commission ("SEC"). That report includes a list of risk factors that you should consider in connection with any decision to buy or sell our securities.

Introduction. Our success depends to a great extent upon the economic conditions in Michigan's Lower Peninsula. We have in general experienced a difficult economy in Michigan since 2001, although economic conditions in the state began to show signs of improvement during 2010 and generally these improvements continued into 2011, albeit at a slower pace, as evidenced, in part, by an overall decline in the unemployment rate. However, Michigan's unemployment rate has been consistently above the national average.

We provide banking services to customers located primarily in Michigan's Lower Peninsula. Our loan portfolio, the ability of the borrowers to repay these loans and the value of the collateral securing these loans has been and will be impacted by local economic conditions. The weaker economic conditions faced in Michigan have had and may continue to have adverse consequences as described below in "Portfolio Loans and asset quality." However, since early- to mid-2009, we have generally seen a decline in non-performing loans and a declining level of provision for loan losses.

In response to these difficult market conditions and the significant losses that we incurred over the past four years that reduced our capital, we have taken steps or initiated actions designed to increase our capital ratios, improve our operations and augment our liquidity as described in more detail below.

At the present time, based on our current forecasts and expectations, we believe that our Bank can remain above "well-capitalized" for regulatory purposes for the foreseeable future, even without additional capital, primarily because of our reduction in total assets (principally loans) and a projected return to profitability during the latter part of 2012. Our expectation for future near term losses reflects continued elevated credit costs (in particular the provision for loan losses, net losses on other real estate ["ORE"] and repossessed assets and loan and collection costs) and a decline in net interest income (due to a decrease in total interest-earning assets as well as a change in asset mix as higher yielding loans have declined and lower yielding interest bearing cash balances at the Federal Reserve Bank ["FRB"] have increased). We expect credit costs to abate sufficiently so that we can return to profitability in the last half of 2012. These forecasts are susceptible to significant variations, particularly if the Michigan economy were to further deteriorate and credit costs were to be higher than anticipated or if we incur any significant future losses at Mepco Finance Corporation ("Mepco") related to the collection of vehicle service contract counterparty receivables (see "Non-interest expense"). Because of such uncertainties, it is possible that our Bank may not be able to remain well-capitalized as we work through asset quality issues and seek to return to consistent profitability. As described in more detail under "Liquidity and capital resources" below, we believe failing to remain well-capitalized would have a material adverse effect on our business and financial condition as it would, among other consequences, likely lead to further regulatory enforcement actions (see "Regulatory development"), a potential loss of our mortgage servicing rights with Fannie Mae and/or Freddie Mac, and limits on our access to certain wholesale funding sources. In addition, any significant deterioration in our ability to improve our capital position would make it very difficult for us to withstand continued losses that we may incur and that may be increased or made more likely as a result of continued economic difficulties and other factors.

In July 2010, Congress passed and the President signed into law the "Dodd-Frank Wall Street Reform and Consumer Protection Act" (the "Dodd-Frank Act"). The Dodd-Frank Act includes the creation of the new Consumer Financial Protection Bureau with power to promulgate and enforce consumer protection laws; the creation of the Financial Stability Oversight Council chaired by the Secretary of the Treasury with authority to identify institutions and practices that might pose a systemic risk; provisions affecting corporate governance and executive compensation of all companies whose securities are registered with the SEC; a provision that broadens the base for Federal Deposit Insurance Corporation ("FDIC") insurance assessments; a provision under which interchange fees for debit cards are set by the Federal Reserve under a restrictive "reasonable and
proportional cost" per transaction standard; a provision that requires bank regulators to set minimum capital levels for bank holding companies that are as strong as those required for their insured depository subsidiaries, subject to a grandfather clause for financial institutions with less than $\$ 15$ billion in assets as of December 31, 2009; and new restrictions on how mortgage brokers and loan originators may be compensated. Certain provisions of the Dodd-Frank Act only apply to institutions with more than $\$ 10$ billion in assets. We expect that the Dodd-Frank Act will have a significant impact on the banking industry, including our organization, although the extent of such impact is difficult to project at this time.

It is against this backdrop that we discuss our results of operations and financial condition in 2011 as compared to earlier periods.

## RESULTS OF OPERATIONS

Summary. We incurred a net loss applicable to common stock of $\$ 24.4$ million, or $\$ 2.94$ per share, in 2011 compared to $\$ 20.8$ million, or $\$ 4.09$ per share, and $\$ 94.5$ million, or $\$ 39.60$ per share, in 2010 and 2009, respectively. The increased loss in 2011 as compared to 2010 is primarily because 2010 included an $\$ 18.1$ million gain on the extinguishment of debt. Excluding this gain on the extinguishment of debt, 2011 results improved as compared to 2010 , which primarily reflects decreases in the provision for loan losses and noninterest expenses that were partially offset by a decrease in net interest income and non-interest income. The reduced loss in 2010 as compared to 2009 is due primarily to a decrease in the provision for loan losses, the aforementioned gain on the extinguishment of debt realized in 2010, a decline in vehicle service contract counterparty contingencies expense and an impairment charge on goodwill that was recorded in 2009. Per share data has been adjusted for a 1-for-10 reverse stock split completed in 2010.

## KEY PERFORMANCE RATIOS

|  | Year Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2009 |
| Net loss to |  |  |  |
| Average common equity | (68.44)\% | (54.38)\% | (90.72)\% |
| Average assets | (1.02) | (0.75) | (3.17) |
| Net loss per share |  |  |  |
| Basic. | (2.94) | \$ (4.09) | \$ (39.60) |
| Diluted. | (2.94) | (4.09) | (39.60) |

Net interest income. Net interest income is the most important source of our earnings and thus is critical in evaluating our results of operations. Changes in our net interest income are primarily influenced by our level of interest-earning assets and the income or yield that we earn on those assets and the manner and cost of funding our interest-earning assets. Certain macro-economic factors can also influence our net interest income such as the level and direction of interest rates, the difference between short-term and long-term interest rates (the steepness of the yield curve) and the general strength of the economies in which we are doing business. Finally, risk management plays an important role in our level of net interest income. The ineffective management of credit risk and interest-rate risk in particular can adversely impact our net interest income.

Net interest income totaled $\$ 94.6$ million during 2011, compared to $\$ 111.7$ million and $\$ 138.5$ million during 2010 and 2009, respectively. The decrease in 2011 compared to 2010 reflects a significant decline in our average interest-earning assets that was partially offset by an increase in net interest income as a percent of average interest-earning assets (the "net interest margin"). The net interest margin increased to $4.42 \%$ in 2011, as compared to $4.36 \%$ in 2010 . This increase was primarily due to a reduction in funding costs (due principally to a reduction in higher costing brokered certificates of deposit ["Brokered CDs"]) and an increase in noninterest bearing deposits that was partially offset by a decline in the weighted average yield on average interestearning assets (due principally to a decline in loans).

The decrease in net interest income in 2010 compared to 2009 reflects declines in our net interest margin as well as in our average interest-earning assets. The decline in the net interest margin primarily reflects a decrease in the yield on interest earning assets principally due to a change in the mix of interest-earning assets with a declining level of higher yielding loans and an increasing level of lower yielding short-term investments, as described in more detail below.

The reduction in average interest-earning assets over the past three years reflects our strategy to preserve our regulatory capital levels by reducing loan balances that have higher risk weightings for regulatory capital purposes. In addition, during the past three years, the demand for credit in our markets has been somewhat subdued, reflecting both caution by businesses and consumers and a still relatively weak economy.

Beginning in the last half of 2009 and continuing into 2011, we have maintained (and generally expect to continue to maintain) elevated levels of lower-yielding interest bearing cash balances to augment our liquidity in response to our stressed financial condition (see "Liquidity and capital resources"). In addition, due to the challenges facing Mepco (see "Noninterest expense"), we significantly reduced the balance of payment plan receivables during 2010 and continuing into 2011. These payment plan receivables are the highest yielding segment of our loan portfolio, with an average yield of approximately $13 \%$ to $14 \%$. The combination of these two items (an increase in the level of lower-yielding interest bearing cash balances and a decrease in the level of higher-yielding payment plan receivables) has had an adverse impact on our interest income and net interest income over the past two years.

Our net interest income is also impacted by our level of non-accrual loans. Average non-accrual loans totaled $\$ 57.0$ million, $\$ 86.4$ million and $\$ 120.2$ million in 2011 , 2010 and 2009, respectively.

## AVERAGE BALANCES AND RATES


(1) All domestic, except for $\$ 0.01$ million, $\$ 0.4$ million and $\$ 5.1$ million for the twelve months ended December 31, 2011, 2010 and 2009, respectively, of average payment plan receivables included in taxable loans for customers domiciled in Canada.
(2) Interest on tax-exempt loans and securities is not presented on a fully tax equivalent basis due to the current net operating loss carryforward position and the deferred tax asset valuation allowance.

## CHANGE IN NET INTEREST INCOME


(1) The change in interest due to changes in both balance and rate has been allocated to change due to balance and change due to rate in proportion to the relationship of the absolute dollar amounts of change in each.
(2) All domestic, except for $\$ 0.1$ million and $\$ 0.5$ million of interest income in 2010 and 2009 on payment plan receivables included in taxable loans from customers domiciled in Canada.
(3) Interest on tax-exempt loans and securities is not presented on a fully tax equivalent basis due to the current net operating loss carryforward position and the deferred tax asset valuation allowance.

## COMPOSITION OF AVERAGE INTEREST EARNING ASSETS AND INTEREST BEARING LIABILITIES

|  | Year Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2009 |
| As a percent of average interest earning assets |  |  |  |
| Loans (1) | 80.1\% | 81.3\% | 89.2\% |
| Other interest earning assets | 19.9 | 18.7 | 10.8 |
| Average interest earning assets. | 100.0 \% | 100.0\% | 100.0 \% |
| Savings and NOW. | 47.1\% | 42.6\% | 35.8\% |
| Time deposits. | 24.6 | 21.1 | 14.1 |
| Brokered CDs. | 6.1 | 17.1 | 22.7 |
| Other borrowings and long-term debt | 4.3 | 7.7 | 14.3 |
| Average interest bearing liabilities | 82.1\% | 88.5\% | 86.9\% |
| Earning asset ratio | 89.8\% | 92.1\% | 92.9\% |
| Free-funds ratio (2). . . . . | 17.9 | 11.5 | 13.1 |

[^0]Provision for loan losses. The provision for loan losses was $\$ 27.9$ million during 2011 compared to $\$ 46.8$ million and $\$ 103.3$ million during 2010 and 2009, respectively. The provision reflects our assessment of the allowance for loan losses taking into consideration factors such as loan mix, levels of non-performing and classified loans and loan net charge-offs. While we use relevant information to recognize losses on loans, additional provisions for related losses may be necessary based on changes in economic conditions, customer circumstances and other credit risk factors. The decrease in the provision for loan losses over the past two years primarily reflects reduced levels of non-performing loans, lower total loan balances and a decline in loan net charge-offs. See "Portfolio Loans and asset quality" for a discussion of the various components of the allowance for loan losses and their impact on the provision for loan losses.

Non-interest income. Non-interest income is a significant element in assessing our results of operations. We regard net gains on mortgage loan sales as a core recurring source of revenue but they are quite cyclical and thus can be volatile. We regard net gains (losses) on securities as a "non-operating" component of non-interest income. In addition, certain categories of non-interest income (namely, non-sufficient funds ["NSF"] or overdraft fees and interchange income) have been or may be adversely impacted by recent legislation, as described in greater detail below.

Non-interest income totaled $\$ 46.9$ million during 2011 compared to $\$ 71.8$ million and $\$ 59.8$ million during 2010 and 2009, respectively. 2010 included an $\$ 18.1$ million gain on the extinguishment of debt.

## NON-INTEREST INCOME

|  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 | 2009 |
|  |  |  | (In thousands) |  |
| Service charges on deposit accounts | . | 18,306 \$ | \$ 21,511 \$ | \$ 24,370 |
| Interchange income |  | 9,091 | 8,257 | 7,064 |
| Net gains (losses) on assets |  |  |  |  |
| Mortgage loans |  | 9,262 | 12,330 | 10,860 |
| Securities. |  | 249 | 1,639 | 3,826 |
| Other than temporary impairment loss on securities: |  |  |  |  |
| Total impairment loss |  | (760) | (462) | $(4,073)$ |
| Loss recognized in other comprehensive loss. |  |  |  | 3,991 |
| Net impairment loss recognized in earnings |  | (760) | (462) | (82) |
| Mortgage loan servicing. |  | $(2,011)$ | (523) | 2,252 |
| Investment and insurance commissions |  | 2,050 | 1,889 | 2,017 |
| Bank owned life insurance. |  | 1,878 | 1,917 | 1,615 |
| Title insurance fees. |  | 1,465 | 2,037 | 2,272 |
| Decrease in fair value of U.S. Treasury warrant. |  | 1,137 | 393 |  |
| Gain on extinguishment of debt |  |  | 18,066 |  |
| Other |  | 6,246 | 4,759 | 5,607 |
| Total non-interest income | \$ | 46,913 | \$ 71,813 | 59,801 |

Service charges on deposit accounts totaled $\$ 18.3$ million during 2011, compared to $\$ 21.5$ million and $\$ 24.4$ million during 2010 and 2009, respectively. The decrease in such service charges over the past two years principally relates to a decline in NSF occurrences and related NSF fees. We believe the decline in NSF occurrences is due to our customers managing their finances more closely in order to reduce NSF activity and avoid the associated fees because of the current challenging economic conditions as well as the impact of recent legislation on such fees. In late 2009, the Federal Reserve adopted rules that required a written opt-in from customers before a bank can assess overdraft fees on ATM or debit card transactions. These rules were effective for new customers on July 1, 2010 and for existing customers on August 15, 2010. This legislation has had an adverse impact on our level of service charges on deposit accounts.

Interchange income increased to $\$ 9.1$ million in 2011 compared to $\$ 8.3$ million in 2010 and $\$ 7.1$ million in 2009. The growth in interchange income primarily reflects an increase in debit card transaction volumes and PIN-based interchange fees. As described earlier, the Dodd-Frank Act includes a provision under which interchange fees for debit cards are set by the Federal Reserve under a restrictive "reasonable and proportional cost" per transaction standard. On June 29, 2011 the Federal Reserve issued final rules (that were effective October 1, 2011) on interchange fees for debit cards. Overall, these final rules established price caps for debit card interchange fees that were approximately $50 \%$ lower than previous averages. However, debit card issuers with less than $\$ 10$ billion in assets (like us) are exempt from this rule. On a long-term basis, it is not clear how competitive market factors may impact debit card issuers who are exempt from the rule. As a result, at the present time, we cannot predict if our interchange income will be lower in the future because of such price caps.

We realized net gains of $\$ 9.3$ million on the sale of mortgage loans during 2011, compared to $\$ 12.3$ million and $\$ 10.9$ million during 2010 and 2009 respectively. The volume of loans sold is dependent upon our ability to originate mortgage loans as well as the demand for fixed-rate obligations and other loans that we choose to not put into portfolio because of our established interest-rate risk parameters. (See "Portfolio Loans and asset quality.") Net gains on mortgage loans are also dependent upon economic and competitive factors as well as our ability to effectively manage exposure to changes in interest rates and thus can often be a volatile part of our overall revenues.

The decrease in net gains in 2011 relates primarily to a decline in mortgage loan sales (and origination) volume. Although mortgage loan interest rates hit record lows during the last half of 2011, refinance activity has been, to date, somewhat moderate as many borrowers already refinanced in earlier periods (and the interest rate differential between the rate at which they refinanced earlier and current interest rates is not that significant). Also, many borrowers are unable to refinance because of negative equity in their homes, more stringent underwriting criteria required by the secondary mortgage market, or other credit-related impediments. Additionally, new tax credits for first-time home buyers during 2009 and early 2010 also spurred home sales and hence mortgage loan origination volume during those periods.

## MORTGAGE LOAN ACTIVITY

|  | Year Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2011 | 2010 | 2009 |
|  | (Dollars in thousands) |  |  |
| Mortgage loans originated .............................. \$ | 399,062 | \$ 516,335 | \$ 576,018 |
| Mortgage loans sold. | 383,493 | 480,566 | 540,713 |
| Mortgage loans sold with servicing rights released | 81,196 | 77,080 | 55,495 |
| Net gains on the sale of mortgage loans | 9,262 | 12,330 | 10,860 |
| Net gains as a percent of mortgage loans sold ("Loan Sales |  |  |  |
| Margin") | 2.42\% | 2.57\% | 2.01\% |
| Fair value adjustments included in the Loan Sales Margin . | (0.01) | 0.10 | 0.07 |

Net gains as a percentage of mortgage loans sold (our "Loan Sales Margin") are impacted by several factors including competition and the manner in which the loan is sold (with servicing rights retained or released). Our decision to sell or retain mortgage loan servicing rights is primarily influenced by an evaluation of the price being paid for mortgage loan servicing by outside third parties compared to our calculation of the economic value of retaining such servicing. The sale of mortgage loan servicing rights may result in declines in mortgage loan servicing income in future periods. Gains on the sale of mortgage loans were also impacted by recording fair value accounting adjustments. Excluding the aforementioned accounting adjustments, the Loan Sales Margin would have been $2.43 \%$ in $2011,2.47 \%$ in 2010 and $1.94 \%$ in 2009. The improved Loan Sales Margins in 2011 and 2010 (as compared to 2009) were generally due to more favorable competitive conditions including wider primary-to-secondary market pricing spreads.

We generated securities net gains of $\$ 0.2$ million in 2011 and $\$ 1.6$ million and $\$ 3.8$ million in 2010 and 2009 , respectively. The 2011 securities net gains were primarily due to the sale of a U.S. Treasury security and residential mortgage-backed securities. The 2010 securities net gains were primarily due to the sale of municipal securities and residential mortgage-backed securities. The 2009 securities net gains were primarily due to increases in the fair value and gains on the sale of our Bank of America preferred stock as well as gains on the sale of municipal securities. We sold all of our Bank of America preferred stock in June 2009.

We also recorded net impairment losses of $\$ 0.8$ million, $\$ 0.5$ million and $\$ 0.1$ million in 2011, 2010 and 2009 , respectively, related to other than temporary impairment of securities available for sale. These impairment charges primarily related to private label residential mortgage-backed securities and one trust preferred security.

## GAINS AND LOSSES ON SECURITIES

|  | Year Ended December 31, |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Proceeds |  | Gains |  | Losses(1) |  | Net |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| 2011 | \$ | 70,322 | \$ | 324 | \$ | 835 | \$ | (511) |
| 2010 |  | 96,648 |  | 1,882 |  | 705 |  | 1,177 |
| 2009 |  | 43,525 |  | 3,957 |  | 213 |  | 3,744 |

(1) Losses in 2011, 2010 and 2009 include $\$ 0.8$ million, $\$ 0.5$ million and $\$ 0.1$ million, respectively of other than temporary impairment charges.

Mortgage loan servicing generated a net expense of $\$ 2.0$ million and $\$ 0.5$ million in 2011 and 2010, respectively, compared to net revenue of $\$ 2.3$ million in 2009 . These yearly comparative variances are primarily due to changes in the valuation allowance on capitalized mortgage loan servicing rights and the level of amortization of this asset. The period end valuation allowance is based on the valuation of the mortgage loan servicing portfolio and the amortization is primarily impacted by prepayment activity. In particular, mortgage loan interest rates generally declined during 2011 and 2010 resulting in higher prepayment rates and an increase in the valuation allowance.

## CAPITALIZED MORTGAGE LOAN SERVICING RIGHTS



At December 31, 2011, we were servicing approximately $\$ 1.77$ billion in mortgage loans for others on which servicing rights have been capitalized. This servicing portfolio had a weighted average coupon rate of $5.20 \%$ and a weighted average service fee of approximately 25.6 basis points. Remaining capitalized mortgage loan servicing rights at December 31, 2011 totaled $\$ 11.2$ million, representing approximately 63 basis points on the related amount of mortgage loans serviced for others. The capitalized mortgage loan servicing had an estimated fair market value of $\$ 11.5$ million at December 31, 2011.

Nearly all of our mortgage loans serviced for others at December 31, 2011 are for either Fannie Mae or Freddie Mac. Because of our current financial condition, if our Bank were to fall below "well capitalized" (as defined by banking regulations) it is possible that Fannie Mae and Freddie Mac could require us to very quickly sell or transfer such servicing rights to a third party or unilaterally strip us of such servicing rights if we cannot
complete an approved transfer. Depending on the terms of any such transaction, this forced sale or transfer of such mortgage loan servicing rights could have a material adverse impact on our financial condition and results of operations.

Investment and insurance commissions totaled $\$ 2.1$ million, $\$ 1.9$ million and $\$ 2.0$ million in 2011, 2010 and 2009 , respectively. The increase in 2011 as compared to 2010 is primarily due to a higher volume of sales of these products. These higher sales principally reflect our efforts to expand this business. The decline in 2010 compared to 2009 is primarily due to the elimination of certain personnel within the wealth management portion of our investment and insurance sales force early in the year.

We earned $\$ 1.9$ million, $\$ 1.9$ million and $\$ 1.6$ million in 2011 , 2010 and 2009 , respectively, on our separate account bank owned life insurance principally as a result of increases in cash surrender value. Our separate account is primarily invested in agency mortgage-backed securities and managed by PIMCO. The crediting rate (on which the earnings are based) reflects the performance of the separate account. The total cash surrender value of our bank owned life insurance was $\$ 49.3$ million and $\$ 47.9$ million at December 31, 2011 and 2010 , respectively.

Title insurance fees totaled $\$ 1.5$ million in 2011, $\$ 2.0$ million in 2010 and $\$ 2.3$ million in 2009. The fluctuation in title insurance fees is primarily a function of the level of mortgage loans that we originated.

Changes in the fair value of the amended warrant issued to the U.S. Department of the Treasury ("UST") in April 2010 are recorded as a component of non-interest income. The fair value of this amended warrant is included in accrued expenses and other liabilities. (See "Liquidity and capital resources.") Two significant inputs in our valuation model for the amended warrant are our common stock price and the probability percentage of triggering anti-dilution provisions in this instrument related to certain equity transactions. The fair value of the amended warrant declined in 2011 and 2010 due primarily to decreases in these two inputs.

In the second quarter of 2010 , we recorded an $\$ 18.1$ million gain on the extinguishment of debt (net of $\$ 1.0$ million in expenses and $\$ 1.2$ million to write off previously capitalized issue costs). On June 23, 2010, we exchanged 5.1 million shares of our common stock (having a fair value of approximately $\$ 23.5$ million on the date of the exchange) for $\$ 41.4$ million in liquidation amount of trust preferred securities and $\$ 2.3$ million of accrued and unpaid interest on such securities.

Other non-interest income totaled $\$ 6.2$ million, $\$ 4.8$ million and $\$ 5.6$ million in 2011,2010 and 2009, respectively. The overall variations in other non-interest income are primarily due to the impact of our participation in a private mortgage reinsurance captive, changes in rental income and changes in foreign currency transaction gains. We incurred losses of $\$ 0.2$ million, $\$ 0.9$ million, and $\$ 0.6$ million in 2011, 2010 and 2009 , respectively related to our private mortgage reinsurance captive participation. These losses reflect mortgage loan defaults and depressed real estate values which led to higher private mortgage insurance claims. Rental income totaled $\$ 1.1$ million, $\$ 0.5$ million and $\$ 0.1$ million in 2011,2010 and 2009 respectively. The increases in 2011 and 2010 over 2009 primarily reflect rental income generated on ORE properties. Other noninterest income included $\$ 0.1$ million and $\$ 1.0$ million in 2010 and 2009 , respectively, related to foreign currency transaction gains associated with Canadian dollar denominated payment plan receivables (there were no such gains in 2011). The Canadian dollar appreciated significantly compared to the U.S. dollar during 2009. At December 31, 2011 there were no Canadian dollar denominated payment plan receivables remaining.

Non-interest expense. Non-interest expense is an important component of our results of operations. Historically, we primarily focused on revenue growth, and while we strive to efficiently manage our cost structure, our non-interest expenses generally increased from year to year because we expanded our operations through acquisitions and by opening new branches and loan production offices. Because of the current challenging economic environment, our expansion through acquisitions or by opening new branches is unlikely in the near term. Management is focused on a number of initiatives to reduce and contain non-interest expenses.

Non-interest expense totaled $\$ 133.9$ million in 2011, $\$ 155.0$ million in 2010, and $\$ 188.4$ million in 2009. In 2009 , non-interest expense included a $\$ 16.7$ million goodwill impairment charge. Changes in vehicle service contract counterparty contingencies also impacted overall non-interest expense as described in more detail below. Loan and collection costs and net losses on ORE have also been elevated reflecting expenses associated with managing non-performing loans and other problem credits and the holding and disposition of ORE.

## NON-INTEREST EXPENSE

|  | Year ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  | (In thousands) |  |  |  |  |  |
| Compensation | \$ | 39,835 | \$ | 40,827 | \$ | 40,053 |
| Performance-based compensation and benefits. |  | 1,449 |  | 1,803 |  | 2,889 |
| Other benefits |  | 9,200 |  | 9,081 |  | 10,061 |
| Compensation and employee benefits |  | 50,484 |  | 51,711 |  | 53,003 |
| Loan and collection |  | 12,414 |  | 15,323 |  | 14,727 |
| Occupancy, net |  | 11,183 |  | 11,016 |  | 11,092 |
| Vehicle service contract counterparty contingencies |  | 11,048 |  | 18,633 |  | 31,234 |
| Data processing. |  | 9,751 |  | 9,554 |  | 9,528 |
| Net losses on other real estate and repossessed assets. |  | 5,824 |  | 9,722 |  | 8,554 |
| Furniture, fixtures and equipment. |  | 5,535 |  | 6,540 |  | 7,159 |
| Legal and professional. |  | 3,941 |  | 4,100 |  | 3,222 |
| Credit card and bank service fees |  | 3,656 |  | 5,790 |  | 6,608 |
| Communications |  | 3,552 |  | 4,138 |  | 4,424 |
| FDIC deposit insurance |  | 3,507 |  | 6,805 |  | 7,328 |
| Advertising. |  | 2,503 |  | 2,712 |  | 5,696 |
| Provision for loss reimbursement on sold loans |  | 1,993 |  | 215 |  | - |
| Supplies. |  | 1,571 |  | 1,630 |  | 1,835 |
| Amortization of intangible assets |  | 1,371 |  | 1,280 |  | 1,930 |
| Goodwill impairment. |  | - |  | - |  | 16,734 |
| Costs (recoveries) related to unfunded lending commitments. |  | (36) |  | (536) |  | (286) |
| Other |  | 5,651 |  | 6,367 |  | 5,655 |
| Total non-interest expense. | \$ | 133,948 | \$ | 155,000 | \$ | 188,443 |

The decline in total compensation and benefits is primarily due to a reduction in staffing levels as well as a decrease in performance based compensation. This decline was partially offset by a reduction in the deferral (as direct loan origination costs) of compensation expense due primarily to a significant reduction in new payment plan receivable origination activity at Mepco. The deferral (as direct loan origination costs) of compensation expense for all loan related origination activity totaled $\$ 3.4$ million, $\$ 3.6$ million and $\$ 5.5$ million in 2011, 2010 and 2009 , respectively. Excluding the impact of the changes in the deferral of compensation expense (as direct loan origination costs), salaries declined by $\$ 1.2$ million, or $2.7 \%$, in 2011 as compared to 2010 , and by $\$ 1.1$ million, or $2.5 \%$, in 2010 as compared to 2009 . The decline in salaries reflects our cost reduction initiatives as 2011 average total full time equivalent employee levels fell by $5.8 \%$ compared to 2010 and by $8.9 \%$ compared to 2009.

The reduction in performance based compensation reflects our near-term financial performance. In each of the past three years, no employee stock ownership contribution was made and no bonuses were paid. In addition, during 2011 and 2010, we also eliminated the match of employees' $401(\mathrm{k})$ plan contributions.

We maintain performance-based compensation plans. In addition to commissions and cash incentive awards, such plans include an employee stock ownership plan and a long-term equity based incentive plan. The amount of expense recognized in 2011, 2010 and 2009 for share-based awards under our long-term equity based incentive plan was $\$ 0.9$ million, $\$ 0.5$ million and $\$ 0.8$ million, respectively. In 2011, there were new grants of restricted stock units, stock options and salary stock. There were not any grants of new awards in 2010. In 2009, there were new grants of stock options.

Loan and collection expenses primarily reflect costs related to the management and collection of nonperforming loans and other problem credits. The elevated level of these expenses over the past three years reflects the overall volume of problem credits (although non-performing loans have declined over the past two years) and complexity of managing such credits. 2011 and 2010 also included $\$ 1.3$ million and $\$ 0.8$ million, respectively, of collection related costs at Mepco primarily associated with the acquisition and management of collateral securing receivables from vehicle service contract counterparties. Excluding these aforementioned Mepco expenses, loan and collection expenses at the Bank have declined during the past two years primarily due to decreases in non-performing loans, new loan defaults and commercial watch credits.

Occupancy expenses, net, were relatively stable during the past three years and totaled $\$ 11.2$ million, $\$ 11.0$ million and $\$ 11.1$ million in 2011, 2010 and 2009, respectively. The slight increase in 2011 is primarily due to higher snow removal and utilities expenses.

We record estimated incurred losses associated with Mepco's vehicle service contract payment plans in our provision for loan losses and establish a related allowance for loan losses. (See "Portfolio Loans and asset quality.") We record estimated incurred losses associated with defaults by Mepco's counterparties as "vehicle service contract counterparty contingencies expense," which is included in non-interest expenses in our Consolidated Statements of Operations. Such expenses totaled $\$ 11.0$ million, $\$ 18.6$ million and $\$ 31.2$ million in 2011, 2010 and 2009, respectively.

Our estimate of probable incurred losses from vehicle service contract counterparty contingencies requires a significant amount of judgment because a number of factors can influence the amount of loss that we may ultimately incur. These factors include our estimate of future cancellations of vehicle service contracts, our evaluation of collateral that may be available to recover funds due from our counterparties, and our assessment of the amount that may ultimately be collected from counterparties in connection with their contractual obligations. We apply a rigorous process, based upon historical payment plan activity and past experience, to estimate probable incurred losses and quantify the necessary reserves for our vehicle service contract counterparty contingencies, but there can be no assurance that our modeling process will successfully identify all such losses.

Upon the cancellation of a service contract and the completion of the billing process to the counterparties for amounts due to Mepco, there is a decrease in the amount of "payment plan receivables" and an increase in the amount of "vehicle service contract counterparty receivables" until such time as the amount due from the counterparty is collected. These amounts represent funds actually due to Mepco from its counterparties for cancelled service contracts. At December 31, 2011, the aggregate amount of such obligations owing to Mepco by counterparties, net of write-downs and reserves made through the recognition of vehicle service contract counterparty contingency expense, totaled $\$ 29.3$ million. This compares to a balance of $\$ 37.3$ million at December 31, 2010.

In particular, Mepco had purchased a significant amount of payment plans from a single counterparty that declared bankruptcy on March 1, 2010. As of December 31, 2011, there were no remaining payment plan receivable balances related to this counterparty (compared to $\$ 29.0$ million and $\$ 206.1$ million at December 31, 2010 and 2009, respectively). However, as of December 31, 2011, this counterparty owed Mepco $\$ 47.4$ million for previously cancelled payment plans. The bankruptcy and wind down of operations by this counterparty has led to substantial losses as this entity is not in a position to honor all of its obligations on payment plans that Mepco had purchased and which cancelled prior to payment in full. Mepco has been pursuing and will continue to pursue recovery of amounts owed by this counterparty from various co-obligors and guarantors, through the
liquidation of certain collateral held by Мepco, and through claims against this counterparty's bankruptcy estate. The fourth quarter of 2011 included approximately $\$ 5.4$ million of additional vehicle service contract counterparty contingencies expense and $\$ 0.5$ million of legal and professional fees principally related to a tentative settlement (reached in December 2011) of the bankruptcy estate of this counterparty. The $\$ 5.4$ million additional charge primarily represents receivables that we no longer expect to recover from the distribution of the bankruptcy estate assets.

Previously, Mepco had recorded a receivable (which totaled $\$ 3.4$ million at December 31, 2010 and peaked at $\$ 3.6$ million during 2011) for debtor-in-possession financing and associated professional fees related to the above described counterparty. This receivable was included in "Accrued income and other assets" in our Consolidated Statements of Financial Condition. In December 2011, Mepco received $\$ 3.1$ million from the bankruptcy estate of this counterparty in full satisfaction of our debtor-in-possession financing. The $\$ 0.5$ million difference between the $\$ 3.6$ million receivable and $\$ 3.1$ million actual receipt of funds primarily represents legal and professional fees that Mepco ultimately will not recover in the proposed settlement. The $\$ 0.5$ million was recorded in legal and professional fees in the fourth quarter of 2011.

We believe our assumptions regarding the collection of vehicle service contract counterparty receivables are reasonable, and we based them on our good faith judgments using data currently available. We also believe the current amount of reserves we have established and the vehicle service contract counterparty contingencies expense that we have recorded are appropriate given our estimate of probable incurred losses at the applicable Statement of Financial Condition date. However, because of the uncertainty surrounding the numerous and complex assumptions made, actual losses could exceed the charges we have taken to date.

The above described events have had and may continue to have an adverse impact on Mepco. We face continued risk with respect to certain counterparties defaulting in their contractual obligations to Mepco which could result in additional charges for losses if these counterparties go out of business. Further, Mepco has incurred and will likely continue to incur elevated legal and collection expenses, in general, in dealing with these matters. Net payment plan receivables declined to $\$ 115.0$ million (or approximately $5.0 \%$ of total assets) at December 31, 2011 from $\$ 201.3$ million (or approximately $7.9 \%$ of total assets) at December 31, 2010 due primarily to a planned reduction in such balances. We expect that the amount of total payment plan receivables will decline at a more moderate pace during 2012. This decline in payment plan receivables has adversely impacted our net interest income.

Mepco has had to initiate litigation against certain counterparties to collect amounts owed to Mepco as a result of those parties' dispute of their contractual obligations to Mepco. In addition, see note \#11 to the Consolidated Financial Statements for more information about Mepco's business, certain risks and difficulties we currently face with respect to that business, and reserves we have established (through vehicle service contract counterparty contingencies expense) for losses related to the business.

Data processing expenses were relatively stable in 2010 and 2009 and increased by $\$ 0.2$ million, or $2.1 \%$, in 2011. The 2011 increase was due to higher software amortization costs primarily related to a new core processing system that was implemented at Mepco in April 2011.

Net losses on ORE and repossessed assets primarily represent the loss on the sale or additional write downs on these assets subsequent to the transfer of the asset from our loan portfolio. This transfer occurs at the time we acquire the collateral that secured the loan. At the time of acquisition, the other real estate or repossessed asset is valued at fair value, less estimated costs to sell, which becomes the new basis for the asset. Any write-downs at the time of acquisition are charged to the allowance for loan losses. During 2011, net losses on ORE and repossessed assets declined significantly compared to 2010 and 2009. This reduced net loss primarily reflects some stability of real estate prices during 2011, with some markets even experiencing modest price increases. However, foreclosed properties generally continue to have distressed valuations. The elevated levels of net loss on ORE and repossessed assets in 2010 and 2009 were primarily due to declines in the value of these assets subsequent to the acquisition date. These declines in value were accentuated by the high inventory of foreclosed homes and vacant land for sale in many of our markets as well as Michigan's weaker economic conditions.

Furniture, fixtures and equipment expense declined by $\$ 1.0$ million in 2011 and declined by $\$ 0.6$ million in 2010 from the prior year. These declines are due primarily to our cost reduction initiatives. We have restricted new capital expenditures and certain fixed assets have become fully depreciated and were not replaced leading to the decreases in this expense category.

Legal and professional fees have been elevated over the past two years compared to 2009 levels due primarily to increased legal expenses associated with the issues described above related to Mepco and due to various regulatory matters.

The variations in credit card and bank service fees in each year generally correspond to changes in the number of vehicle service contract payment plans being administered by Mepco (shrinking in 2011 and 2010 as compared to 2009). As described above, we expect payment plans at Mepco to decline moderately in 2012, and would therefore expect these expenses to decline as well.

Communications expense declined by $\$ 0.6$ million and by $\$ 0.3$ million in 2011 and 2010, respectively, from each prior year. These declines are primarily due to changes in mailing costs at Mepco that reflect a reduction in the volume of payment plan receivables and a decrease in telephone and data line expenses due to the renegotiation of some supplier contracts in mid-2010.

FDIC deposit insurance expense declined in 2011 and 2010 as compared to 2009, principally reflecting a decrease in deposit balances (primarily Brokered CDs) and (for 2011) a new rate structure implemented by the FDIC and effective beginning in the second quarter of 2011. The new rate structure has a lower assessment rate but is based on total assets as compared to the prior structure that was based primarily on total deposits but had a higher assessment rate. 2009 FDIC deposit insurance expense also included an industry-wide special assessment of $\$ 1.4$ million in the second quarter of 2009. This special assessment was equal to 5 basis points on total assets less Tier 1 capital.

Total advertising expense was substantially lower (reduced by over 50\%) in 2011 and 2010 compared to the 2009 level due primarily to a reduction in outdoor advertising (billboards) and the elimination of our debit card rewards program. These decreases are consistent with our cost reduction initiatives.

The provision for loss reimbursement on sold loans represents our estimate of incurred losses related to mortgage loans that we have sold to investors (primarily Fannie Mae and Freddie Mac). Since we sell mortgage loans without recourse, loss reimbursements only occur in those instances where we have breached a representation or warranty or other contractual requirement related to the loan sale. Historically, loss reimbursements on mortgage loans sold without recourse were very rare. In 2009, we had only one actual loss reimbursement (for $\$ 0.06$ million). Prior to 2009 , we had years in which we incurred no such loss reimbursements. However, our loss reimbursements increased to $\$ 0.2$ million in 2010 and to $\$ 0.5$ million in 2011, as over the past two years Fannie Mae and Freddie Mac, in particular, have been doing more reviews of mortgage loans where they have incurred or expect to incur a loss and have been more aggressive in pursuing loss reimbursements from the sellers of such mortgage loans. Although we are successful in the vast majority of cases where file reviews are conducted on mortgage loans that we have sold to investors and actual loss reimbursements remain relatively modest, the levels of such file reviews and loss reimbursement requests have increased, particularly during 2011. As a result, we have established a reserve (which totaled $\$ 1.5$ million at December 31, 2011) for loss reimbursements on sold mortgage loans. This reserve is included in accrued expenses and other liabilities in our Consolidated Statement of Financial Condition. This reserve is based on an analysis of mortgage loans that we have sold which are further categorized by delinquency status, loan to value, and year of origination. The calculation includes factors such as probability of default, probability of loss reimbursement (breach of representation or warranty) and estimated loss severity. While we believe that the amounts we have accrued for incurred losses on sold loans are appropriate given these analyses, future losses could exceed our current estimate.

Supplies expense has declined over the past three years consistent with our cost reduction initiatives.

The amortization of intangible assets primarily relates to branch acquisitions and the amortization of the deposit customer relationship value, including core deposit value, which was acquired in connection with those acquisitions. We had remaining unamortized intangible assets of $\$ 7.6$ million and $\$ 9.0$ million at December 31, 2011 and 2010, respectively. See Note 7 to the Consolidated Financial Statements for a schedule of future amortization of intangible assets.

During 2009, we recorded a $\$ 16.7$ million goodwill impairment charge at our Mepco segment. In the fourth quarter of 2009, we updated our goodwill impairment testing (interim tests had also been performed in each of the first three quarters of 2009). The results of the year end goodwill impairment testing showed that the estimated fair value of our Mepco reporting unit was now less than the carrying value of equity. The fair value of Mepco is principally based on estimated future earnings utilizing a discounted cash flow methodology. Mepco recorded a substantial loss in the fourth quarter of 2009 (after being profitable during the first nine months of 2009). Further, Mepco's largest business counterparty, who accounted for nearly one-half of Mepco's payment plan business at that time, defaulted in its obligations to Mepco and declared bankruptcy in March 2010. These factors adversely impacted the level of Mepco's expected future earnings and hence its fair value. A step 2 analysis and valuation was performed. Based on the step 2 analysis (which involved determining the fair value of Mepco's assets, liabilities and identifiable intangibles), we concluded that goodwill was impaired, resulting in this $\$ 16.7$ million charge.

The changes in costs (recoveries) related to unfunded lending commitments are primarily impacted by changes in the amounts of such commitments to originate portfolio loans as well as (for commercial loan commitments) the grade (pursuant to our loan rating system) of such commitments.

Other non-interest expenses totaled $\$ 5.7$ million in 2011, compared to $\$ 6.4$ million in 2010, and $\$ 5.7$ million in 2009. The higher level of these expenses in 2010 as compared to 2011 and 2009 is due primarily to 2010 including a $\$ 0.5$ million charge for certain litigation matters.

In July 2007, the State of Michigan replaced its Single Business Tax ("SBT") with a new Michigan Business Tax ("MBT") which became effective in 2008. Financial institutions are subject to an industryspecific tax which is based on net capital. The MBT is recorded in other non-interest expenses. Our MBT expense was $\$ 0.1$ million in each of 2011, 2010 and 2009.

Income tax benefit. We recorded an income tax benefit of $\$ 0.2$ million, $\$ 1.6$ million, and $\$ 3.2$ million in 2011, 2010 and 2009, respectively. A change in the deferred tax asset valuation allowance of $\$ 9.4$ million, $\$ 5.7$ million and $\$ 24.0$ million in 2011, 2010, and 2009, respectively, largely offset the effect of pre-tax losses. The 2011, 2010 and 2009 valuation allowances are net of $\$ 0.6$ million, $\$ 1.4$ million and $\$ 4.1$ million, respectively, of allocations of deferred taxes on accumulated other comprehensive income (loss).

We assess the need for a valuation allowance against our deferred tax assets periodically. The realization of deferred tax assets is largely dependent upon future taxable income, future reversals of existing taxable temporary differences and the ability to carry-back losses to available tax years. In assessing the need for a valuation allowance, we consider all positive and negative evidence, including anticipated operating results, taxable income in carry-back years, scheduled reversals of deferred tax liabilities and tax planning strategies. In 2008, we established a valuation allowance against the majority of our net deferred tax assets due to a number of factors, including our declining operating performance, overall negative trends in the banking industry and our expectation that our operating results will continue to be negatively affected by the overall economic environment. During 2011, 2010 and 2009, we concluded that we needed to continue to carry a valuation allowance based on similar factors. As a result, we recorded an additional valuation allowance of $\$ 9.4$ million, $\$ 5.7$ million and $\$ 24.0$ million during 2011, 2010 and 2009, respectively. This resulted in a valuation allowance against our entire net deferred tax asset except for, in 2010 and 2009, certain state deferred tax assets at Mepco that were expected to be recovered based on Mepco's individual earnings. However, at December 31, 2011, due to a second year of losses at Mepco and remaining uncertainty regarding certain vehicle service contract counterparty receivables, we concluded that a valuation allowance against $\$ 0.8$ million of Mepco's deferred state tax assets was also needed. The valuation allowance against our deferred tax assets of $\$ 75.2$ million at December 31, 2011 may be reversed to income in future periods to the extent that the related deferred income
tax assets are realized or the valuation allowance is otherwise no longer required. This valuation allowance represents our entire net deferred tax asset.

Despite the valuation allowance, these deferred tax assets remain available to offset future taxable income. Our deferred tax assets will be analyzed quarterly for changes affecting the valuation allowance, which may be adjusted in future periods accordingly. In making such judgments, significant weight will be given to evidence that can be objectively verified. We will analyze changes in near-term market conditions and consider both positive and negative evidence as well as other factors which may impact future operating results in making any decision to adjust this valuation allowance.

The capital initiatives detailed below under "Liquidity and capital resources" may trigger an ownership change that would negatively affect our ability to utilize our net operating loss carryforwards and other deferred tax assets in the future. If such an ownership change were to occur, we may suffer higher-than-anticipated tax expense, and consequently lower net income and cash flow, in those future years. As of December 31, 2011, we had federal loss carryforwards of approximately $\$ 75.1$ million (which includes $\$ 0.5$ million of federal capital loss carryforwards). Companies are subject to a change of ownership test under Section 382 of the Internal Revenue Code of 1986, as amended (the "Code"), that, if met, would limit the annual utilization of tax losses and credits carrying forward from pre-change of ownership periods, as well as the ability to use certain unrealized built-in losses. Generally, under Section 382, the yearly limitation on our ability to utilize such deductions will be equal to the product of the applicable long-term tax exempt rate (presently $3.55 \%$ ) and the sum of the values of our common shares and of our outstanding preferred stock, immediately before the ownership change. In addition to limits on the use of net operating loss carryforwards, our ability to utilize deductions related to bad debts and other losses for up to a five-year period following such an ownership change would also be limited under Section 382, to the extent that such deductions reflect a net loss that was "built-in" to our assets immediately prior to the ownership change. At this time, the details (including the timing and size of a stock offering) and the likelihood of success of the capital initiatives are not certain; therefore, we do not know the likelihood of experiencing a change of ownership under these tax rules. However, we are presently seeking to limit the size of any future equity offering in order to avoid triggering any Section 382 limitations.

Since we currently have a valuation allowance intended to fully offset these net operating loss carryforwards and most other deferred tax assets, we do not expect these tax rules to cause a material impact to our net income or loss in the near term.

Our actual federal income tax expense (benefit) is different than the amount computed by applying our statutory federal income tax rate to our pre-tax income (loss) primarily due to tax-exempt interest income and tax-exempt income from the increase in the cash surrender value on life insurance, as well as the impact of the change in the deferred tax asset valuation allowance.

Income tax expense (benefit) in the Consolidated Statements of Operations also includes income taxes in a variety of other states due primarily to Mepco's operations. The amounts of such state income taxes were expense (benefit) of $\$ 0.7$ million and ( $\$ 0.1$ ) million in 2011 and 2010, respectively, and zero in 2009.

Business segments. Our reportable segments are based upon legal entities. We currently have two reportable segments: Independent Bank and Mepco. These business segments are also differentiated based on the products and services provided. We evaluate performance based principally on net income (loss) of the respective reportable segments.

The following table presents net income (loss) by business segment.

## BUSINESS SEGMENTS

|  | Year ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  |  |  |  | housands) |  |  |
| Independent Bank. | \$ | $(12,768)$ | \$ | $(27,049)$ | \$ | $(71,095)$ |
| Mepco |  | $(4,849)$ |  | $(1,388)$ |  | $(11,689)$ |
| Other (1) |  | $(2,488)$ |  | 11,823 |  | $(7,636)$ |
| Elimination. |  | (95) |  | (95) |  | 193 |
| Net loss | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ |

(1) Includes amounts relating to our parent company and certain insignificant operations. 2010 includes parent company's $\$ 18.1$ million gain on extinguishment of debt.

The losses recorded by the Bank over the past three years are primarily due to elevated provisions for loan losses, loan and collection costs and net losses on ORE. These credit related costs primarily reflect our levels of non-performing loans, ORE, other problem credits, and loan net charge-offs. The improvement in the results recorded by the Bank in 2011 and 2010 as compared to 2009 is primarily due to a lower provision for loan losses and a decrease in non-interest expenses that were partially offset by a decline in net interest income and non-interest income. (See "Net interest income." "Provision for loan losses," "Portfolio Loans and asset quality," "Non-interest income," and "Non-interest expense.") In addition, the Bank results included \$9.4 million, $\$ 5.7$ million and $\$ 24.0$ million in 2011, 2010 and 2009, respectively, of income tax expense for a change in the valuation allowance against deferred tax assets. (See "Income tax benefit.")

The changes in Mepco's net loss are due primarily to changes in the level of vehicle service counterparty contingencies expense as well as changes in its level of net interest income. In addition, 2009 results included a goodwill impairment charge of $\$ 16.7$ million. (See "Non-interest expense.") All of Mepco’s funding is provided by its parent company, Independent Bank, through an intercompany loan (that is eliminated in consolidation). The rate on this intercompany loan was increased to the Prime Rate (currently $3.25 \%$ ) effective January 1, 2010. Prior to 2010, this intercompany loan was priced principally based on Brokered CD rates. Mepco might not be able to obtain such favorable funding costs on its own in the open market.

The significant change in "Other" in the Business Segments table above for 2010 as compared to 2011 and 2009 is due primarily to the $\$ 18.1$ million gain on the extinguishment of debt that was recorded at the parent company in the second quarter of 2010. In addition, interest expense at the parent company declined in 2011 and in the second half of 2010 due to the exchange of $\$ 41.4$ million in liquidation amount of trust preferred securities for common stock on June 23, 2010.

## FINANCIAL CONDITION

Summary. Our total assets declined to $\$ 2.31$ billion at December 31, 2011 compared to $\$ 2.54$ billion at December 31, 2010. The decline in total assets primarily reflects decreases in cash and cash equivalents and loans that were partially offset by an increase in securities available for sale. Loans, excluding loans held for sale ("Portfolio Loans") decreased $\$ 236.5$ million, or $13.0 \%$, in 2011 as every category of loans declined. The decline in total assets and, in particular, Portfolio Loans, reflects our efforts to preserve regulatory capital ratios despite the adverse impact on capital of net losses over the past four years. Total deposits decreased by $\$ 165.7$ million in 2011 due to a planned reduction in Brokered CDs.

Securities. We maintain diversified securities portfolios, which include obligations of U.S. governmentsponsored agencies, securities issued by states and political subdivisions, residential mortgage-backed securities and trust preferred securities. We regularly evaluate asset/liability management needs and attempt to maintain a portfolio structure that provides sufficient liquidity and cash flow. Except as discussed below, we believe that
the unrealized losses on securities available for sale are temporary in nature and are expected to be recovered within a reasonable time period. We believe that we have the ability to hold securities with unrealized losses to maturity or until such time as the unrealized losses reverse. (See "Asset/liability management.")

Securities available for sale increased during 2011 (compared to a decline in 2010) due primarily to the purchase of U.S. government-sponsored agency residential mortgage-backed securities and U.S. governmentsponsored agency term notes. The securities were purchased to utilize some of the funds generated from the continued decline in Portfolio Loans. (See "Liquidity and capital resources.")

Our portfolio of available-for-sale securities is reviewed quarterly for impairment in value. In performing this review, management considers (1) the length of time and extent that fair value has been less than cost, (2) the financial condition and near term prospects of the issuer, (3) the impact of changes in market interest rates on the market value of the security and (4) an assessment of whether we intend to sell, or it is more likely than not that we will be required to sell a security in an unrealized loss position before recovery of its amortized cost basis. For securities that do not meet these recovery criteria, the amount of impairment recognized in earnings is limited to the amount related to credit losses, while impairment related to other factors is recognized in other comprehensive income or loss.

We recorded net impairment losses related to other than temporary impairment on securities available for sale of $\$ 0.8$ million, $\$ 0.5$ million, and $\$ 0.1$ million in 2011, 2010, and 2009, respectively. The 2011 and 2010 impairment charges primarily relate to private label residential mortgage-backed securities. The 2009 impairment charge relates to a private label residential mortgage-backed security and trust preferred security issued by a small Michigan-based community bank. In these instances we believe that the decline in value is directly due to matters other than changes in interest rates, are not expected to be recovered within a reasonable timeframe based upon available information and are therefore other than temporary in nature. (See "Noninterest income" and "Asset/liability management.")

## SECURITIES

|  | CostAmortized | Unrealized |  |  |  | $\begin{aligned} & \text { Fair } \\ & \text { Value } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Gains |  | Losses |  |  |  |
|  | (In thousands) |  |  |  |  |  |  |
| Securities available for sale |  |  |  |  |  |  |  |
| December 31, 2011. | \$ 161,023 | \$ | 1,575 | \$ | 5,154 | \$ | 157,444 |
| December 31, 2010. | 72,312 |  | 771 |  | 5,219 |  | 67,864 |

Portfolio Loans and asset quality. In addition to the communities served by our Bank branch network, our principal lending markets also include nearby communities and metropolitan areas. Subject to established underwriting criteria, we also historically participated in commercial lending transactions with certain nonaffiliated banks and also purchased mortgage loans from third-party originators. Currently, we are not engaging in any new commercial loan participations with non-affiliated banks or purchasing any mortgage loans from third party originators.

The senior management and board of directors of our Bank retain authority and responsibility for credit decisions and we have adopted uniform underwriting standards. Our loan committee structure and the loan review process attempt to provide requisite controls and promote compliance with such established underwriting standards. There can be no assurance that the aforementioned lending procedures and the use of uniform underwriting standards will prevent us from the possibility of incurring significant credit losses in our lending activities and, in fact, we recorded a significant provision for loan losses over the past four years as compared to prior historical levels.

We generally retain loans that may be profitably funded within established risk parameters. (See "Asset/liability management.") As a result, we may hold adjustable-rate and balloon mortgage loans as Portfolio Loans, while $15-$ and 30 -year, fixed-rate obligations are generally sold to mitigate exposure to changes in interest rates. (See "Non-interest income.")

## LOAN PORTFOLIO COMPOSITION

|  | December 31, |  |
| :---: | :---: | :---: |
|  | 2011 | 2010 |
|  | (In tho | sands) |
| Real estate (1) |  |  |
| Residential first mortgages | \$ 530,969 | \$ 601,755 |
| Residential home equity and other junior mortgages | 150,127 | 171,273 |
| Construction and land development | 59,136 | 68,022 |
| Other (2) | 446,980 | 484,019 |
| Payment plan receivables | 115,018 | 201,263 |
| Commercial | 150,633 | 155,322 |
| Consumer . | 119,106 | 126,525 |
| Agricultural | 4,639 | 4,937 |
| Total loans . | \$1,576,608 | $\underline{\underline{\$ 1,813,116}}$ |

(1) Includes both residential and non-residential commercial loans secured by real estate.
(2) Includes loans secured by multi-family residential and non-farm, non-residential property.

Future growth of overall Portfolio Loans is dependent upon a number of competitive and economic factors. Although economic conditions have generally improved in Michigan in 2011 and 2010, overall loan demand has remained subdued, reflecting still somewhat weak economic conditions in the State. Further, it is our desire to reduce certain loan categories in order to preserve our regulatory capital ratios or for risk management reasons. For example, construction and land development loans have been declining because we are seeking to shrink this portion of our Portfolio Loans due to a generally poor economic climate for real estate development, particularly residential real estate. In addition, payment plan receivables have declined as we seek to reduce Mepco's vehicle service contract payment plan business. Further declines in Portfolio Loans may continue to adversely impact our future net interest income.

## NON-PERFORMING ASSETS

|  | December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  | (Dollars in thousands) |  |  |  |  |  |
| Non-accrual loans. | \$ | 59,309 | \$ | 66,652 | \$ | 105,965 |
| Loans 90 days or more past due and still accruing interest . |  | 574 |  | 928 |  | 3,940 |
| Total non-performing loans |  | 59,883 |  | 67,580 |  | 109,905 |
| Other real estate and repossessed assets |  | 34,042 |  | 39,413 |  | 31,534 |
| Total non-performing assets | \$ | 93,925 | \$ | 106,993 | \$ | 141,439 |
| As a percent of Portfolio Loans |  |  |  |  |  |  |
| Non-performing loans .. |  | 3.80\% |  | 3.73\% |  | 4.78\% |
| Allowance for loan losses |  | 3.73 |  | 3.75 |  | 3.55 |
| Non-performing assets to total assets |  | 4.07 |  | 4.22 |  | 4.77 |
| Allowance for loan losses as a percent of non-performing loans |  | 98.33 |  | 100.50 |  | 74.35 |

## TROUBLED DEBT RESTRUCTURINGS

|  | December 31, 2011 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Commercial | Retail |  | Total |  |
|  | (Dollars in thousands) |  |  |  |  |
| Performing TDR's | \$ 29,799 | \$ | 86,770 | \$ | 116,569 |
| Non-performing TDR's(1) | 14,567 |  | 14,081 ${ }_{(2)}$ |  | 28,648 |
| Total | \$ 44,366 | \$ | 100,851 | \$ | 145,217 |
|  | December 31, 2010 |  |  |  |  |
|  | Commercial |  | Retail |  | Total |
|  | (Dollars in thousands) |  |  |  |  |
| Performing TDR's | \$ 16,957 | \$ | 96,855 | \$ | 113,812 |
| Non-performing TDR's(1) | 7,814 |  | 16,616(2) |  | 24,430 |
| Total | \$ 24,771 | \$ | 113,471 | \$ | 138,242 |

(1) Included in non-performing assets table above.
(2) Also includes loans on non-accrual at the time of modification until six payments are received on a timely basis.

Non-performing loans declined by $\$ 7.7$ million, or $11.4 \%$, in 2011 and by $\$ 42.3$ million, or $38.5 \%$, in 2010 due principally to declines in non-performing commercial loans and residential mortgage loans. These declines primarily reflect loan net charge-offs, pay-offs, negotiated transactions, and the migration of loans into ORE. Non-performing commercial loans relate largely to delinquencies caused by cash-flow difficulties encountered by owners of income-producing properties (due to higher vacancy rates and/or lower rental rates). Nonperforming residential mortgage loans are primarily due to delinquencies reflecting both weak economic conditions and soft real estate values in many parts of Michigan and in certain markets where we have mortgage loans secured by resort properties (see note \#4 to the Consolidated Financial Statements). Non-performing loans exclude performing loans that are classified as troubled debt restructurings ("TDRs"). Performing TDRs totaled $\$ 116.6$ million, or $7.39 \%$ of total Portfolio Loans, and $\$ 113.8$ million, or $6.28 \%$ of total Portfolio Loans, at December 31, 2011 and 2010, respectively. The increase in the amount of performing TDRs in 2011 primarily reflects an increase in commercial loan TDR's.

ORE and repossessed assets totaled $\$ 34.0$ million at December 31, 2011, compared to $\$ 39.4$ million at December 31, 2010. This decrease is primarily the result of sales and write-downs of ORE being in excess of the migration of non-performing loans secured by real estate into ORE as the foreclosure process is completed and any redemption period expires. High foreclosure rates are evident nationwide, but Michigan has consistently had one of the highest foreclosure rates in the U.S. during the past few years. We believe that this high foreclosure rate is due to both weak economic conditions and declines in residential real estate values (which has eroded or eliminated the equity that many mortgagors had in their home). Because the redemption period on foreclosures is relatively long in Michigan (six months to one year) and we have many nonperforming loans that were in the process of foreclosure at December 31, 2011, we anticipate that our level of ORE and repossessed assets will likely remain at elevated levels for some period of time. An elevated level of non-performing assets adversely impacts our net interest income.

We will place a loan that is 90 days or more past due on non-accrual, unless we believe the loan is both well secured and in the process of collection. Accordingly, we have determined that the collection of the accrued and unpaid interest on any loans that are 90 days or more past due and still accruing interest is probable.

## ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES



Some loans will not be repaid in full. Therefore, an allowance for loan losses ("AFLL") is maintained at a level which represents our best estimate of losses incurred. In determining the allowance and the related provision for loan losses, we consider four principal elements: (i) specific allocations based upon probable losses identified during the review of the loan portfolio, (ii) allocations established for other adversely rated loans, (iii) allocations based principally on historical loan loss experience, and (iv) additional allowances based on subjective factors, including local and general economic business factors and trends, portfolio concentrations and changes in the size and/or the general terms of the loan portfolios.

The first AFLL element (specific allocations) reflects our estimate of probable incurred losses based upon our systematic review of specific loans. These estimates are based upon a number of objective factors, such as payment history, financial condition of the borrower, discounted collateral exposure and discounted cash flow analysis. Impaired commercial and mortgage loans are allocated allowance amounts using this first element. The second AFLL element (other adversely rated loans) reflects the application of our loan rating system. This rating system is similar to those employed by state and federal banking regulators. Loans that are rated below a certain predetermined classification are assigned a loss allocation factor for each loan classification category that is based upon a historical analysis of both the probability of default and the expected loss rate ("loss given default"). The lower the rating assigned to a loan or category, the greater the allocation percentage that is applied. For higher rated loans ("non-watch credit") we again determine a probability of default and loss given default in order to apply an allocation percentage. Commercial loans not falling under the first AFLL element are allocated allowance amounts using this second AFLL element. The third AFLL element (historical loss allocations) is determined by assigning allocations to homogeneous loan groups based principally upon the fiveyear average of loss experience for each type of loan. Recent years are weighted more heavily in this average. Average losses may be further adjusted based on an analysis of delinquent loans. Loss analyses are conducted at least annually. Mortgage loans not falling under the first AFLL element as well as installment and payment plan receivables are allocated allowance amounts using this third AFLL element. The fourth AFLL element (additional allocations based on subjective factors) is based on factors that cannot be associated with a specific credit or loan category and reflects our attempt to ensure that the overall allowance for loan losses appropriately reflects a margin for the imprecision necessarily inherent in the estimates of expected credit losses. We consider a number of subjective factors when determining this fourth element, including local and general economic business factors and trends, portfolio concentrations and changes in the size, mix and the general terms of the overall loan portfolio. This fourth AFLL element declined by $\$ 2.8$ million, or $19.7 \%$ during 2011 and is $19.5 \%$ of the total AFLL at December 31, 2011 compared to $21.0 \%$ at December 31, 2010. The fourth AFLL element was reduced in part to general improvement in local and more broad based economic trends as well as a $\$ 236.5$ million or $13.0 \%$ decline in Portfolio Loans.

Increases in the allowance are recorded by a provision for loan losses charged to expense. Although we periodically allocate portions of the allowance to specific loans and loan portfolios, the entire allowance is available for incurred losses. We generally charge-off commercial, homogenous residential mortgage, and installment loans and payment plan receivables when they are deemed uncollectible or reach a predetermined number of days past due based on product, industry practice and other factors. Collection efforts may continue and recoveries may occur after a loan is charged against the allowance.

While we use relevant information to recognize losses on loans, additional provisions for related losses may be necessary based on changes in economic conditions, customer circumstances and other credit risk factors.

Mepco's allowance for losses is determined in a similar manner as discussed above, and primarily takes into account historical loss experience and other subjective factors deemed relevant to Mepco's payment plan business. Estimated incurred losses associated with Mepco's outstanding vehicle service contract payment plans are included in the provision for loan losses. Mepco recorded credits of $\$ 0.03$ million and $\$ 0.3$ million for its provision for loan losses in 2011 and 2010, respectively, due primarily to significant declines ( $\$ 86.2$ million, or $42.9 \%$, and $\$ 205.1$ million, or $50.5 \%$, in 2011 and 2010 , respectively) in the balance of payment plan receivables. This compares to an expense for its provision for loan losses of $\$ 0.3$ million in 2009. Mepco's allowance for loan losses totaled $\$ 0.2$ million and $\$ 0.4$ million at December 31, 2011 and 2010, respectively. Mepco has established procedures for vehicle service contract payment plan servicing, administration and collections, including the timely cancellation of the vehicle service contract, in order to protect our position in the event of payment default or voluntary cancellation by the customer. Mepco has also established procedures to attempt to prevent and detect fraud since the payment plan origination activities and initial customer contacts are done entirely through unrelated third parties (vehicle service contract administrators and sellers or automobile dealerships). However, there can be no assurance that the aforementioned risk management policies and procedures will prevent us from the possibility of incurring significant credit or fraud related losses in this business segment. The estimated incurred losses described in this paragraph should be distinguished from the possible losses we may incur from counterparties failing to pay their obligations to Mepco. See note \#11 to the Consolidated Financial Statements included within this report.

The allowance for loan losses was $\$ 58.9$ million, or $3.73 \%$ of total Portfolio Loans at December 31, 2011 compared to $\$ 67.9$ million, or $3.75 \%$ of total Portfolio Loans at December 31, 2010. Three of the four components of the allowance for loan losses outlined above declined in 2011 as compared to 2010. The allowance for loan losses related to specific loans decreased $\$ 2.6$ million in 2011 due primarily to a decline in loss allocations on individual commercial and mortgage credits. There was a $\$ 0.5$ million increase in loss allocations (which totaled $\$ 18.1$ million at December 31, 2011, compared to $\$ 17.5$ million at December 31, 2010) for loans classified as TDR. This increase is due in part to a $\$ 5.8$ million increase in the balance of TDR loans with an allocated allowance during 2011, which totaled $\$ 118.3$ million at December 31, 2011, compared to $\$ 112.5$ million at December 31, 2010. The allowance for loan losses related to other adversely rated loans decreased $\$ 3.7$ million in 2011 primarily due to a decrease in the balance of such loans included in this component to $\$ 83.0$ million at December 31, 2011 from $\$ 121.8$ million at December 31, 2010. The allowance for loan losses related to subjective factors decreased $\$ 2.8$ million during 2011 primarily due to the improvement of various economic indicators used in computing this portion of the allowance as well as an overall reduction in total Portfolio Loans. The allowance for loan losses related to historical losses increased slightly (by $\$ 0.1$ million) during 2011 due to an increase in the historical loss rates used in this calculation, which was largely offset by a decline in loan balances, as total Portfolio Loans decreased $\$ 236.5$ million to $\$ 1.58$ billion at December 31, 2011 from $\$ 1.81$ billion at December 31, 2010.

During 2010 all four components of the allowance for loan losses decreased as compared to 2009. The allowance for loan losses related to specific loans decreased due primarily to a decline in loss allocations on individual commercial credits. The allowance for loan losses related to other adversely rated loans decreased due to a decrease in the balance of such loans. The allowance for loan losses related to historical losses decreased due to declines in loan balances. Finally, the allowance for loan losses related to subjective factors decreased slightly primarily due to the improvement in certain economic indicators used in computing this portion of the allowance.

## ALLOWANCE FOR LOSSES ON LOANS AND UNFUNDED COMMITMENTS

|  | 2011 |  |  |  | 2010 |  |  |  | 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \hline \text { Loan } \\ \text { Losses } \end{gathered}$ |  | UnfundedCommitments |  | $\begin{gathered} \hline \text { Loan } \\ \text { Losses } \end{gathered}$ |  | UnfundedCommitments |  | $\begin{gathered} \hline \text { Loan } \\ \text { Losses } \end{gathered}$ |  | UnfundedCommitments |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |
| Balance at beginning of year . | \$ | 67,915 | \$ | 1,322 | \$ | 81,717 | \$ | 1,858 | \$ | 57,900 | \$ | 2,144 |
| Additions (deductions)....... |  |  |  |  |  |  |  |  |  |  |  |  |
| Provision for loan losses ... |  | 27,946 |  | - |  | 46,765 |  | - |  | 103,318 |  | - |
| Recoveries credited to allowance $\qquad$ |  | 4,747 |  | - |  | 3,612 |  | - |  | 2,795 |  |  |
| Loans charged against the allowance |  | $(41,724)$ |  | - |  | $(64,179)$ |  | - |  | $(82,296)$ |  |  |
| Additions (deductions) included in non-interest expense. |  | - |  | (36) |  | - |  | (536) |  | - - |  | (286) |
| Balance at end of year | \$ | 58,884 | \$ | $\underline{1,286}$ | \$ | 67,915 | \$ | 1,322 | \$ | 81,717 | \$ | $\underline{1,858}$ |

Net loans charged against the
allowance to average
$\begin{array}{ll}\text { Portfolio Loans........... } 2.20 \% & 2.97 \%\end{array}$
The ratio of loan net charge-offs to average loans was $2.20 \%$ in 2011 (or $\$ 37.0$ million) compared to $2.97 \%$ in 2010 (or $\$ 60.6$ million). The decline in loan net charge-offs primarily reflects decreases of $\$ 16.5$ million for commercial loans and $\$ 4.9$ million for residential mortgage loans. These decreases in loan net charge-offs primarily reflect reduced levels of non-performing loans and some stabilization in collateral liquidation values.

Deposits and borrowings. Historically, the loyalty of our customer base has allowed us to price deposits competitively, contributing to a net interest margin that compares favorably to our peers. However, we still face a significant amount of competition for deposits within many of the markets served by our branch network, which limits our ability to materially increase deposits without adversely impacting the weighted-average cost of core deposits.

To attract new core deposits, we have implemented a direct mail account acquisition program as well as branch staff sales training. Our new account acquisition initiatives have historically generated increases in customer relationships. Over the past three to four years we have also expanded our treasury management products and services for commercial businesses and municipalities or other governmental units and have also increased our sales calling efforts in order to attract additional deposit relationships from these sectors. We view long-term core deposit growth as an important objective. Core deposits generally provide a more stable and lower cost source of funds than alternative sources such as short-term borrowings. (See "Liquidity and capital resources.")

During the fourth quarter of 2009 we prepaid our estimated quarterly deposit insurance premium assessments to the FDIC for periods through the fourth quarter of 2012. These estimated quarterly deposit insurance premium assessments were based on projected deposit balances over the assessment periods. The prepaid deposit insurance premium assessments totaled $\$ 12.6$ million and $\$ 15.9$ million at December 31, 2011 and December 31, 2010, respectively. The actual expense over the assessment periods may be different from this prepaid amount due to various factors including variances in the estimated compared to the actual assessment base and rates used during each assessment period.

We have also implemented strategies that incorporate using federal funds purchased, other borrowings and Brokered CDs to fund a portion of our interest earning assets. The use of such alternate sources of funds supplements our core deposits and is also an integral part of our asset/liability management efforts.

## ALTERNATE SOURCES OF FUNDS


(1) Certain of these items have had their average maturity and rate altered through the use of derivative instruments, such as pay-fixed interest-rate swaps.

Other borrowings, comprised primarily of advances from the Federal Home Loan Bank (the "FHLB"), totaled $\$ 33.4$ million at December 31, 2011, compared to $\$ 71.0$ million at December 31, 2010. The $\$ 37.6$ million decrease in other borrowed funds reflects reduced borrowings from the FHLB.

As described above, we utilize wholesale funding, including FHLB borrowings and Brokered CDs to augment our core deposits and fund a portion of our assets. At December 31, 2011, our use of such wholesale funding sources amounted to approximately $\$ 75.7$ million, or $3.6 \%$ of total funding (deposits and total borrowings, excluding subordinated debentures). Because wholesale funding sources are affected by general market conditions, the availability of such funding may be dependent on the confidence these sources have in our financial condition and operations. The continued availability to us of these funding sources is uncertain, and Brokered CDs may be difficult for us to retain or replace at attractive rates as they mature. Our liquidity may be constrained if we are unable to renew our wholesale funding sources or if adequate financing is not available in the future at acceptable rates of interest or at all. Additionally, we may not have sufficient liquidity to continue to fund new loans, and we may need to liquidate loans or other assets unexpectedly, in order to repay obligations as they mature.

If we fail to remain "well-capitalized" (under federal regulatory standards) we will be prohibited from accepting or renewing Brokered CDs, without the prior consent of the FDIC. At December 31, 2011, we had Brokered CDs of approximately $\$ 42.3$ million, or $2.0 \%$ of total deposits. Of this amount $\$ 30.6$ million mature during the next twelve months. We currently have ample liquidity in the form of interest-bearing deposits at the FRB or other short-term investments to retire maturing Brokered CDs. As a result, any potential future restrictions on our ability to access Brokered CDs are not expected to adversely impact our business or financial condition.

We cannot be sure that we will be able to maintain our current level of core deposits. In particular, those deposits that are currently uninsured or those deposits that are in non-interest bearing transaction accounts and have unlimited deposit insurance only through December 31, 2012 (in accordance with provisions in the DoddFrank Act), may be particularly susceptible to outflow. At December 31, 2011 we had $\$ 123.1$ million of uninsured deposits and an additional $\$ 170.9$ million of deposits that were in non-interest bearing transaction accounts and fully insured only through December 31, 2012 under the Dodd-Frank Act. A reduction in core deposits would increase our need to rely on wholesale funding sources, at a time when our ability to do so may be more restricted, as described above.

Our financial performance will be materially affected if we are unable to maintain our access to funding sources or if we are required to rely more heavily on more expensive funding sources. In such case, our net interest income and results of operations would be adversely affected.

We historically employed derivative financial instruments to manage our exposure to changes in interest rates. We discontinued the active use of derivative financial instruments during 2008, in part, because we could no longer get unsecured credit from our derivatives counterparties. At December 31, 2011, we had remaining interest-rate swaps with an aggregate notional amount of $\$ 20.0$ million (of which $\$ 10.0$ million, or one-half, mature in the first six months of 2012).

Liquidity and capital resources. Liquidity risk is the risk of being unable to timely meet obligations as they come due at a reasonable funding cost or without incurring unacceptable losses. Our liquidity management involves the measurement and monitoring of a variety of sources and uses of funds. Our Consolidated Statements of Cash Flows categorize these sources and uses into operating, investing and financing activities. We primarily focus our liquidity management on maintaining adequate levels of liquid assets (primarily funds on deposit with the FRB and certain investment securities) as well as developing access to a variety of borrowing sources to supplement our deposit gathering activities and provide funds for purchasing investment securities or originating Portfolio Loans as well as to be able to respond to unforeseen liquidity needs.

Our primary sources of funds include our deposit base, secured advances from the FHLB, a federal funds purchased borrowing facility with another commercial bank, and access to the capital markets (for Brokered CDs).

At December 31, 2011 we had $\$ 357.4$ million of time deposits that mature in the next twelve months. Historically, a majority of these maturing time deposits are renewed by our customers. Additionally $\$ 1.517$ billion of our deposits at December 31, 2011 were in account types from which the customer could withdraw the funds on demand. Changes in the balances of deposits that can be withdrawn upon demand are usually predictable and the total balances of these accounts have generally grown or have been stable over time as a result of our marketing and promotional activities. However, there can be no assurance that historical patterns of renewing time deposits or overall growth or stability in deposits will continue in the future.

In particular, media reports about bank failures have created concerns among depositors at banks throughout the country, including certain of our customers, particularly those with deposit balances in excess of deposit insurance limits. In response, the deposit insurance limit was permanently increased from $\$ 100,000$ to $\$ 250,000$ and unlimited deposit insurance is currently provided (only through December 31, 2012) for balances in non-interest bearing demand deposit accounts under provisions in the Dodd-Frank Act. We have proactively sought to provide appropriate information to our deposit customers about our organization in order to retain our business and deposit relationships. Despite the increases in deposit insurance limits and our proactive communications efforts, the potential outflow of deposits remains as a significant liquidity risk, particularly since our recent losses and our elevated level of non-performing assets have reduced some of the financial ratings of our Bank that are followed by our larger deposit customers, such as municipalities. The potential outflow of significant amounts of deposits could have an adverse impact on our liquidity and results of operations.

We have developed contingency funding plans that stress tests our liquidity needs that may arise from certain events such as an adverse change in our financial metrics (for example, credit quality or regulatory capital ratios). Our liquidity management also includes periodic monitoring that measures quick assets (defined generally as short-term assets with maturities less than 30 days and loans held for sale) to total assets; shortterm liability dependence and basic surplus (defined as quick assets compared to short-term liabilities). Policy limits have been established for our various liquidity measurements and are monitored on a monthly basis. In addition, we also prepare cash flow forecasts that include a variety of different scenarios.

As a result of the liquidity risks described above and in "Deposits and borrowings" we have generally maintained elevated levels of overnight cash balances in interest-bearing deposits, which totaled $\$ 278.3$ million and $\$ 336.4$ million at December 31, 2011 and 2010, respectively. The decline in such cash balances during 2011 is due primarily to the use of these funds to payoff (through calls and maturities) Brokered CDs. Because of our continued expectation of some future decline in Portfolio Loans, we are comfortable with using a portion of our overnight cash balances to reduce wholesale funding or for the purchase of certain investment securities.

As described in greater detail below, we are deferring interest on our subordinated debentures and are not currently paying any dividends on our preferred or common stock. Interest on the subordinated debentures can continue to be deferred until the fourth quarter of 2014. Thus, the only use of cash at the parent company at the present time is for operating expenses. Because of the losses that our Bank has experienced and the Bank's regulatory capital requirements, we do not anticipate that the Bank will be able to pay any dividends up to the parent company for at least through the end of 2012. As a result, the only substantial near term source of cash to our parent company is under an equity line facility that is described below. We believe that the available cash and cash equivalents on hand as well as access to the equity line facility provide sufficient liquidity at the parent company to meet its operating expenses until the fourth quarter of 2014 (at which point the parent company can no longer defer interest on its subordinated debentures).

In the normal course of business, we enter into certain contractual obligations. Such obligations include requirements to make future payments on debt and lease arrangements, contractual commitments for capital expenditures, and service contracts. The table below summarizes our significant contractual obligations at December 31, 2011.

## CONTRACTUAL COMMITMENTS(1)

|  | $\begin{gathered} 1 \text { Year or } \\ \text { Less } \\ \hline \end{gathered}$ |  | 1-3 Years |  | 3-5 Years |  | After <br> 5 Years |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | housands) |  |  |  |  |
| Time deposit maturities. | \$ | 357,403 | \$ | 154,337 | \$ | 56,283 | \$ | 781 | \$ | 568,804 |
| Other borrowings |  | 12,357 |  | 7,240 |  | 2,505 |  | 11,285 |  | 33,387 |
| Subordinated debentures |  | - |  | - |  | - |  | 50,175 |  | 50,175 |
| Operating lease obligations |  | 1,310 |  | 2,203 |  | 1,876 |  | 3,419 |  | 8,808 |
| Purchase obligations(2). |  | 3,710 |  | 3,272 |  | 545 |  | - |  | 7,527 |
| Total. | \$ | 374,780 | \$ | 167,052 | \$ | 61,209 | \$ | 65,660 | \$ | 668,701 |

(1) Excludes approximately $\$ 1.0$ million of accrued tax and interest relative to uncertain tax benefits due to the high degree of uncertainty as to when, or if, those amounts would be paid.
(2) Includes contracts with a minimum annual payment of $\$ 1.0$ million and are not cancellable within one year.

Effective management of capital resources is critical to our mission to create value for our shareholders. The cost of capital is an important factor in creating shareholder value and, accordingly, our capital structure includes cumulative trust preferred securities and cumulative preferred stock.

## CAPITALIZATION

|  | December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  |
|  | (In thousands) |  |  |  |
| Subordinated debentures. | \$ | 50,175 | \$ | 50,175 |
| Amount not qualifying as regulatory capital |  | $(1,507)$ |  | $(1,507)$ |
| Amount qualifying as regulatory capital |  | 48,668 |  | 48,668 |
| Shareholders' equity |  |  |  |  |
| Preferred stock |  | 79,857 |  | 75,700 |
| Common stock |  | 248,950 |  | 246,407 |
| Accumulated deficit |  | $(214,259)$ |  | $(189,902)$ |
| Accumulated other comprehensive loss. |  | $(11,921)$ |  | $(13,120)$ |
| Total shareholders' equity |  | 102,627 |  | 119,085 |
| Total capitalization | \$ | 151,295 | \$ | 167,753 |

We have four special purpose entities that originally issued $\$ 90.1$ million of cumulative trust preferred securities. On June 23, 2010, we issued 5.1 million shares of our common stock (having a fair value of approximately $\$ 23.5$ million on the date of the exchange) in exchange for $\$ 41.4$ million in liquidation amount of trust preferred securities and $\$ 2.3$ million of accrued and unpaid interest on such securities. As a result, at December 31, 2011 and 2010, $\$ 48.7$ million of cumulative trust preferred securities remained outstanding. These special purpose entities issued common securities and provided cash to our parent company that in turn, issued subordinated debentures to these special purpose entities equal to the trust preferred securities and common securities. The subordinated debentures represent the sole asset of the special purpose entities. The common securities and subordinated debentures are included in our Consolidated Statements of Financial Condition.

The Federal Reserve Board has issued rules regarding trust preferred securities as a component of the Tier 1 capital of bank holding companies. The aggregate amount of trust preferred securities (and certain other capital elements) are limited to 25 percent of Tier 1 capital elements, net of goodwill (net of any associated deferred tax liability). The amount of trust preferred securities and certain other elements in excess of the limit can be included in Tier 2 capital, subject to restrictions. At the parent company, $\$ 38.2$ million of these securities qualified as Tier 1 capital at December 31, 2011. Although the Dodd-Frank Act further limited Tier 1 treatment for trust preferred securities, those new limits will not apply to our outstanding trust preferred securities.

In December 2008, we issued 72,000 shares of Series A, Fixed Rate Cumulative Perpetual Preferred Stock, with an original liquidation preference of $\$ 1,000$ per share ("Series A Preferred Stock"), and a warrant to purchase 346,154 shares (at $\$ 31.20$ per share) of our common stock ("Original Warrant") to the UST in return for $\$ 72.0$ million under the TARP CPP. Of the total proceeds, $\$ 68.4$ million was originally allocated to the Series A Preferred Stock and $\$ 3.6$ million was allocated to the Original Warrant (included in capital surplus) based on the relative fair value of each. The $\$ 3.6$ million discount on the Series A Preferred Stock was being accreted using an effective yield method over five years. The accretion had been recorded as part of the Series A Preferred Stock dividend.

On April 16, 2010, we exchanged the Series A Preferred Stock (including accumulated but unpaid dividends) for 74,426 shares of our Series B Fixed Rate Cumulative Mandatorily Convertible Preferred Stock, with an original liquidation preference of $\$ 1,000$ per share ("Series B Preferred Stock"). As part of the terms of the exchange agreement, we also agreed to amend and restate the terms of the Original Warrant and issued an Amended and Restated Warrant to purchase 346,154 shares of our common stock at an exercise price of $\$ 7.234$ per share and expiring on December 12, 2018. The Series B Preferred Stock and the Amended Warrant were issued in a private placement exempt from registration pursuant to Section 4(2) of the Securities Act of 1933. We did not receive any cash proceeds from the issuance of the Series B Preferred Stock or the Amended Warrant. In general, the terms of the Series B Preferred Stock are substantially similar to the terms of the Series A Preferred Stock that was held by the UST, except that the Series B Preferred Stock is convertible into our common stock. See note \#12 to the Consolidated Financial Statements included within this report for information about the terms of the Series B Preferred Stock and the Amended and Restated Warrant.

Shareholders' equity applicable to common stock decreased to $\$ 22.8$ million at December 31, 2011 from $\$ 43.4$ million at December 31, 2010 due primarily to our 2011 year-to-date net loss. Our tangible common equity ("TCE") totaled $\$ 15.2$ million and $\$ 34.4$ million, respectively, at those same dates. Our ratio of TCE to tangible assets was $0.66 \%$ at December 31, 2011 compared to $1.36 \%$ at December 31, 2010. Although our Bank's regulatory capital ratios remain at levels above "well capitalized" standards, because of the losses that we have incurred, our elevated levels of non-performing loans and other real estate, and the ongoing economic stress in Michigan, we have taken the following actions to maintain and improve our regulatory capital ratios and preserve liquidity at our parent company level:

- Eliminated cash dividend on our common stock: Beginning in November of 2009, we eliminated the $\$ 0.10$ per share quarterly cash dividend on our common stock.
- Deferred dividends on our preferred stock: Beginning in December of 2009, we suspended payment of quarterly dividends on the preferred stock held by the UST. The cash dividends payable to the UST on the Series B Preferred Stock amount to approximately $\$ 4.1$ million per year until December of 2013, at which time they would increase to approximately $\$ 7.3$ million per year. Accrued and unpaid dividends were $\$ 6.6$ million at December 31, 2011.
- Deferred payments on our subordinated debentures: Beginning in December of 2009, we exercised our right to defer all quarterly interest payments on the subordinated debentures we issued to our trust subsidiaries. As a result, all quarterly dividends on the related trust preferred securities were also deferred. Based on current dividend rates, the cash dividends on all outstanding trust preferred securities as of December 31, 2011, amount to approximately $\$ 2.3$ million per year. Accrued and unpaid dividends on trust preferred securities at December 31, 2011 and 2010 were $\$ 4.4$ million and \$2.3 million, respectively.
- Exchanged the Series A Preferred Stock held by the UST for Series B Preferred Stock: In April 2010, we completed the exchange of Series A Preferred Stock held by the UST (plus accrued and unpaid dividends on such stock) for new shares of convertible Series B Preferred Stock, as described above.
- Exchanged certain trust preferred securities for our common stock: In June 2010, we completed the issuance of 5.1 million shares of our common stock in exchange for $\$ 41.4$ million in liquidation amount of trust preferred securities and $\$ 2.3$ million of accrued and unpaid interest on such securities.

These actions have preserved cash at our parent company as we do not expect our Bank to be able to pay any cash dividends in the near term. Dividends from the Bank are restricted by federal and state law and are further restricted by the board resolutions adopted in December 2009 (as subsequently amended) and by the Memorandum of Understanding ("MOU") described in note \#21 to the Consolidated Financial Statements included within this report. In particular, those resolutions and MOU prohibit the Bank from paying any dividends to the parent company without the prior written approval of the FRB and the Michigan Office of Financial and Insurance Regulation ("OFIR"). Also see "Regulatory development."

Our parent company is also currently prohibited from paying any dividends on our common stock or the preferred stock held by the UST or any distributions on our trust preferred securities. Although there are no specific regulations restricting dividend payments by bank holding companies (other than state corporate laws) the FRB, our primary federal regulator, has issued a policy statement on cash dividend payments. The FRB's view is that: "an organization experiencing earnings weaknesses or other financial pressures should not maintain a level of cash dividends that exceeds its net income, that is inconsistent with the organization's capital position, or that can only be funded in ways that may weaken the organization's financial health." Moreover, the resolutions adopted by our Board in 2009 and the MOU referenced above specifically prohibit the parent company from paying any dividends on our common stock or the preferred stock held by the UST or any distributions on our trust preferred securities without, in each case, the prior written approval of the FRB and the OFIR.

Payment of dividends and distributions on the outstanding common stock, preferred stock, and trust preferred securities is also restricted and governed by the terms of those instruments, as follows:

The terms of the subordinated debentures and trust indentures (the "Indentures") related to our trust preferred securities allow us to defer payment of interest at any time or from time to time for up to 20 consecutive quarters provided no event of default (as defined in the Indentures) has occurred and is continuing. We are not in default with respect to the Indentures, and the deferral of interest does not constitute an event of default under the Indentures. While we defer the payment of interest, we will continue to accrue the interest expense owed at the applicable interest rate. Upon the expiration of the deferral, all accrued and unpaid interest is due and payable. During the deferral period on the Indentures, we may not declare or pay any dividends or distributions on, or redeem, purchase, acquire or make a liquidation payment with respect to, any of our capital stock.

So long as any shares of the Series B Preferred Stock remain outstanding, unless all accrued and unpaid dividends for all prior dividend periods have been paid or are contemporaneously declared and paid in full, (a) no dividend may be paid or declared on our common stock or other junior stock, other than a dividend payable solely in common stock and other than certain dividends or distributions of rights in connection with a shareholders' rights plan; and (b) with limited exceptions, neither we nor any of our subsidiaries may purchase, redeem or otherwise acquire for consideration any shares of our common stock or other junior stock unless we have paid in full all accrued dividends on the Series B Preferred Stock for all prior dividend periods.

We do not have any current plans to resume interest payments on our outstanding trust preferred securities or dividend payments on the outstanding shares of any preferred stock or common stock. We do not know if or when any such payments will resume. However, as described in note \#21 to the Consolidated Financial Statements included within this report, our Board adopted a Joint Revised Capital Plan (the "Capital Plan") in November 2011 (as subsequently amended). The primary objective of our Capital Plan is to achieve and thereafter maintain the minimum capital ratios required by the December 2009 board resolutions referenced above (as subsequently amended).

As of December 31, 2011, our Bank continued to meet the requirements to be considered "well-capitalized" under federal regulatory standards. However, the minimum capital ratios established by our Board are higher than the ratios required in order to be considered "well-capitalized" under federal standards. The Board imposed these higher ratios in order to ensure that we have sufficient capital to withstand potential continuing losses based on our elevated level of non-performing assets and given certain other risks and uncertainties we face. Set forth below are the actual capital ratios of our Bank as of December 31, 2011, the minimum capital ratios imposed by the board resolutions, and the minimum ratios necessary to be considered "well-capitalized" under federal regulatory standards. As of December 31, 2011, our Bank's Total Capital to Risk-Weighted Assets ratio exceeded the target of $11 \%$.

| Regulatory Capital Ratios |  | Independent <br> Bank <br> Actual at <br> December 31, <br> $\mathbf{2 0 1 1}$ | Minimum <br> Ratios <br> Established <br> by our <br> Board | Required to <br> be Well- <br> Capitalized |
| :--- | :---: | :---: | :---: | :---: |
| Tier 1 capital to average total assets $\ldots \ldots \ldots \ldots \ldots \ldots \ldots$ |  | $6.77 \%$ | $8.00 \%$ | $5.00 \%$ |
| Total capital to risk-weighted assets $\ldots \ldots \ldots \ldots \ldots \ldots$ | 11.41 | 11.00 | 10.00 |  |

The Capital Plan includes projections that reflect forecasted financial data through 2014. At the present time, based on these forecasts and our expectations, we believe that our Bank can remain above "wellcapitalized" for regulatory purposes, even without additional capital, primarily because of some further projected decline in total assets (principally loans). Further, we expect credit costs to abate sufficiently so that we can return to profitability in the last half of 2012 and beyond. These forecasts are susceptible to significant variations, particularly if the Michigan economy were to further deteriorate and credit costs were to be higher than anticipated or if we incur any significant future losses at Mepco related to the collection of vehicle service contract counterparty receivables (see "Non-interest expense"). Because of such uncertainties, it is possible that
our Bank may not be able to remain well-capitalized as we work through asset quality issues and seek to return to consistent profitability. Any significant deterioration in or inability to improve our capital position would make it very difficult for us to withstand continued losses that we may incur and that may be increased or made more likely as a result of continued economic difficulties and other factors. Please see page 7 of this report for cautionary information about these forward-looking statements and factors that may cause actual results to differ from our current expectations.

Our Capital Plan also outlines various contingency plans in case we do not succeed in meeting the required minimum capital ratios. These contingency plans include a possible further reduction in our assets (such as through a sale of branches, loans, and/or operating divisions or subsidiaries), more significant expense reductions than those that have already been implemented, and a sale of the Bank. These contingency plans were considered and included within the Capital Plan in recognition of the possibility that market conditions for these transactions may improve and that such transactions may be necessary or required by our regulators if we are unable to attain the required minimum capital ratios described above through other means. Also see "Regulatory development."

In addition to the measures outlined in the Capital Plan, on July 7, 2010 we executed an Investment Agreement and Registration Rights Agreement with Dutchess Opportunity Fund, II, LP ("Dutchess") for the sale of shares of our common stock. These agreements serve to establish an equity line facility as a contingent source of liquidity at the parent company level. Pursuant to the Investment Agreement, Dutchess committed to purchase up to $\$ 15.0$ million of our common stock over a 36 -month period ending November 1, 2013. We have the right, but no obligation, to draw on this equity line facility from time to time during such 36 -month period by selling shares of our common stock to Dutchess. The sales price is at a $5 \%$ discount to the market price of our common stock at the time of the draw (as such market price is determined pursuant to the terms of the Investment Agreement). To date, we have sold a total of 777,974 shares $(345,177$ shares in the fourth quarter of $2010,253,759$ shares in the first quarter of 2011 and 179,038 shares in the second quarter of 2011) of our common stock to Dutchess under this equity line for total net proceeds of $\$ 1.8$ million. At the present time, we have shareholder approval to sell approximately 3.2 million additional shares under this equity line.

Our bank holding company and our bank subsidiary both remain "well capitalized" (as defined by banking regulations) at December 31, 2011.

## Bank Capital Ratios

$\left.\begin{array}{lccccc} & & \begin{array}{c}\text { Minimum } \\ \text { Ratio for } \\ \text { Adequately } \\ \text { Capitalized } \\ \text { Institutions }\end{array} & \begin{array}{c}\text { Minimum } \\ \text { Ratio for } \\ \text { Well }\end{array} \\ \text { Capitalized } \\ \text { Institutions }\end{array}\right\}$

Total shareholders' equity at December 31, 2011 decreased by $\$ 16.5$ million from December 31, 2010 due primarily to our net loss of $\$ 20.2$ million in 2011. Shareholders' equity totaled $\$ 102.6$ million, equal to $4.45 \%$ of total assets at December 31, 2011. At December 31, 2010, shareholders' equity was $\$ 119.1$ million, which was equal to $4.70 \%$ of total assets.

Asset/liability management. Interest-rate risk is created by differences in the cash flow characteristics of our assets and liabilities. Options embedded in certain financial instruments, including caps on adjustable-rate loans as well as borrowers' rights to prepay fixed-rate loans, also create interest-rate risk.

Our asset/liability management efforts identify and evaluate opportunities to structure our statement of financial condition in a manner that is consistent with our mission to maintain profitable financial leverage within established risk parameters. We evaluate various opportunities and alternate asset/liability management strategies carefully and consider the likely impact on our risk profile as well as the anticipated contribution to earnings. The marginal cost of funds is a principal consideration in the implementation of our asset/liability management strategies, but such evaluations further consider interest-rate and liquidity risk as well as other pertinent factors. We have established parameters for interest-rate risk. We regularly monitor our interest-rate risk and report at least quarterly to our board of directors.

We employ simulation analyses to monitor our interest-rate risk profile and evaluate potential changes in our net interest income and market value of portfolio equity that result from changes in interest rates. The purpose of these simulations is to identify sources of interest-rate risk inherent in our Statement of Financial Condition. The simulations do not anticipate any actions that we might initiate in response to changes in interest rates and, accordingly, the simulations do not provide a reliable forecast of anticipated results. The simulations are predicated on immediate, permanent and parallel shifts in interest rates and generally assume that current loan and deposit pricing relationships remain constant. The simulations further incorporate assumptions relating to changes in customer behavior, including changes in prepayment rates on certain assets and liabilities.

## CHANGES IN MARKET VALUE OF PORTFOLIO EQUITY AND NET INTEREST INCOME

| Change in Interest Rates |  | Market <br> Value of <br> Portfolio <br> Equity(1) | Percent Change |  | Net Interest ncome(2) | Percent Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (Dollars in thousands) |  |  |  |  |
| December 31, 2011 |  |  |  |  |  |  |
| 200 basis point rise. | \$ | 277,500 | 26.08\% | \$ | 91,200 | 6.17\% |
| 100 basis point rise. |  | 252,200 | 14.58 |  | 88,200 | 2.68 |
| Base-rate scenario. |  | 220,100 | - |  | 85,900 | - |
| 100 basis point decline |  | 181,700 | (17.45) |  | 85,000 | (1.05) |
| December 31, 2010 |  |  |  |  |  |  |
| 200 basis point rise. | \$ | 170,700 | 13.57\% | \$ | 104,400 | 1.85\% |
| 100 basis point rise. |  | 159,000 | 5.79 |  | 102,100 | (0.39) |
| Base-rate scenario. |  | 150,300 | - |  | 102,500 | - |
| 100 basis point decline |  | 156,200 | 3.93 |  | 101,900 | (0.59) |
| 200 basis point decline |  | 145,100 | (3.46) |  | 99,300 | (3.12) |

(1) Simulation analyses calculate the change in the net present value of our assets and liabilities, including debt and related financial derivative instruments, under parallel shifts in interest rates by discounting the estimated future cash flows using a market-based discount rate. Cash flow estimates incorporate anticipated changes in prepayment speeds and other embedded options.
(2) Simulation analyses calculate the change in net interest income under immediate parallel shifts in interest rates over the next twelve months, based upon a static Statement of Financial Condition, which includes debt and related financial derivative instruments, and do not consider loan fees.

Accounting Standards Update. See note 1 in the accompanying notes to Consolidated Financial Statements included elsewhere in this report for details on recently issued accounting pronouncements and their impact on our financial statements.

Regulatory development. On October 25, 2011, the respective Boards of Directors of the Company and the Bank entered into an MOU with the FRB and OFIR. The MOU largely duplicates certain of the provisions in the Board resolutions described above, but also has the following specific requirements:

- Submission of a joint revised capital plan by November 30, 2011 to maintain sufficient capital at the Company on a consolidated basis and at the Bank on a stand-alone basis;
- Submission of quarterly progress reports regarding disposition plans for any assets in excess of \$1.0 million that are in ORE, are 90 days or more past due, are on our "watch list", or were adversely classified in our most recent examination;
- Enhanced reporting and monitoring at Mepco regarding risk management and the internal classification of assets; and
- Enhanced interest rate risk modeling practices.

We believe we have met all of the requirements of the MOU.
Management plans and expectations. Elevated credit costs, including our provision for loan losses, loan and collection costs, net losses on ORE, and losses related to vehicle service contract counterparty contingencies, have resulted in substantial losses over the past four years and reduced our capital. Management continues to focus on reducing non-performing assets and returning the organization to consistent profitability as soon as possible. Management believes meaningful progress was made on these objectives in 2011 and 2010. Further, as discussed above, we have adopted a Capital Plan, which includes a series of actions designed to increase our regulatory capital ratios, decrease our expenses and enable us to withstand and better respond to current market conditions and the potential for worsening market conditions. At the present time, based on our current forecasts and expectations, we believe that our Bank can remain above "well-capitalized" for regulatory purposes for the foreseeable future, even without additional capital, primarily because of some projected further decline in total assets (principally loans) and a return to profitability in 2012. As a result of these expectations with respect to the Bank's regulatory capital ratios, and in light of our improvements in asset quality and other positive indicators, we continue to evaluate our alternatives in connection with the timing and size of any common stock offering. This evaluation will take into account our ongoing operating results, as well as input from our financial advisors and the UST.

## FAIR VALUATION OF FINANCIAL INSTRUMENTS

Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") topic 820 "Fair Value Measurements and Disclosures" ("FASB ASC topic 820 ") defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

We utilize fair value measurements to record fair value adjustments to certain financial instruments and to determine fair value disclosures. FASB ASC topic 820 differentiates between those assets and liabilities required to be carried at fair value at every reporting period ("recurring") and those assets and liabilities that are only required to be adjusted to fair value under certain circumstances ("nonrecurring"). Trading securities, securities available-for-sale, loans held for sale, and derivatives are financial instruments recorded at fair value on a recurring basis. Additionally, from time to time, we may be required to record at fair value other financial assets on a nonrecurring basis, such as loans held for investment, capitalized mortgage loan servicing rights and certain other assets. These nonrecurring fair value adjustments typically involve application of lower of cost or market accounting or write-downs of individual assets. See Note 22 to the Consolidated Financial Statements for a complete discussion on our use of fair valuation of financial instruments and the related measurement techniques.

## LITIGATION MATTERS

We are involved in various litigation matters in the ordinary course of business. At the present time, we do not believe any of these matters will have a significant impact on our Consolidated Financial Statements. The aggregate amount we have accrued for losses we consider probable as a result of these litigation matters is immaterial. However, because of the inherent uncertainty of outcomes from any litigation matter, we believe it is reasonably possible we may incur losses in addition to the amounts we have accrued. However, at this time, we are unable to estimate the range of additional losses that are reasonably possible because of a number of factors, including the fact that certain of these litigation matters are still in their early stages and involve claims for which, at this point, we believe have little to no merit.

The litigation matters described in the preceding paragraph primarily include claims that have been brought against us for damages, but do not include litigation matters where we seek to collect amounts owed to us by third parties (such as litigation initiated to collect delinquent loans or vehicle service contract counterparty receivables). These excluded, collection-related matters may involve claims or counterclaims by the opposing party or parties, but we have excluded such matters from the disclosure contained in the preceding paragraph in all cases where we believe the possibility of us paying damages to any opposing party is remote. Risks associated with the likelihood that we will not collect the full amount owed to us, net of reserves, are disclosed elsewhere in this report.

## CRITICAL ACCOUNTING POLICIES

Our accounting and reporting policies are in accordance with accounting principles generally accepted in the United States of America and conform to general practices within the banking industry. Accounting and reporting policies for other than temporary impairment of investment securities, the allowance for loan losses, originated mortgage loan servicing rights, vehicle service contract payment plan counterparty contingencies, and income taxes are deemed critical since they involve the use of estimates and require significant management judgments. Application of assumptions different than those that we have used could result in material changes in our financial position or results of operations.

We are required to assess our investment securities for "other than temporary impairment" on a periodic basis. The determination of other than temporary impairment for an investment security requires judgment as to the cause of the impairment, the likelihood of recovery and the projected timing of the recovery. The topic of other than temporary impairment was at the forefront of discussions within the accounting profession during 2008 and 2009 because of the dislocation of the credit markets that occurred. On January 12, 2009 the FASB issued ASC 325-40-65-1 (formerly Staff Position No. EITF 99-20-1 - "Amendments to the Impairment Guidance of EITF Issue No. 99-20.") This standard has been applicable to our financial statements since December 31, 2008. In particular, this standard struck the language that required the use of market participant assumptions about future cash flows from previous guidance. This change now permits the use of reasonable management judgment about whether it is probable that all previously projected cash flows will not be collected in determining other than temporary impairment. Our assessment process resulted in recording net other than temporary impairment charges on securities of $\$ 0.8$ million, $\$ 0.5$ million in and $\$ 0.1$ million in 2011, 2010 and 2009 , respectively. We believe that our assumptions and judgments in assessing other than temporary impairment for our investment securities are reasonable and conform to general industry practices. Prices for investment securities are largely provided by a pricing service. These prices consider benchmark yields, reported trades, broker / dealer quotes and issuer spreads. Furthermore, prices for mortgage-backed securities consider: TBA prices, monthly payment information and collateral performance. At December 31, 2011 the cost basis of our investment securities classified as available for sale exceeded their estimated fair value at that same date by $\$ 3.6$ million (compared to $\$ 4.4$ million at December 31, 2010). This amount is included in the accumulated other comprehensive loss section of shareholders' equity.

Our methodology for determining the allowance and related provision for loan losses is described above in "Portfolio Loans and asset quality." In particular, this area of accounting requires a significant amount of judgment because a multitude of factors can influence the ultimate collection of a loan or other type of credit. It is extremely difficult to precisely measure the amount of probable incurred losses in our loan portfolio. We use a rigorous process to attempt to accurately quantify the necessary allowance and related provision for loan losses, but there can be no assurance that our modeling process will successfully identify all of the probable incurred losses in our loan portfolio. As a result, we could record future provisions for loan losses that may be significantly different than the levels that we recorded in prior periods.

At December 31, 2011 and 2010 we had approximately $\$ 11.2$ million and $\$ 14.7$ million, respectively, of mortgage loan servicing rights capitalized on our Consolidated Statements of Financial Condition. There are several critical assumptions involved in establishing the value of this asset including estimated future prepayment speeds on the underlying mortgage loans, the interest rate used to discount the net cash flows from the mortgage loan servicing, the estimated amount of ancillary income that will be received in the future (such as late fees) and the estimated cost to service the mortgage loans. We believe the assumptions that we utilize in our valuation are reasonable based upon accepted industry practices for valuing mortgage loan servicing rights and represent neither the most conservative or aggressive assumptions. We recorded increases in the valuation allowance on capitalized mortgage loan servicing rights of $\$ 3.3$ million and $\$ 0.9$ million in 2011 and 2010, respectively, compared to a decrease in such valuation allowance of $\$ 2.3$ million in 2009 . Nearly all of our mortgage loans serviced for others are for either Fannie Mae or Freddie Mac. Because of our current financial condition, if our Bank were to fall below "well capitalized" (as defined by banking regulations) it is possible that Fannie Mae and Freddie Mac could require us to very quickly sell or transfer such servicing rights to a third party or unilaterally strip us of such servicing rights if we cannot complete an approved transfer. Depending on the terms of any such transaction, this forced sale or transfer of such mortgage loan servicing rights could have a material adverse impact on our consolidated financial condition and results of operations.

Mepco purchases payment plans from companies (which we refer to as Mepco's "counterparties") that provide vehicle service contracts and similar products to consumers. The payment plans (which are classified as payment plan receivables in our Consolidated Statements of Financial Condition) permit a consumer to purchase a service contract by making installment payments, generally for a term of 12 to 24 months, to the sellers of those contracts (one of the "counterparties"). Mepco does not have recourse against the consumer for nonpayment of a payment plan and therefore does not evaluate the creditworthiness of the individual customer. When consumers stop making payments or exercise their right to voluntarily cancel the contract, the remaining unpaid balance of the payment plan is normally recouped by Mepco from the counterparties that sold the contract and provided the coverage. The refund obligations of these counterparties are not fully secured. We record losses in vehicle service contract counterparty contingencies expense, included in non-interest expenses, for estimated defaults by these counterparties in their obligations to Mepco. These losses (which totaled $\$ 11.0$ million, $\$ 18.6$ million and $\$ 31.2$ million in 2011,2010 and 2009 , respectively) are titled "vehicle service contract counterparty contingencies" in our Consolidated Statements of Operations. This area of accounting requires a significant amount of judgment because a number of factors can influence the amount of loss that we may ultimately incur. These factors include our estimate of future cancellations of vehicle service contracts, our evaluation of collateral that may be available to recover funds due from our counterparties, and our assessment of the amount that may ultimately be collected from counterparties in connection with their contractual obligations. We apply a rigorous process, based upon historical payment plan activity and past experience, to estimate probable incurred losses and quantify the necessary reserves for our vehicle service contract counterparty contingencies, but there can be no assurance that our modeling process will successfully identify all such losses. As a result, we could record future losses associated with vehicle service contract counterparty contingencies that may be materially different than the levels that we recorded in prior periods.

Our accounting for income taxes involves the valuation of deferred tax assets and liabilities primarily associated with differences in the timing of the recognition of revenues and expenses for financial reporting and tax purposes. At December 31, 2011 we had gross deferred tax assets of $\$ 80.3$ million, gross deferred tax liabilities of $\$ 5.1$ million and a valuation allowance of $\$ 75.2$ million. We are required to assess whether a valuation allowance should be established against our deferred tax assets based on the consideration of all available evidence using a "more likely than not" standard. In accordance with this standard, we reviewed our deferred tax assets and determined that based upon a number of factors including our generally declining operating performance since 2005 , our net losses, overall negative trends in the banking industry and our expectation that our operating results will continue to be negatively affected by the overall economic environment, we should establish a valuation allowance for our deferred tax assets. In the last quarter of 2008, we recorded a $\$ 36.2$ million initial valuation allowance, which consisted of $\$ 27.6$ million recognized as income tax expense and $\$ 8.6$ million recognized through the accumulated other comprehensive loss component of shareholders' equity. In 2011, 2010 and 2009, we recorded additional valuation allowances of $\$ 9.4$ million, $\$ 5.7$ million and $\$ 24.0$ million, respectively. We had recorded no valuation allowance on our net deferred tax asset prior to 2008 because we believed that the tax benefits associated with this asset would more likely than not be realized. Changes in tax laws, changes in tax rates and our future level of earnings can impact the ultimate realization of our net deferred tax asset as well as the valuation allowance that we have established.

At December 31, 2011 and 2010 we had no remaining goodwill. Prior to January 1, 2010, we tested our goodwill for impairment and our accounting for goodwill was a critical accounting policy.

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

Board of Directors and Shareholders<br>Independent Bank Corporation<br>Ionia, Michigan

We have audited the accompanying consolidated statements of financial condition of Independent Bank Corporation ("the Company") as of December 31, 2011 and 2010, and the related consolidated statements of operations, shareholders' equity, comprehensive loss and cash flows for each of the three years in the period ended December 31, 2011. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Company is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2011 and 2010, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2011, in conformity with U.S. generally accepted accounting principles.

## Gowe Howath LLP

Grand Rapids, Michigan
March 13, 2012

## CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION



See accompanying notes to consolidated financial statements

## CONSOLIDATED STATEMENTS OF OPERATIONS

|  | Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  | (In thousands, except per share amounts) |  |  |  |  |  |
| INTEREST INCOME |  |  |  |  |  |  |
| Interest and fees on loans | \$ | 110,574 | \$ | 142,282 | \$ | 177,948 |
| Interest on securities |  |  |  |  |  |  |
| Taxable. |  | 1,422 |  | 3,052 |  | 6,333 |
| Tax-exempt. |  | 1,219 |  | 1,932 |  | 3,669 |
| Other investments |  | 1,547 |  | 1,585 |  | 1,106 |
| Total Interest Income. |  | 114,762 |  | 148,851 |  | 189,056 |
| INTEREST EXPENSE |  |  |  |  |  |  |
| Deposits. |  | 15,257 |  | 28,164 |  | 35,405 |
| Other borrowings |  | 4,936 |  | 9,034 |  | 15,128 |
| Total Interest Expense |  | 20,193 |  | 37,198 |  | 50,533 |
| Net Interest Income |  | 94,569 |  | 111,653 |  | 138,523 |
| Provision for loan losses |  | 27,946 |  | 46,765 |  | 103,318 |
| Net Interest Income After Provision for Loan Losses |  | 66,623 |  | 64,888 |  | 35,205 |
| NON-INTEREST INCOME |  |  |  |  |  |  |
| Service charges on deposit accounts |  | 18,306 |  | 21,511 |  | 24,370 |
| Interchange income. |  | 9,091 |  | 8,257 |  | 7,064 |
| Net gains (losses) on assets |  |  |  |  |  |  |
| Mortgage loans |  | 9,262 |  | 12,330 |  | 10,860 |
| Securities |  | 249 |  | 1,639 |  | 3,826 |
| Other than temporary impairment loss on securities: |  |  |  |  |  |  |
| Total impairment loss. |  | (760) |  | (462) |  | $(4,073)$ |
| Loss recognized in other comprehensive loss. |  | - |  | - |  | 3,991 |
| Net impairment loss recognized in earnings |  | (760) |  | (462) |  | (82) |
| Mortgage loan servicing |  | $(2,011)$ |  | (523) |  | 2,252 |
| Title insurance fees |  | 1,465 |  | 2,037 |  | 2,272 |
| Decrease in fair value of U.S. Treasury warrant |  | 1,137 |  | 393 |  | - |
| Gain on extinguishment of debt. |  | - |  | 18,066 |  | - |
| Other |  | 10,174 |  | 8,565 |  | 9,239 |
| Total Non-interest Income |  | 46,913 |  | 71,813 |  | 59,801 |
| NON-INTEREST EXPENSE |  |  |  |  |  |  |
| Compensation and employee benefits |  | 50,484 |  | 51,711 |  | 53,003 |
| Loan and collection |  | 12,414 |  | 15,323 |  | 14,727 |
| Occupancy, net. |  | 11,183 |  | 11,016 |  | 11,092 |
| Vehicle service contract counterparty contingencies |  | 11,048 |  | 18,633 |  | 31,234 |
| Data processing |  | 9,751 |  | 9,554 |  | 9,528 |
| Net losses on other real estate and repossessed assets |  | 5,824 |  | 9,722 |  | 8,554 |
| Furniture, fixtures and equipment |  | 5,535 |  | 6,540 |  | 7,159 |
| Legal and professional |  | 3,941 |  | 4,100 |  | 3,222 |
| Credit card and bank service fees. |  | 3,656 |  | 5,790 |  | 6,608 |
| Communications. |  | 3,552 |  | 4,138 |  | 4,424 |
| FDIC deposit insurance |  | 3,507 |  | 6,805 |  | 7,328 |
| Advertising |  | 2,503 |  | 2,712 |  | 5,696 |
| Provision for loss reimbursement on sold loans |  | 1,993 |  | 215 |  | - |
| Goodwill impairment |  | - |  | - |  | 16,734 |
| Recoveries related to unfunded lending commitments. |  | (36) |  | (536) |  | (286) |
| Other |  | 8,593 |  | 9,277 |  | 9,420 |
| Total Non-interest Expense |  | 133,948 |  | 155,000 |  | 188,443 |
| Loss Before Income Tax |  | $(20,412)$ |  | $(18,299)$ |  | $(93,437)$ |
| Income tax benefit. |  | (212) |  | $(1,590)$ |  | $(3,210)$ |
| Net Loss. | \$ | (20,200) | \$ | $\underline{(16,709)}$ | \$ | $\underline{(90,227)}$ |
| Preferred stock dividends and discount accretion |  | 4,157 |  | 4,095 |  | 4,301 |
| Net Loss Applicable to Common Stock | \$ | $\underline{(24,357})$ | \$ | $\underline{(20,804})$ | \$ | $\underline{(94,528)}$ |
| Net loss per common share |  |  |  |  |  |  |
| Basic | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) |
| Diluted | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) |
| Cash dividends declared per common share | \$ | - | \$ | - | \$ | 0.30 |

See accompanying notes to consolidated financial statements

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY



## CONSOLIDATED STATEMENTS OF COMPREHENSIVE LOSS

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Net loss | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ |
| Other comprehensive income (loss) |  |  |  |  |  |  |
| Net change in unrealized gain (loss) on securities available for sale, including reclassification adjustments. |  | 175 |  | (163) |  | 8,721 |
| Change in unrealized losses on securities available for sale for which a portion of other than temporary impairment has been recognized in earnings |  | 390 |  | 1,755 |  | $(2,594)$ |
| Net change in unrealized loss on derivative instruments |  | 206 |  | 205 |  | 1,402 |
| Reclassification adjustment for accretion on settled derivative instruments. |  | 428 |  | 762 |  | - |
| Comprehensive Loss | \$ | $\underline{(19,001)}$ | \$ | $(14,150)$ | \$ | $\underline{(82,698})$ |

See accompanying notes to consolidated financial statements

|  | Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  |  |  |  | housands) |  |  |
| Net Loss | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ |
| ADJUSTMENTS TO RECONCILE NET LOSS TO NET CASH FROM (USED IN) |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Proceeds from sales of trading securities |  | - |  | - |  | 2,827 |
| Proceeds from sales of loans held for sale |  | 391,253 |  | 493,272 |  | 551,977 |
| Disbursements for loans held for sale. |  | $(376,694)$ |  | $(496,806)$ |  | $(545,548)$ |
| Provision for loan losses. |  | 27,946 |  | 46,765 |  | 103,318 |
| Deferred federal income tax expense (benefit) |  | 201 |  | $(1,533)$ |  | 2,146 |
| Deferred loan fees |  | (449) |  | 420 |  | (439) |
| Depreciation, amortization of intangible assets and premiums and accretion of discounts on securities and loans |  | $(11,301)$ |  | $(27,720)$ |  | $(43,337)$ |
| Net gains on sales of mortgage loans.. |  | $(9,262)$ |  | $(12,330)$ |  | $(10,860)$ |
| Net gains on securities |  | (249) |  | $(1,639)$ |  | $(3,826)$ |
| Securities impairment recognized in earnings |  | 760 |  | 462 |  | 82 |
| Net losses on other real estate and repossessed assets |  | 5,824 |  | 9,722 |  | 8,554 |
| Vehicle service contract counterparty contingencies. |  | 11,048 |  | 18,633 |  | 31,234 |
| Share based compensation. |  | 1,208 |  | 542 |  | 809 |
| Gain on extinguishment of debt. |  |  |  | $(18,066)$ |  |  |
| Goodwill impairment . |  | - |  | - |  | 16,734 |
| (Increase) decrease in accrued income and other assets |  | 16,874 |  | 397 |  | $(21,083)$ |
| Increase (decrease) in accrued expenses and other liabilities |  | $(1,551)$ |  | 1,928 |  | 2,014 |
| Total Adjustments. |  | 55,608 |  | 14,047 |  | 94,602 |
| Net Cash From (Used in) Operating Activities |  | 35,408 |  | $(2,662)$ |  | 4,375 |
| CASH FLOW FROM INVESTING ACTIVITIES |  |  |  |  |  |  |
| Proceeds from the sale of securities available for sale. |  | 70,322 |  | 96,648 |  | 43,525 |
| Proceeds from the maturity of securities available for sale |  | 3,983 |  | 44,170 |  | 8,345 |
| Principal payments received on securities available for sale |  | 9,282 |  | 14,137 |  | 27,326 |
| Purchases of securities available for sale |  | $(173,186)$ |  | $(55,150)$ |  | $(15,806)$ |
| Redemption of Federal Home Loan Bank Stock |  | 2,397 |  | 2,247 |  |  |
| Redemption of Federal Reserve Bank Stock. |  | 405 |  | 1,977 |  | 209 |
| Net decrease in portfolio loans (loans originated, net of principal payments) |  | 196,558 |  | 347,574 |  | 76,866 |
| Proceeds from the collection of vehicle service contract counterparty receivables |  | 1,613 |  | 15,863 |  |  |
| Proceeds from the sale of other real estate and repossessed assets |  | 18,638 |  | 20,455 |  | 15,162 |
| Capital expenditures. |  | $(2,557)$ |  | $(4,429)$ |  | $(7,995)$ |
| Net Cash From Investing Activities |  | 127,455 |  | 483,492 |  | 147,632 |
| CASH FLOW FROM (USED IN) FINANCING ACTIVITIES |  |  |  |  |  |  |
| Net increase (decrease) in total deposits . |  | $(165,713)$ |  | $(313,930)$ |  | 499,289 |
| Net decrease in other borrowings and federal funds purchased |  | (7) |  | $(36,791)$ |  | $(191,722)$ |
| Proceeds from Federal Home Loan Bank advances. |  | 31,000 |  | 33,000 |  | 242,524 |
| Payments of Federal Home Loan Bank advances |  | $(68,638)$ |  | $(56,359)$ |  | $(462,356)$ |
| Net decrease in vehicle service contract counterparty payables |  | $(5,106)$ |  | $(9,570)$ |  | $(5,327)$ |
| Proceeds from issuance of common stock |  | 1,335 |  | 463 |  |  |
| Extinguishment of debt, net. |  | - |  | $(1,005)$ |  |  |
| Dividends paid.. |  |  |  |  |  | $(3,384)$ |
| Net Cash From (Used in) Financing Activities |  | (207,129) |  | (384,192) |  | 79,024 |
| Net Increase (Decrease) in Cash and Cash Equivalents |  | $(44,266)$ |  | 96,638 |  | 231,031 |
| Cash and Cash Equivalents at Beginning of Year. |  | 385,374 |  | 288,736 |  | 57,705 |
| Cash and Cash Equivalents at End of Year | \$ | 341,108 | \$ | 385,374 | \$ | 288,736 |
| Cash paid during the year for |  |  |  |  |  |  |
| Interest. | \$ | 18,729 | \$ | 38,095 | \$ | 50,420 |
| Income taxes |  | 59 |  | 513 |  | 335 |
| Transfers to other real estate and repossessed assets. |  | 19,091 |  | 38,056 |  | 35,252 |
| Transfer of payment plan receivables to vehicle service contract counterparty receivables |  | 8,874 |  | 77,457 |  | 20,831 |
| Issuance of common stock in exchange for subordinated debentures |  | - |  | 23,502 |  |  |
| Subordinated debentures exchanged for common stock |  | - |  | 42,713 |  |  |
| Retirement of Series A Preferred Stock . |  | - |  | 69,364 |  |  |
| Retirement of common stock warrants |  | - |  | 3,579 |  | - |
| Issuance of Series B Preferred Stock ... |  | - |  | 72,888 |  | - |
| Issuance of common stock warrants |  | - |  | 1,704 |  | - |
| Transfer of loans to held for sale |  | - |  | - |  | 2,200 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - ACCOUNTING POLICIES

The accounting and reporting policies and practices of Independent Bank Corporation and subsidiaries conform to accounting principles generally accepted in the United States of America and prevailing practices within the banking industry. Our critical accounting policies include the assessment for other than temporary impairment ("OTTI") on investment securities, the determination of the allowance for loan losses, the determination of vehicle service contract counterparty contingencies, the valuation of originated mortgage loan servicing rights and the valuation of deferred tax assets. We are required to make material estimates and assumptions that are particularly susceptible to changes in the near term as we prepare the consolidated financial statements and report amounts for each of these items. Actual results may vary from these estimates.

Our Bank subsidiary transacts business in the single industry of commercial banking. Our Bank's activities cover traditional phases of commercial banking, including checking and savings accounts, commercial lending, direct and indirect consumer financing and mortgage lending. Our principal markets are the rural and suburban communities across lower Michigan that are served by our Bank's branches and loan production offices. We also purchase payment plans from companies (which we refer to as "counterparties") that provide vehicle service contracts and similar products to consumers, through our wholly owned subsidiary, Mepco Finance Corporation ("Mepco"). At December 31, 2011, $75.3 \%$ of our Bank's loan portfolio was secured by real estate.

PRINCIPLES OF CONSOLIDATION - The consolidated financial statements include the accounts of Independent Bank Corporation and its subsidiaries. The income, expenses, assets and liabilities of the subsidiaries are included in the respective accounts of the consolidated financial statements, after elimination of all material intercompany accounts and transactions.

STATEMENTS OF CASH FLOWS - For purposes of reporting cash flows, cash and cash equivalents include cash on hand, amounts due from banks, interest bearing deposits and federal funds sold. Generally, federal funds are sold for one-day periods. We report net cash flows for customer loan and deposit transactions, for short-term borrowings and for vehicle service contract counterparty payables.

INTEREST BEARING DEPOSITS - Interest bearing deposits consist of overnight deposits with the Federal Reserve Bank ("FRB").

LOANS HELD FOR SALE - Loans held for sale are carried at fair value at December 31, 2011 and 2010. Fair value adjustments as well as realized gains and losses, are recorded in current earnings.

MORTGAGE LOAN SERVICING RIGHTS - We recognize as separate assets the rights to service mortgage loans for others. The fair value of originated mortgage loan servicing rights has been determined based upon fair value indications for similar servicing. The mortgage loan servicing rights are amortized in proportion to and over the period of estimated net loan servicing income. We assess mortgage loan servicing rights for impairment based on the fair value of those rights. For purposes of measuring impairment, the characteristics used include interest rate, term and type. Amortization of and changes in the impairment reserve on originated mortgage loan servicing rights are included in mortgage loan servicing in the Consolidated Statements of Operations. Mortgage loan servicing income is recorded for fees earned for servicing loans previously sold. The fees are generally based on a contractual percentage of the outstanding principal and are recorded as income when earned. Mortgage loan servicing fees, excluding amortization of and changes in the impairment reserve on originated mortgage loan servicing rights, totaled $\$ 4.4$ million, $\$ 4.2$ million and $\$ 4.2$ million for the years ended December 31, 2011, 2010 and 2009, respectively. Late fees and ancillary fees related to loan servicing are not material.

TRANSFERS OF FINANCIAL ASSETS - Transfers of financial assets are accounted for as sales, when control over the assets has been relinquished. Control over transferred assets is deemed to be surrendered when the assets have been isolated from us, the transferee obtains the right (free of conditions that constrain it from taking advantage of that right) to pledge or exchange the transferred assets, and we do not maintain effective control over the transferred assets through an agreement to repurchase them before their maturity.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

SECURITIES - We classify our securities as trading, held to maturity or available for sale. Trading securities are bought and held principally for the purpose of selling them in the near term and are reported at fair value with realized and unrealized gains and losses included in earnings. Securities held to maturity represent those securities for which we have the positive intent and ability to hold until maturity and are reported at cost, adjusted for amortization of premiums and accretion of discounts computed on the level-yield method. We did not have any securities held to maturity at December 31, 2011 and 2010. Securities available for sale represent those securities not classified as trading or held to maturity and are reported at fair value with unrealized gains and losses, net of applicable income taxes reported in other comprehensive income (loss).

We evaluate securities for OTTI at least on a quarterly basis and more frequently when economic or market conditions warrant such an evaluation. In performing this evaluation management considers (1) the length of time and extent that fair value has been less than cost, (2) the financial condition and near term prospects of the issuer, (3) the impact of changes in market interest rates on the market value of the security and (4) an assessment of whether we intend to sell, or it is more likely than not that we will be required to sell a security in an unrealized loss position before recovery of its amortized cost basis. For securities that do not meet the aforementioned recovery criteria, the amount of impairment recognized in earnings is limited to the amount related to credit losses, while impairment related to other factors is recognized in other comprehensive income or loss. The credit loss is defined as the difference between the present value of the cash flows expected to be collected and the amortized cost basis.

Gains and losses realized on the sale of securities available for sale are determined using the specific identification method and are recognized on a trade-date basis. Premiums and discounts are recognized in interest income computed on the level-yield method.

LOAN REVENUE RECOGNITION - Interest on loans is accrued based on the principal amounts outstanding. In general the accrual of interest income is discontinued when a loan becomes 90 days past due for commercial loans, installment loans and payment plan receivables and when a loan misses four consecutive payments for mortgage loans and the borrower's capacity to repay the loan and collateral values appear insufficient for each loan class. However, loans may be placed on non-accrual status regardless of whether or not such loans are considered past due if, in management's opinion, the borrower is unable to meet payment obligations as they become due or as required by regulatory provisions. All interest accrued but not received for all loans placed on non-accrual is reversed from interest income. Payments on such loans are generally applied to the principal balance until qualifying to be returned to accrual status. A non-accrual loan may be restored to accrual status when interest and principal payments are current and the loan appears otherwise collectible. Delinquency status for all classes in the commercial and installment loan segments is based on the actual number of days past due as required by the contractual terms of the loan agreement while delinquency status for mortgage loan segment classes is based on the number of payments past due.

Certain loan fees and direct loan origination costs are deferred and recognized as an adjustment of yield generally over the contractual life of the related loan. Fees received in connection with loan commitments are deferred until the loan is advanced and are then recognized generally over the contractual life of the loan as an adjustment of yield. Fees on commitments that expire unused are recognized at expiration. Fees received for letters of credit are recognized as revenue over the life of the commitment.

PAYMENT PLAN RECEIVABLE REVENUE RECOGNITION - Payment plan receivables are acquired by our Mepco segment at a discount and reported net of this discount in the Consolidated Statements of Financial Condition. This discount is accreted into interest and fees on loans over the life of the receivable computed on a level-yield method. All classes of payment plan receivables that have canceled and are 90 days or more past due as required by the contractual terms of the payment plan are classified as non-accrual.

ALLOWANCE FOR LOAN LOSSES - Some loans will not be repaid in full. Therefore, an allowance for loan losses ("AFLL") is maintained at a level which represents our best estimate of losses incurred. In determining the allowance and the related provision for loan losses, we consider four principal elements: (i) specific allocations based upon probable losses identified during the review of the loan portfolio, (ii) allocations

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

established for other adversely rated loans, (iii) allocations based principally on historical loan loss experience, and (iv) additional allocations based on subjective factors, including local and general economic business factors and trends, portfolio concentrations and changes in the size and/or the general terms of the loan portfolios.

The first AFLL element (specific allocations) reflects our estimate of probable incurred losses based upon our systematic review of specific loans. These estimates are based upon a number of objective factors, such as payment history, financial condition of the borrower, discounted collateral exposure and discounted cash flow analysis. Impaired commercial and mortgage loans are allocated allowance amounts using this first element. The second AFLL element (other adversely rated loans) reflects the application of our loan rating system. This rating system is similar to those employed by state and federal banking regulators. Loans that are rated below a certain predetermined classification are assigned a loss allocation factor for each loan classification category that is based upon a historical analysis of both the probability of default and the expected loss rate ("loss given default"). The lower the rating assigned to a loan or category, the greater the allocation percentage that is applied. For higher rated loans ("non-watch credit") we again determine a probability of default and loss given default in order to apply an allocation percentage. Commercial loans not falling under the first AFLL element are allocated allowance amounts using this second AFLL element. The third AFLL element (historical loss allocations) is determined by assigning allocations to homogeneous loan groups based principally upon the fiveyear average of loss experience for each type of loan. Recent years are weighted more heavily in this average. Average losses may be further adjusted based on an analysis of delinquent loans. Loss analyses are conducted at least annually. Mortgage loans not falling under the first AFLL element as well as installment and payment plan receivables are allocated allowance amounts using this third AFLL element. The fourth AFLL element (additional allocations based on subjective factors) is based on factors that cannot be associated with a specific credit or loan category and reflects our attempt to ensure that the overall allowance for loan losses appropriately reflects a margin for the unpredictability necessarily inherent in the estimates of expected credit losses. We consider a number of subjective factors when determining this fourth AFLL element, including local and general economic business factors and trends, portfolio concentrations and changes in the size, mix and the general terms of the loan portfolios.

Increases in the allowance are recorded by a provision for loan losses charged to expense. Although we periodically allocate portions of the allowance to specific loans and loan portfolios, the entire allowance is available for incurred losses. We generally charge-off commercial, homogenous residential mortgage, installment and payment plan receivable loans when they are deemed uncollectible or reach a predetermined number of days past due based on loan product, industry practice and other factors. Collection efforts may continue and recoveries may occur after a loan is charged against the allowance.

While we use relevant information to recognize losses on loans, additional provisions for related losses may be necessary based on changes in economic conditions, customer circumstances and other credit risk factors.

A loan is impaired when full payment under the loan terms is not expected. Generally, those loans included in each commercial loan class that are rated substandard, classified as non-performing or were classified as nonperforming in the preceding quarter are evaluated for impairment. Those loans included in each mortgage loan class whose terms have been modified and considered a troubled debt restructuring are also impaired. Loans which have been modified resulting in a concession, and which the borrower is experiencing financial difficulties, are considered troubled debt restructurings ("TDR") and classified as impaired. We measure our investment in an impaired loan based on one of three methods: the loan's observable market price, the fair value of the collateral or the present value of expected future cash flows discounted at the loan's effective interest rate. Large groups of smaller balance homogeneous loans, such as those loans included in each installment and mortgage loan class and each payment plan receivable class are collectively evaluated for impairment, and accordingly, they are not separately identified for impairment disclosures. TDR loans are measured at the present value of estimated future cash flows using the loan's effective interest rate at inception of the loan. If a TDR is considered to be a collateral dependent loan, the loan is reported net, at the fair value of collateral.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

PROPERTY AND EQUIPMENT - Property and equipment is stated at cost less accumulated depreciation and amortization. Depreciation and amortization is computed using both straight-line and accelerated methods over the estimated useful lives of the related assets. Buildings are generally depreciated over a period not exceeding 39 years and equipment is generally depreciated over periods not exceeding 7 years. Leasehold improvements are depreciated over the shorter of their estimated useful life or lease period.

BANK OWNED LIFE INSURANCE - We have purchased a group flexible premium non-participating variable life insurance contract on approximately 270 salaried employees in order to recover the cost of providing certain employee benefits. Bank owned life insurance is recorded at its cash surrender value or the amount that can be currently realized.

OTHER REAL ESTATE AND REPOSSESSED ASSETS - Other real estate at the time of acquisition is recorded at fair value, less estimated costs to sell, which becomes the property's new basis. Fair value is typically determined by a third party appraisal of the property. Any write-downs at date of acquisition are charged to the allowance for loan losses. Expense incurred in maintaining assets and subsequent write-downs to reflect declines in value and gains or losses on the sale of other real estate are recorded in the Consolidated Statements of Operations. Non-real estate repossessed assets are treated in a similar manner.

OTHER INTANGIBLE ASSETS - Other intangible assets consist of core deposits. They are initially measured at fair value and then are amortized on both straight-line and accelerated methods over their estimated useful lives, which range from 10 to 15 years.

VEHICLE SERVICE CONTRACT COUNTERPARTY RECEIVABLES, NET - These amounts represent funds due to Mepco from its counterparties for cancelled service contracts. Upon the cancellation of a service contract and the completion of the billing process to the counterparties for amounts due to Mepco, there is a decrease in the amount of "payment plan receivables" and an increase in the amount of "vehicle service contract counterparty receivables" until such time as the amount due from the counterparty is collected.

INCOME TAXES - We employ the asset and liability method of accounting for income taxes. This method establishes deferred tax assets and liabilities for the temporary differences between the financial reporting basis and the tax basis of our assets and liabilities at tax rates expected to be in effect when such amounts are realized or settled. Under this method, the effect of a change in tax rates is recognized in the period that includes the enactment date. The deferred tax asset is subject to a valuation allowance for that portion of the asset for which it is more likely than not that it will not be realized.

A tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than $50 \%$ likely of being realized on examination.

We recognize interest and/or penalties related to income tax matters in income tax expense.

We file a consolidated federal income tax return. Intercompany tax liabilities are settled as if each subsidiary filed a separate return.

VEHICLE SERVICE CONTRACT COUNTERPARTY PAYABLES - Vehicle service contract counterparty payables represent amounts owed to insurance companies or other counterparties for vehicle service contract payment plans purchased by us. The vehicle service contract counterparty payable becomes due in accordance with the terms of the specific contract between Mepco and the counterparty. Typically these terms require payment after Mepco has received one or two payments from the consumer on the payment plan receivable.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

COMMITMENTS TO EXTEND CREDIT AND RELATED FINANCIAL INSTRUMENTS - Financial instruments may include commitments to extend credit and standby letters of credit. Financial instruments involve varying degrees of credit and interest-rate risk in excess of amounts reflected in the Consolidated Statements of Financial Condition. Exposure to credit risk in the event of non-performance by the counterparties to the financial instruments for loan commitments to extend credit and letters of credit is represented by the contractual amounts of those instruments. In general, we use a similar methodology to estimate our liability for these off-balance sheet credit exposures as we do for our allowance for loan losses. For commercial related commitments, we estimate liability using our loan rating system and for mortgage and installment commitments we estimate liability principally upon historical loss experience. Our estimated liability for off balance sheet commitments is included in accrued expenses and other liabilities in our Consolidated Statements of Financial Condition and any charge or recovery is recorded in non-interest expenses in our Consolidated Statements of Operations.

DERIVATIVE FINANCIAL INSTRUMENTS - We record derivatives on our Consolidated Statement of Financial Condition as assets and liabilities measured at their fair value. The accounting for increases and decreases in the value of derivatives depends upon the use of derivatives and whether the derivatives qualify for hedge accounting.

We record the fair value of cash-flow hedging instruments ("Cash Flow Hedges") in accrued income and other assets and accrued expenses and other liabilities. On an ongoing basis, we adjust our Consolidated Statement of Financial Condition to reflect the then current fair value of the Cash Flow Hedges. The related gains or losses are reported in other comprehensive income (loss) and are subsequently reclassified into earnings, as a yield adjustment in the same period in which the related interest on the hedged items (primarily variable-rate debt obligations) affect earnings. To the extent that the Cash Flow Hedges are not effective, the ineffective portion of the Cash Flow Hedges is immediately recognized as interest expense.

We also record fair-value hedging instruments ("Fair Value Hedges") at fair value in accrued income and other assets and accrued expenses and other liabilities. The hedged items (primarily fixed-rate debt obligations) are also recorded at fair value through the Consolidated Statements of Operations, which offsets the adjustment to the Fair Value Hedges. On an ongoing basis, we adjust our Consolidated Statement of Financial Condition to reflect the then current fair value of both the Fair Value Hedges and the respective hedged items. To the extent that the change in value of the Fair Value Hedges do not offset the change in the value of the hedged items, the ineffective portion is immediately recognized as interest expense.

Certain derivative financial instruments are not designated as hedges. The fair value of these derivative financial instruments has been recorded on our Consolidated Statement of Financial Condition and is adjusted on an ongoing basis to reflect their then current fair value. The changes in the fair value of derivative financial instruments not designated as hedges are recognized currently in earnings.

When hedge accounting is discontinued because it is determined that a derivative financial instrument no longer qualifies as a fair-value hedge, we continue to carry the derivative financial instrument on our Consolidated Statement of Financial Condition at its fair value, and no longer adjust the hedged item for changes in fair value. The adjustment of the carrying amount of the previously hedged item is accounted for in the same manner as other components of similar instruments. When hedge accounting is discontinued because it is probable that a forecasted transaction will not occur, we continue to carry the derivative financial instrument on our Consolidated Statement of Financial Condition at its fair value, and gains and losses that were included in accumulated other comprehensive income (loss) are recognized immediately in earnings. In all other situations in which hedge accounting is discontinued, we continue to carry the derivative financial instrument at its fair value on our Consolidated Statement of Financial Condition and recognize any subsequent changes in its fair value in earnings.

When a derivative financial instrument that qualified for hedge accounting is settled and the hedged item remains, the gain or loss on the derivative financial instrument is accreted or amortized over the life that remained on the settled derivative financial instrument.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

COMPREHENSIVE LOSS - Comprehensive loss consists of net loss, unrealized gains and losses on securities available for sale and derivative instruments classified as cash flow hedges. The net change in unrealized gain (loss) on securities available for sale reflects net gains (losses) reclassified into earnings of $\$(0.6)$ million, $\$ 1.2$ million and $\$ 2.8$ million in 2011,2010 and 2009 , respectively. The reclassification of these amounts from accumulated other comprehensive income (loss) resulted in no income tax expense or benefit due to a full valuation allowance against our deferred tax assets.

LOSS PER COMMON SHARE - Basic and diluted loss per common share is computed by dividing net loss applicable to common stock by the weighted average number of common shares outstanding during the period and participating share awards. All outstanding unvested share-based payment awards that contain rights to nonforfeitable dividends are considered participating securities for this calculation. The assumed conversion of convertible preferred stock, assumed exercise of common stock warrants, assumed exercise of stock options, restricted stock units and stock units for a deferred compensation plan for non-employee directors would have an anti-dilutive impact on the loss per share and thus are ignored in the diluted per share calculation.

SHARE BASED COMPENSATION - Cost is recognized for stock options and non-vested share awards issued to employees, based on the fair value of these awards at the date of grant. A Black-Scholes model is utilized to estimate the fair value of stock options, while the market price of our common stock at the date of grant is used for non-vested share awards. Cost is recognized over the required service period, generally defined as the vesting period. Cost is also recognized for salary stock issued to employees and stock issued to nonemployee directors. These shares vest immediately and cost is recognized during the period they are issued.

COMMON STOCK - At December 31, 2011, 0.1 million shares of common stock were reserved for issuance under the dividend reinvestment plan, 0.5 million shares of common stock were reserved for issuance under our long-term incentive plans and 3.2 million shares of common stock were reserved for issuance under an equity line agreement.

RECLASSIFICATION - Certain amounts in the 2010 and 2009 consolidated financial statements have been reclassified to conform to the 2011 presentation.

ADOPTION OF NEW ACCOUNTING STANDARDS - In April 2011, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2011-02, "A Creditor's Determination of Whether a Restructuring Is a Troubled Debt Restructuring", an amendment to FASB ASC Topic 310 "Receivables.". This ASU gives new guidance to improve financial reporting by creating greater consistency in the way GAAP is applied for various types of debt restructurings. This guidance clarifies which loan modifications constitute a TDR. It is intended to assist creditors in determining whether a modification of the terms of a receivable meets the criteria to be considered a TDR, both for purposes of recording an impairment loss and for disclosure of TDRs. Although this new guidance does not amend the accounting for TDRs, it is expected that application of the clarifications contained in this guidance will result in more modifications being considered TDRs. In evaluating whether a restructuring constitutes a TDR, a creditor must separately conclude that both of the following exist: (a) the restructuring constitutes a concession; and (b) the debtor is experiencing financial difficulties. The provisions of this ASU clarify the guidance on a creditor's evaluation of whether it has granted a concession and whether a debtor is experiencing financial difficulties. With regard to determining whether a concession has been granted, this new guidance clarifies that creditors are precluded from using the effective interest method to determine whether a concession has been granted. In the absence of using the effective interest method, a creditor must now focus on other considerations such as the value of the underlying collateral, evaluation of other collateral or guarantees, the debtor's ability to access other funds at market rates, interest rate increases and whether the restructuring results in a delay in payment that is insignificant. In addition, the new guidance provides "a not all inclusive" list of six indicators for creditors to consider when determining if a debtor is experiencing financial difficulties which can be found in FASB ASC 310-40-15-20. This new guidance became effective for the quarter ended September 30, 2011, and applies retrospectively to restructurings occurring since January 1, 2011. See note \#4 for TDR disclosures in accordance with this ASU.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

In June 2011, the FASB issued ASU 2011-12, "Comprehensive Income (Topic 220), Deferral of the Effective Date for Amendments to the Presentation of Reclassifications of Items Out of Accumulated Other Comprehensive Income in Accounting Standards Update No. 2011-05". This ASU amended guidance on the presentation requirements for comprehensive income. The amended guidance requires an entity to present total comprehensive income, the components of net income and the components of other comprehensive income on the face of the financial statements, either in a single continuous statement of comprehensive income or in two separate but consecutive statements. The amended guidance does not change the items that must be reported in other comprehensive income or when an item of other comprehensive income must be reclassified to net income. This amended guidance will be applied retrospectively and is effective for interim and annual periods beginning after December 15, 2011.

In May 2011, the FASB issued ASU 2011-04, "Fair Value Measurement (Topic 820), Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs". This ASU amended guidance that will result in common fair value measurement and disclosure requirements between U.S. GAAP and International Financial Reporting Standards ("IFRS"). Under the amended guidance, entities will be required to expand disclosure for fair value instruments categorized within Level 3 of the fair value hierarchy to include (1) the valuation processes used; and (2) a narrative description of the sensitivity of the fair value measurement to changes in unobservable inputs for recurring fair value measurements and the interrelationships between those unobservable inputs, if any. They will also be required to disclose the categorization by level of the fair value hierarchy for items that are not measured at fair value in the Consolidated Statement of Financial Condition but for which the fair value is required to be disclosed (e.g. portfolio loans). The amended guidance will be applied prospectively and is effective for interim and annual periods beginning after December 15, 2011.

## NOTE 2 - RESTRICTIONS ON CASH AND DUE FROM BANKS

Our Bank is required to maintain reserve balances in the form of vault cash and non-interest earning balances with the FRB. The average reserve balances to be maintained during 2011 and 2010 were $\$ 23.9$ million and $\$ 22.6$ million respectively. We do not maintain compensating balances with correspondent banks. We are also required to maintain reserve balances related to our Visa debit card operations and merchant payment processing operations. These balances are held at unrelated financial institutions and totaled $\$ 2.1$ million and $\$ 1.6$ million at December 31, 2011 and 2010, respectively.

## NOTE 3 - SECURITIES

Securities available for sale consist of the following at December 31:


## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Total OTTI recognized in accumulated other comprehensive loss for securities available for sale was $\$ 1.1$ million and $\$ 1.0$ million at December 31, 2011 and 2010, respectively.

Our investments' gross unrealized losses and fair values aggregated by investment type and length of time that individual securities have been at a continuous unrealized loss position, at December 31 follows:

|  | Less Than Twelve Months |  |  |  | Twelve Months or More |  |  |  | Total |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fair Value |  | $\begin{gathered} \hline \begin{array}{c} \text { Unrealized } \\ \text { Losses } \end{array} \\ \hline \end{gathered}$ |  | Fair Value |  | $\begin{gathered} \text { Unrealized } \\ \text { Losses } \\ \hline \end{gathered}$ |  | Fair Value |  | $\begin{gathered} \hline \text { Unrealized } \\ \text { Losses } \end{gathered}$ |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |  |  |  |
| U.S. agency . . . . . . . . . . . . . | \$ | 9,974 | \$ | 21 | \$ | - | \$ | - | \$ | 9,974 | \$ | 21 |
| U.S. agency residential mortgage-backed ........ |  | 42,500 |  | 216 |  | - |  | - |  | 42,500 |  | 216 |
| Private label residential mortgage-backed ........ . |  | 163 |  | 90 |  | 8,102 |  | 2,708 |  | 8,265 |  | 2,798 |
| Obligations of states and political subdivisions..... |  | - |  | - |  | 1,729 |  | 58 |  | 1,729 |  | 58 |
| Trust preferred |  | 591 |  | 1,218 |  | 2,045 |  | 843 |  | 2,636 |  | 2,061 |
| Total | \$ | 53,228 | \$ | 1,545 | \$ | $\underline{11,876}$ | \$ | 3,609 | \$ | 65,104 | \$ | 5,154 |



Our portfolio of available-for-sale securities is reviewed quarterly for impairment in value. In performing this review management considers (1) the length of time and extent that fair value has been less than cost, (2) the financial condition and near term prospects of the issuer, (3) the impact of changes in market interest rates on the market value of the security and (4) an assessment of whether we intend to sell, or it is more likely than not that we will be required to sell a security in an unrealized loss position before recovery of its amortized cost basis. For securities that do not meet the aforementioned recovery criteria, the amount of impairment recognized in earnings is limited to the amount related to credit losses, while impairment related to other factors is recognized in other comprehensive income or loss.
U.S. Agency and U.S. Agency residential mortgage-backed securities - at December 31, 2011 we had two U.S. Agency and 15 U.S. Agency residential mortgage-backed securities whose fair market value is less than amortized cost. The unrealized losses are largely attributed to modest credit spread widening on certain issues. As management does not intend to liquidate these securities and it is more likely than not that we will not be required to sell these securities prior to recovery of these unrealized losses, no declines are deemed to be other than temporary.

Private label residential mortgage backed securities - at December 31, 2011 we had eight securities whose fair value is less than amortized cost. Two of the issues are rated by a major rating agency as investment grade while four are below investment grade and two are split rated. All of these bonds have impairment in excess of $10 \%$ and only one of these holdings has been impaired for less than 12 months.

The unrealized losses are largely attributable to credit spread widening on these securities since their acquisition. The underlying loans within these securities include Jumbo (78\%) and Alt A (22\%) at December 31, 2011.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)



Seven of the private label residential mortgage-backed transactions have geographic concentrations in California, ranging from $22 \%$ to $58 \%$ of the collateral pool. Typical exposure levels to California (median exposure is $47 \%$ ) are consistent with overall market collateral characteristics. Three transactions have modest exposure to Florida, ranging from $5 \%$ to $7 \%$ and one transaction has modest exposure to Nevada (5\%). The underlying collateral pools do not have meaningful exposure to Arizona, Michigan or Ohio. None of the issues involve subprime mortgage collateral. Thus the impact of this market segment is only indirect, in that it has impacted liquidity and pricing in general for private label residential mortgage-backed securities. The majority of transactions are backed by fully amortizing loans. However, six transactions have concentrations in interest only loans ranging from $31 \%$ to $94 \%$ (at origination date). The structure of the residential mortgage securities portfolio provides protection to credit losses. The portfolio primarily consists of senior securities as demonstrated by the following: super senior ( $19 \%$ ), senior ( $48 \%$ ), senior support $(23 \%$ ) and mezzanine $(10 \%)$. The mezzanine class is from a seasoned transaction ( 88 months) with a significant level of subordination (8.2\%). Except for the additional discussion below relating to other than temporary impairment, each private label residential mortgage-backed security has sufficient credit enhancement via subordination to reasonably assure full realization of book value. This assertion is based on a transaction level review of the portfolio.

Individual security reviews include: external credit ratings, forecasted weighted average life, recent prepayment speeds, underwriting characteristics of the underlying collateral, the structure of the securitization and the credit performance of the underlying collateral. The review of underwriting characteristics considers: average loan size, type of loan (fixed or ARM), vintage, rate, FICO, loan-to-value, scheduled amortization, occupancy, purpose, geographic mix and loan documentation. The review of the securitization structure focuses on the priority of cash flows to the bond, the priority of the bond relative to the realization of credit losses and the level of subordination available to absorb credit losses. The review of credit performance includes: current period as well as cumulative realized losses; the level of severe payment problems, which includes other real estate (ORE), foreclosures, bankruptcy and 90 day delinquencies; and the level of less severe payment problems, which consists of 30 and 60 day delinquencies.

All of these securities are receiving some principal and interest payments. Most of these transactions are passthrough structures, receiving pro rata principal and interest payments from a dedicated collateral pool for loans that are performing. The nonreceipt of interest cash flows is not expected and thus not presently considered in our discounted cash flow methodology discussed below.

In addition to the review discussed above, all private label residential mortgage-backed securities are reviewed for OTTI utilizing a cash flow projection. The cash flow analysis forecasted cash flow from the underlying loans in each transaction and then applied these cash flows to the bonds in the securitization. The cash flows from the underlying loans considered contractual payment terms (scheduled amortization), prepayments, defaults and severity of loss given default. The analysis used dynamic assumptions for prepayments, defaults and loss severity. Near term prepayment assumptions were based on recently observed prepayment rates. More weight was given to longer term historic performance ( 12 months). In some cases, recently observed prepayment rates are lower than historic norms due to the absence of new jumbo loan issuances. This loan market is heavily dependent upon securitization for funding, and new securitization transactions have been minimal. Our model projections anticipate that prepayment rates gradually revert to historical levels. For seasoned ARM transactions, normalized prepayment rates are estimated at $15 \%$ to $25 \%$ CPR. For fixed rate collateral (one transaction), the prepayment speeds are projected to rise modestly.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Default assumptions are largely based on the volume of existing real-estate owned, pending foreclosures and severe delinquencies. Other considerations include the quality of loan underwriting, recent default experience, realized loss performance and the volume of less severe delinquencies. Default levels generally are projected to remain elevated or increase for a period of time sufficient to address the level of distressed loans in the transaction. Our projections expect defaults to then decline, generally beginning in year three. Current loss severity assumptions are based on recent observations when meaningful data is available. Loss severity is expected to remain elevated for the next three years as recent housing data remains weak. Severity is expected to decline beginning in year four as the back $\log$ of foreclosure and distressed sales clear the market. Except for three securities discussed in further detail below (all three are currently below investment grade), our cash flow analysis forecasts complete recovery of our cost basis for each reviewed security.

At December 31, 2011 three below investment grade private label residential mortgage-backed securities with fair values of $\$ 4.0$ million, $\$ 1.6$ million and $\$ 0.2$ million, respectively and unrealized losses of $\$ 1.1$ million, $\$ 0.5$ million and $\$ 0.1$ million, respectively (amortized cost of $\$ 5.1$ million, $\$ 2.1$ million and $\$ 0.2$ million, respectively) had losses that were considered other than temporary.

The underlying loans in the first transaction are 30 year fixed rate jumbos with an average FICO of 744 and an average loan-to-value ratio of $72 \%$. The loans backing this transaction were originated in 2007 and this is our only security backed by 2007 vintage loans. We believe that this vintage is a key differentiating factor between this security and the others in our portfolio that do not have unrealized losses that are considered OTTI. The bond is a senior security that is receiving principal and interest payments similar to principal reductions in the underlying collateral. The cash flow analysis described above calculated $\$ 0.475$ million of credit related OTTI as of December 31, 2011 and was recognized in our Consolidated Statements of Operations ( $\$ 0.213$ million, $\$ 0.197$ million and $\$ 0.065$ million during the years ended December 31, 2011, 2010 and 2009, respectively). The remaining unrealized loss was attributed to other factors and is reflected in other comprehensive income (loss) during those same periods.

The underlying loans in the second transaction are 30 year hybrid ARM Alt-A with an average FICO of 717 and an average loan-to-value ratio of $78 \%$. The loans backing this transaction were originated in 2005. The bond is a super senior security that is receiving principal and interest payments similar to principal reductions in the underlying collateral. The cash flow analysis described above calculated $\$ 0.425$ million of credit related OTTI as of December 31, 2011 and was recognized in our Consolidated Statements of Operations ( $\$ 0.425$ million during the year ended December 31, 2011). The remaining unrealized loss was attributed to other factors and is reflected in other comprehensive income (loss) during those same periods.

The underlying loans in the third transaction are 30 year hybrid ARM jumbos with an average FICO of 738 and an average loan-to-value ratio of $57 \%$. The loans backing this transaction were originated in 2005 . The bond is a senior support security that is receiving principal and interest payments similar to principal reductions in the underlying collateral. The cash flow analysis described above calculated credit related OTTI of $\$ 0.320$ million as of December 31, 2011 and was recognized in our Consolidated Statements of Operations ( $\$ 0.122$ million and $\$ 0.198$ million during the years ended December 31, 2011 and 2010, respectively). The remaining unrealized loss was attributed to other factors and is reflected in other comprehensive income (loss) during those same periods.

As management does not intend to liquidate these securities and it is more likely than not that we will not be required to sell these securities prior to recovery of these unrealized losses, no other declines discussed above are deemed to be other than temporary.

Obligations of states and political subdivisions - at December 31, 2011 we had four municipal securities whose fair value is less than amortized cost. The unrealized losses are largely attributed to a widening of market spreads and continued illiquidity for certain issues. None of the impaired securities are rated by a major rating agency. Approximately $56 \%$ of the non rated securities originally had a AAA credit rating by virtue of bond insurance. However, the insurance provider no longer has an investment grade rating. The remaining non rated issues are small local issues that did not receive a credit rating due to the size of the transaction. The non rated

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

securities have a periodic internal credit review according to established procedures. As management does not intend to liquidate these securities and it is more likely than not that we will not be required to sell these securities prior to recovery of these unrealized losses, no declines are deemed to be other than temporary.

Trust preferred securities - at December 31, 2011 we had four securities whose fair value is less than amortized cost. All of our trust preferred securities are single issue securities issued by a trust subsidiary of a bank holding company. The pricing of trust preferred securities over the past three to four years has suffered from significant credit spread widening fueled by uncertainty regarding potential losses of financial companies, the absence of a liquid functioning secondary market and potential supply concerns from financial companies issuing new debt to recapitalize themselves.

One of the four securities is rated by two major rating agencies as investment grade, while one is split rated (this security is rated as investment grade by one major rating agency and below investment grade by another) and the other two are non-rated. The non-rated issues are relatively small banks and were never rated. The issuers of these non-rated trust preferred securities, which had a total amortized cost of $\$ 2.8$ million and total fair value of $\$ 1.2$ million as of December 31,2011 , continue to have satisfactory credit metrics and one continues to make interest payments. The other non-rated issue began deferring dividend payments in the third quarter of 2011 apparently due to an increase in non-performing assets. Nevertheless, this issuer continues to have satisfactory capital measures and interim profitability.

An additional trust preferred security was written down to zero as of December 31, 2010, including a $\$ 0.067$ million credit related OTTI charge in the first quarter of 2010.


As management does not intend to liquidate these securities and it is more likely than not that we will not be required to sell these securities prior to recovery of these unrealized losses, no declines are deemed to be other than temporary.

During 2011, 2010 and 2009 we recorded in earnings OTTI charges on securities available for sale of $\$ 0.8$ million, $\$ 0.5$ million and $\$ 0.1$ million respectively.

A rollforward of credit losses recognized in earnings on securities available for sale for the years ending December 31, follow:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | sands) |  |  |
| Balance at beginning of year | \$ | 710 | \$ | 248 | \$ | 166 |
| Additions to credit losses on securities for which no previous OTTI was recognized. |  | 425 |  | 198 |  | 65 |
| Increases to credit losses on securities for which OTTI was previously recognized. |  | 335 |  | 264 |  | 17 |
| Total | \$ | 1,470 | \$ | 710 | \$ | 248 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The amortized cost and fair value of securities available for sale at December 31, 2011, by contractual maturity, follow. The actual maturity may differ from the contractual maturity because issuers may have the right to call or prepay obligations with or without call or prepayment penalties.


A summary of proceeds from the sale of securities available for sale and gains and losses follows:

|  |  | oceeds |  | lized ains |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | In | usands) |  |  |
| 2011 | \$ | 70,322 | \$ | 279 | \$ | 75 |
| 2010 |  | 96,648 |  | 1,882 |  | 221 |
| 2009 |  | 43,525 |  | 3,003 |  | 130 |

(1) Losses in 2011, 2010 and 2009 exclude $\$ 0.8$ million, $\$ 0.5$ million and $\$ 0.1$ million, respectively of other than temporary impairment.

During 2011, 2010 and 2009 our trading securities consisted of various preferred stocks. During each of those years we recognized gains (losses) on trading securities of $\$ 0.04$ million, $\$(0.02)$ million and $\$ 1.0$ million, respectively, that are included in net gains (losses) on securities in the Consolidated Statements of Operations. Of these amounts, $\$ 0.04$ million and $\$(0.02)$ million relates to gains (losses) recognized on trading securities still held at December 31, 2011 and 2010, respectively.

Securities with a book value of $\$ 12.6$ million and $\$ 19.6$ million at December 31, 2011 and 2010, respectively, were pledged to secure borrowings, public deposits and for other purposes as required by law. There were no investment obligations of state and political subdivisions that were payable from or secured by the same source of revenue or taxing authority that exceeded $10 \%$ of consolidated shareholders' equity at December 31, 2011 or 2010.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE 4 - LOANS

Our loan portfolios at December 31 follow:

|  | 2011 | 2010 |
| :---: | :---: | :---: |
|  | (In th | sands) |
| Real estate(1) |  |  |
| Residential first mortgages | \$ 530,969 | \$ 601,755 |
| Residential home equity and other junior mortgages | 150,127 | 171,273 |
| Construction and land development | 59,136 | 68,022 |
| Other(2) | 446,980 | 484,019 |
| Payment plan receivables | 115,018 | 201,263 |
| Commercial. | 150,633 | 155,322 |
| Consumer | 119,106 | 126,525 |
| Agricultural. | 4,639 | 4,937 |
| Total loans | \$ 1,576,608 | \$ 1,813,116 |

(1) Includes both residential and non-residential commercial loans secured by real estate.
(2) Includes loans secured by multi-family residential and non-farm, non-residential property.

Loans are presented net of deferred loan fees of $\$ 0.1$ million at December 31, 2011 and $\$ 0.6$ million at December 31, 2010. Payment plan receivables totaling $\$ 122.7$ million and $\$ 213.9$ million at December 31, 2011 and 2010, respectively, are presented net of unamortized discount of $\$ 7.9$ million and $\$ 12.9$ million at December 31, 2011 and 2010, respectively. These payment plan receivables had effective yields of $15 \%$ and $13 \%$ at December 31, 2011 and 2010, respectively. These receivables have various due dates through December, 2013.

An analysis of the allowance for loan losses by portfolio segment for the years ended December 31, follows:

|  | Commercial |  | Mortgage |  | Installment |  | Payment Plan <br> Receivables |  | Unallocated |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (In thousands) |  |  |  |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance at beginning of period. | \$ | 23,836 | \$ | 22,642 | \$ | 6,769 | \$ | 389 | \$ | 14,279 | \$ | 67,915 |
| Additions (deductions) . . . .Provision for loan losses.. |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 12,988 |  | 14,410 |  | 3,365 |  | (11) |  | $(2,806)$ |  | 27,946 |
| Recoveries credited to allowance .......... |  | 1,850 |  | 1,441 |  | 1,451 |  | 5 |  | - |  | 4,747 |
| Loans charged against the allowance |  | $(20,491)$ |  | $(15,608)$ |  | $(5,439)$ |  | (186) |  | - |  | (41,724) |
| Balance at end of period. | \$ | 18,183 | \$ | 22,885 | \$ | 6,146 | \$ | 197 | \$ | 11,473 | \$ | 58,884 |
| 2010 |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance at beginning of period. | \$ | 41,259 | \$ | 18,434 | \$ | 6,404 | \$ | 754 | \$ | 14,866 | \$ | 81,717 |
| Additions (deductions) . . . . . |  |  |  |  |  |  |  |  |  |  |  |  |
| Provision for loan losses... |  | 17,716 |  | 23,316 |  | 6,616 |  | (296) |  | (587) |  | 46,765 |
| Recoveries credited to allowance .......... |  | 969 |  | 1,155 |  | 1,475 |  | 13 |  | - |  | 3,612 |
| Loans charged against the allowance |  | $(36,108)$ |  | $(20,263)$ |  | $(7,726)$ |  | (82) |  | - |  | $(64,179)$ |
| Balance at end of period. | \$ | 23,836 | \$ | 22,642 | \$ | 6,769 | \$ | 389 | \$ | 14,279 | \$ | 67,915 |
| 2009 |  |  |  |  |  |  |  |  |  |  |  |  |
| Balance at beginning of period. | \$ | 33,090 | \$ | 8,729 | \$ | 4,264 | \$ | 486 | \$ | 11,331 | \$ | 57,900 |
| Additions (deductions) . . . . .Provision for loan losses.. |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | 59,278 |  | 31,783 |  | 8,431 |  | 291 |  | 3,535 |  | 103,318 |
| Recoveries credited to allowance $\qquad$ |  | 731 |  | 791 |  | 1,271 |  | 2 |  | - |  | 2,795 |
| Loans charged against the allowance |  | $(51,840)$ |  | $(22,869)$ |  | $(7,562)$ |  | (25) |  | - |  | (82,296) |
| Balance at end of period. . . | \$ | 41,259 | \$ | 18,434 | \$ | 6,404 | \$ | 754 | \$ | $\underline{14,866}$ | \$ | 81,717 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Allowance for loan losses and recorded investment in loans by portfolio segment at December 31 follows:

|  | Commercial |  | Mortgage |  | Installment |  | $\begin{gathered} \text { Payment } \\ \text { Plan } \\ \text { Receivables } \\ \hline \end{gathered}$ |  | Unallocated |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | (In tho | n |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |  |  |  |
| Allowance for loan losses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Individually evaluated for impairment | \$ | 10,252 | \$ | 10,285 | \$ | 1,762 | \$ | - | \$ | - | \$ | 22,299 |
| Collectively evaluated for impairment |  | 7,931 |  | 12,600 |  | 4,384 |  | 197 |  | 11,473 |  | 36,585 |
| Total ending allowance balance. | S | 18,183 | \$ | 22,885 | \$ | 6,146 | \$ | 197 | \$ | 11,473 | \$ | 58,884 |
| Loans |  |  |  |  |  |  |  |  |  |  |  |  |
| Individually evaluated for impairment ............... | \$ | 58,674 | \$ | 93,702 | \$ | 7,554 | \$ | - |  |  | \$ | 159,930 |
| Collectively evaluated for impairment . . . . . . . . . . . |  | 594,665 |  | 499,919 |  | 212,907 |  | 115,018 |  |  |  | 422,509 |
| Total loans recorded investment |  | 653,339 |  | 593,621 |  | 220,461 |  | 115,018 |  |  |  | 582,439 |
| Accrued interest included in recorded investment . . |  | 2,184 |  | 2,745 |  | 902 |  | - |  |  |  | 5,831 |
| Total loans | \$ | 651,155 | \$ | 590,876 | \$ | 219,559 | \$ | 115,018 |  |  |  | 576,608 |
| 2010 |  |  |  |  |  |  |  |  |  |  |  |  |
| Allowance for loan losses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Individually evaluated for impairment . . . . . . . . . . . | \$ | 11,522 | \$ | 11,567 | \$ | 1,836 | \$ | - | \$ | - | \$ | 24,925 |
| Collectively evaluated for impairment .............. . |  | 12,314 |  | 11,075 |  | 4,933 |  | 389 |  | 14,279 |  | 42,990 |
| Total ending allowance balance................. | \$ | 23,836 | \$ | 22,642 | \$ | 6,769 | \$ | 389 | \$ | 14,279 | \$ | $\underline{67,915}$ |
| Loans |  |  |  |  |  |  |  |  |  |  |  |  |
| Individually evaluated for impairment ............... | \$ | 53,415 | \$ | 107,026 | \$ | 6,904 | \$ | - |  |  | \$ | 167,345 |
| Collectively evaluated for impairment .............. . |  | 656,681 |  | 554,534 |  | 239,835 |  | 201,263 |  |  |  | 652,313 |
| Total loans recorded investment |  | 710,096 |  | 661,560 |  | 246,739 |  | 201,263 |  |  |  | ,819,658 |
| Accrued interest included in recorded investment . . |  | 2,566 |  | 2,881 |  | 1,095 |  | - |  |  |  | 6,542 |
| Total loans. | \$ | 707,530 | \$ | 658,679 | \$ | 245,644 | \$ | 201,263 |  |  |  | 813,116 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Non-performing loans at December 31 follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Non-accrual loans. | \$ | 59,309 | \$ | 66,652 |
| Loans 90 days or more past due and still accruing interest |  | 574 |  | 928 |
|  | \$ | 59,883 | \$ | 67,580 |

Non performing loans include both smaller balance homogeneous loans that are collectively evaluated for impairment and individually classified impaired loans. If these loans had continued to accrue interest in accordance with their original terms, approximately $\$ 3.2$ million, $\$ 5.0$ million, and $\$ 7.3$ million of interest income would have been recognized in 2011, 2010 and 2009, respectively. Interest income recorded on these loans was approximately $\$ 0.1$ million, $\$ 0.1$ million and $\$ 0.2$ million in 2011, 2010 and 2009, respectively.

Non performing loans by class as of December 31, follows:

|  | $\begin{gathered} 90+\text { and } \\ \text { Still } \\ \text { Accruing } \end{gathered}$ |  | $\begin{gathered} \begin{array}{c} \text { Non- } \\ \text { Accrual } \end{array} \\ \text { (In thousands) } \end{gathered}$ | Total NonPerforming Loans$\qquad$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
| 2011 |  |  |  |  |  |
| Commercial |  |  |  |  |  |
| Income producing - real estate . | \$ | 490 | \$ 13,788 | \$ | 14,278 |
| Land, land development and construction - real estate. |  | 43 | 6,990 |  | 7,033 |
| Commercial and industrial. |  | - | 7,984 |  | 7,984 |
| Mortgage |  |  |  |  |  |
| 1-4 family. |  | 54 | 15,929 |  | 15,983 |
| Resort lending |  |  | 8,819 |  | 8,819 |
| Home equity line of credit - 1st lien |  | - | 523 |  | 523 |
| Home equity line of credit - 2nd lien |  | - | 889 |  | 889 |
| Installment. |  |  |  |  |  |
| Home equity installment - 1st lien. |  | - | 1,542 |  | 1,542 |
| Home equity installment - 2nd lien |  | - | 1,023 |  | 1,023 |
| Loans not secured by real estate. |  | - | 880 |  | 880 |
| Other. |  | - | 4 |  | 4 |
| Payment plan receivables |  |  |  |  |  |
| Full refund.. |  | - | 491 |  | 491 |
| Partial refund. |  | - | 424 |  | 424 |
| Other |  | - | 23 |  | 23 |
| Total recorded investment | \$ | 587 | \$59,309 | \$ | 59,896 |
| Accrued interest included in recorded investment | \$ | 13 | \$ | \$ | 13 |
| 2010 |  |  |  |  |  |
| Commercial |  |  |  |  |  |
| Income producing - real estate | \$ | 276 | \$ 11,925 | \$ | 12,201 |
| Land, land development and construction - real estate. |  | - | 9,672 |  | 9,672 |
| Commercial and industrial. |  | 675 | 7,016 |  | 7,691 |
| Mortgage |  |  |  |  |  |
| 1-4 family.. |  | - | 19,428 |  | 19,428 |
| Resort lending. |  | - | 9,206 |  | 9,206 |
| Home equity line of credit - 1st lien |  | - | 1,080 |  | 1,080 |
| Home equity line of credit - 2nd lien |  | - | 1,153 |  | 1,153 |
| Installment... |  |  |  |  |  |
| Home equity installment - 1st lien. |  | - | 1,916 |  | 1,916 |
| Home equity installment - 2nd lien... |  | - | 1,373 |  | 1,373 |
| Loans not secured by real estate. |  | - | 923 |  | 923 |
| Other. |  | - | 34 |  | 34 |
| Payment plan receivables |  |  |  |  |  |
| Full refund. |  | - | 2,470 |  | 2,470 |
| Partial refund. |  | - | 329 |  | 329 |
| Other. |  | - | 127 |  | 127 |
| Total recorded investment | \$ | 951 | \$66,652 | \$ | 67,603 |
| Accrued interest included in recorded investment | \$ | 23 | \$ | \$ | 23 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

An aging analysis of loans by class at December 31 follows:

|  | Loans Past D |  |  |  |  |  |  |  | Loans not Past Due |  | $\begin{aligned} & \text { Total } \\ & \text { Loans } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 30-59 days |  | 60-89 days |  | 90+ days |  | Total |  |  |  |  |  |
|  |  |  |  |  | (In thousands) |  |  |  |  |  |  |  |
| 2011 (lats) |  |  |  |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |  |  |  |
| Income producing - real estate. . | S | 1,701 | \$ | 937 | \$ | 6,408 | \$ | 9,046 | \$ | 264,620 | \$ | 273,666 |
| Land, land development and construction - real estate. . . . . |  | 487 |  | 66 |  | 2,720 |  | 3,273 |  | 51,453 |  | 54,726 |
| Commercial and industrial. |  | 1,861 |  | 1,132 |  | 3,516 |  | 6,509 |  | 318,438 |  | 324,947 |
| Mortgage. |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-4 family |  | 3,507 |  | 1,418 |  | 15,983 |  | 20,908 |  | 294,771 |  | 315,679 |
| Resort lending. |  | 2,129 |  | 932 |  | 8,819 |  | 11,880 |  | 184,943 |  | 196,823 |
| Home equity line of credit - 1st lien. |  | 96 |  | 196 |  | 523 |  | 815 |  | 24,705 |  | 25,520 |
| Home equity line of credit - 2nd |  |  |  |  |  |  |  |  |  |  |  |  |
| lien....................... |  | 506 |  | 159 |  | 889 |  | 1,554 |  | 54,045 |  | 55,599 |
| Installment . . . . . . . . . . . . . . |  |  |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 1st lien |  | 757 |  | 264 |  | 1,542 |  | 2,563 |  | 41,239 |  | 43,802 |
| Home equity installment - 2nd |  |  |  |  |  |  |  |  |  |  |  |  |
| lien... |  | 676 |  | 365 |  | 1,023 |  | 2,064 |  | 51,224 |  | 53,288 |
| Loans not secured by real estate |  | 1,173 |  | 463 |  | 880 |  | 2,516 |  | 117,661 |  | 120,177 |
| Other. |  | 36 |  | 10 |  | 4 |  | 50 |  | 3,144 |  | 3,194 |
| Payment plan receivables . . . . . . |  |  |  |  |  |  |  |  |  |  |  |  |
| Full refund. . |  | 2,943 |  | 951 |  | 491 |  | 4,385 |  | 99,284 |  | 103,669 |
| Partial refund. |  | 380 |  | 200 |  | 424 |  | 1,004 |  | 9,918 |  | 10,922 |
| Other . |  | 23 |  | 24 |  | 23 |  | 70 |  | 357 |  | 427 |
| Total recorded investment | \$ | 16,275 | \$ | 7,117 | \$ | 43,245 | \$ | 66,637 | \$ | 1,515,802 | \$ | 1,582,439 |
| Accrued interest included in recorded investment. . . . . | \$ | 160 | \$ | 105 | \$ | 13 | \$ | 278 | \$ | 5,553 | \$ | 5,831 |
| 2010 |  |  |  |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |  |  |  |
| Income producing - real estate. . | \$ | 3,269 | \$ | 914 | \$ | 8,978 | \$ | 13,161 | \$ | 295,948 | \$ | 309,109 |
| Land, land development and construction - real estate. .... |  | 1,923 |  | 147 |  | 4,919 |  | 6,989 |  | 55,693 |  | 62,682 |
| Commercial and industrial. |  | 1,636 |  | 2,204 |  | 4,665 |  | 8,505 |  | 329,800 |  | 338,305 |
| Mortgage.................. |  |  |  |  |  |  |  |  |  |  |  |  |
| 1-4 family . |  | 4,074 |  | 2,349 |  | 19,428 |  | 25,851 |  | 319,361 |  | 345,212 |
| Resort lending. |  | 2,667 |  | 1,003 |  | 9,206 |  | 12,876 |  | 215,398 |  | 228,274 |
| Home equity line of credit - 1st lien. |  | 576 |  | - |  | 1,080 |  | 1,656 |  | 25,951 |  | 27,607 |
| Home equity line of credit - 2nd |  |  |  |  |  |  |  |  |  |  |  |  |
| lien...... |  | 723 |  | 464 |  | 1,153 |  | 2,340 |  | 58,127 |  | 60,467 |
| Installment |  |  |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 1st 472 208 ${ }^{\text {S }}$ |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 2nd |  |  |  |  |  |  |  |  |  |  |  |  |
| lien..................... . |  | 746 |  | 529 |  | 1,373 |  | 2,648 |  | 63,345 |  | 65,993 |
| Loans not secured by real estate |  | 1,302 |  | 348 |  | 923 |  | 2,573 |  | 122,066 |  | 124,639 |
| Other. |  | 51 |  | 16 |  | 34 |  | 101 |  | 3,240 |  | 3,341 |
| Payment plan receivables . . . . . . |  |  |  |  |  |  |  |  |  |  |  |  |
| Full refund. . |  | 6,475 |  | 3,957 |  | 2,470 |  | 12,902 |  | 148,751 |  | 161,653 |
| Partial refund. |  | 1,134 |  | 642 |  | 329 |  | 2,105 |  | 24,170 |  | 26,275 |
| Other |  | 583 |  | 166 |  | 127 |  | 876 |  | 12,459 |  | 13,335 |
| Total recorded investment | \$ | 25,631 | \$ | 12,967 | \$ | 56,601 | \$ | 95,199 | \$ | 1,724,459 | \$ | 1,819,658 |
| Accrued interest included in recorded investment. . . . . | \$ | 225 | \$ | 133 | \$ | 23 | \$ | 381 | \$ | 6,161 | \$ | 6,542 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Impaired loans and related allocated allowance at December 31 are as follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Impaired loans with no allocated allowance |  |  |  |  |
| TDR | \$ | 26,945 | \$ | 25,754 |
| Non - TDR |  | 423 |  | 4,495 |
| Impaired loans with an allocated allowance |  |  |  |  |
| TDR - allowance based on collateral |  | 20,142 |  | 19,418 |
| TDR - allowance based on present value cash flow |  | 98,130 |  | 93,070 |
| Non - TDR - allowance based on collateral |  | 13,773 |  | 21,623 |
| Non - TDR - allowance based on present value cash flow . |  | - |  | 2,351 |
| Total impaired loans | \$ | 159,413 | \$ | 166,711 |
| Amount of allowance for loan losses allocated |  |  |  |  |
| TDR - allowance based on collateral | \$ | 6,004 | \$ | 5,462 |
| TDR - allowance based on present value cash flow |  | 12,048 |  | 12,086 |
| Non - TDR - allowance based on collateral |  | 4,247 |  | 6,644 |
| Non - TDR - allowance based on present value cash flow . |  | - |  | 733 |
| Total amount of allowance for loan losses allocated. | \$ | 22,299 | \$ | 24,925 |

Impaired loans by class as of and for the year ended December 31, 2011 are as follows (1):

|  | Recorded <br> Investment |  | Unpaid Principal Balance |  | Related Allowance |  | Average Recorded Investment |  | Interest Income Recognized |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| With no related allowance recorded: $\quad$ (In thousands) |  |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |  |
| Income producing - real estate. | \$ | 4,626 | \$ | 6,386 | \$ | - | \$ | 3,170 | \$ | 170 |
| Land, land development \& construction-real estate |  | 219 |  | 243 |  | - |  | 613 |  | 35 |
| Commercial and industrial. |  | 3,593 |  | 3,677 |  | - |  | 2,874 |  | 70 |
| Mortgage |  |  |  |  |  |  |  |  |  |  |
| 1-4 family |  | 6,975 |  | 9,242 |  | - |  | 8,566 |  | 299 |
| Resort lending |  | 7,156 |  | 7,680 |  | - |  | 7,751 |  | 330 |
| Home equity line of credit-1st lien |  |  |  | - |  | - |  | - |  |  |
| Home equity line of credit - 2nd lien. |  | 134 |  | 211 |  | - |  | 118 |  | 4 |
| Installment . . . . . . . . . . . |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 1st lien. |  | 2,100 |  | 2,196 |  | - |  | 1,955 |  | 96 |
| Home equity installment - 2nd lien |  | 1,987 |  | 1,987 |  | - |  | 2,014 |  | 93 |
| Loans not secured by real estate |  | 637 |  | 688 |  | - |  | 598 |  | 31 |
| Other . |  | 24 |  | 24 |  | - |  | 15 |  | 2 |
|  |  | 27,451 |  | 32,334 |  |  |  | 27,674 |  | 1,130 |
| With an allowance recorded: |  |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |  |
| Income producing - real estate. |  | 22,781 |  | 29,400 |  | 3,642 |  | 18,812 |  | 117 |
| Land, land development \& construction-real estate |  | 12,362 |  | 14,055 |  | 3,633 |  | 9,828 |  | 114 |
| Commercial and industrial. |  | 15,093 |  | 18,357 |  | 2,977 |  | 11,501 |  | 352 |
| Mortgage. |  |  |  |  |  |  |  |  |  |  |
| 1-4 family |  | 61,214 |  | 63,464 |  | 7,716 |  | 62,811 |  | 2,692 |
| Resort lending |  | 18,159 |  | 19,351 |  | 2,534 |  | 21,750 |  | 734 |
| Home equity line of credit - 1st lien |  | 64 |  | 73 |  | 35 |  | 32 |  | 2 |
| Home equity line of credit - 2nd lien. |  | - |  | - |  | - |  | 9 |  |  |
| Consumer . |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 1st lien. |  | 1,232 |  | 1,293 |  | 660 |  | 1,408 |  | 60 |
| Home equity installment - 2nd lien |  | 1,421 |  | 1,458 |  | 1,062 |  | 1,466 |  | 66 |
| Loans not secured by real estate |  | 153 |  | 156 |  | 40 |  | 168 |  | 6 |
| Other |  | - |  | - |  | - |  | - |  |  |
|  |  | 132,479 |  | 147,607 |  | 22,299 |  | 127,785 |  | 4,143 |
| Total |  |  |  |  |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |  |  |  |  |
| Income producing - real estate. . |  | 27,407 |  | 35,786 |  | 3,642 |  | 21,982 |  | 287 |
| Land, land development \& construction-real estate |  | 12,581 |  | 14,298 |  | 3,633 |  | 10,441 |  | 149 |
| Commercial and industrial. |  | 18,686 |  | 22,034 |  | 2,977 |  | 14,375 |  | 422 |
| Mortgage. |  |  |  |  |  |  |  |  |  |  |
| 1-4 family |  | 68,189 |  | 72,706 |  | 7,716 |  | 71,377 |  | 2,991 |
| Resort lending. |  | 25,315 |  | 27,031 |  | 2,534 |  | 29,501 |  | 1,064 |
| Home equity line of credit - 1st lien |  | 64 |  | 73 |  | 35 |  | 32 |  | 2 |
| Home equity line of credit - 2nd lien. |  | 134 |  | 211 |  | - |  | 127 |  | 4 |
| Consumer.. |  |  |  |  |  |  |  |  |  |  |
| Home equity installment - 1st lien. |  | 3,332 |  | 3,489 |  | 660 |  | 3,363 |  | 156 |
| Home equity installment - 2nd lien |  | 3,408 |  | 3,445 |  | 1,062 |  | 3,480 |  | 159 |
| Loans not secured by real estate |  | 790 |  | 844 |  | 40 |  | 766 |  | 37 |
| Other |  | 24 |  | 24 |  | - |  | 15 |  | 2 |
| Total. | \$ | 159,930 | \$ | 179,941 | \$ | 22,299 | \$ | 155,459 | \$ | 5,273 |

Accrued interest included in recorded investment . . . \$ 517
(1) There were no impaired payment plan receivables at December 31, 2011.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Impaired loans by class as of December 31, 2010 are as follows (1):

|  | Recorded <br> Investment |  | Unpaid Principal Balance |  | Related <br> Allowance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| With no related allowance recorded: (In thousands) |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |
| Income producing - real estate | \$ | 4,545 | \$ | 4,763 | \$ |  |
| Land, land development \& construction-real estate |  | 1,600 |  | 2,810 |  |  |
| Commercial and industrial |  | 5,830 |  | 5,873 |  |  |
| Mortgage |  |  |  |  |  |  |
| 1-4 family. |  | 8,770 |  | 10,551 |  |  |
| Resort lending |  | 5,666 |  | 5,670 |  |  |
| Home equity line of credit - 1st lien. |  | - |  | - |  |  |
| Home equity line of credit - 2nd lien. |  | 93 |  | 93 |  |  |
| Installment. |  |  |  |  |  |  |
| Home equity installment - 1st lien |  | 1,772 |  | 1,805 |  |  |
| Home equity installment - 2nd lien |  | 1,891 |  | 1,904 |  |  |
| Loans not secured by real estate. |  | 211 |  | 220 |  |  |
| Other. |  | - |  | - |  |  |
|  |  | 30,378 |  | 33,689 |  |  |
| With an allowance recorded: |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |
| Income producing - real estate . |  | 16,206 |  | 22,748 |  | 4,279 |
| Land, land development \& construction-real estate |  | 12,735 |  | 21,017 |  | 3,922 |
| Commercial and industrial. |  | 12,499 |  | 13,844 |  | 3,321 |
| Mortgage |  |  |  |  |  |  |
| 1-4 family. |  | 64,157 |  | 66,379 |  | 8,223 |
| Resort lending |  | 28,315 |  | 28,874 |  | 3,319 |
| Home equity line of credit - 1st lien. |  | - |  | - |  |  |
| Home equity line of credit - 2nd lien |  | 25 |  | 97 |  | 25 |
| Consumer ...................... |  |  |  |  |  |  |
| Home equity installment - 1st lien |  | 1,361 |  | 1,374 |  | 620 |
| Home equity installment - 2nd lien |  | 1,413 |  | 1,429 |  | 1,110 |
| Loans not secured by real estate. |  | 256 |  | 258 |  | 106 |
| Other. |  | - |  | - |  |  |
|  |  | 136,967 |  | 156,020 |  | 24,925 |
| Total |  |  |  |  |  |  |
| Commercial |  |  |  |  |  |  |
| Income producing - real estate . |  | 20,751 |  | 27,511 |  | 4,279 |
| Land, land development \& construction-real estate |  | 14,335 |  | 23,827 |  | 3,922 |
| Commercial and industrial |  | 18,329 |  | 19,717 |  | 3,321 |
| Mortgage |  |  |  |  |  |  |
| 1-4 family. |  | 72,927 |  | 76,930 |  | 8,223 |
| Resort lending |  | 33,981 |  | 34,544 |  | 3,319 |
| Home equity line of credit - 1st lien. |  | - |  | - |  |  |
| Home equity line of credit - 2nd lien |  | 118 |  | 190 |  | 25 |
| Consumer . |  |  |  |  |  |  |
| Home equity installment - 1st lien. |  | 3,133 |  | 3,179 |  | 620 |
| Home equity installment - 2nd lien |  | 3,304 |  | 3,333 |  | 1,110 |
| Loans not secured by real estate. . |  | 467 |  | 478 |  | 106 |
| Other. . . |  | - |  | - |  |  |
| Total. | \$ | 167,345 | \$ | 189,709 | \$ | 24,925 |

Accrued interest included in recorded investment
\$ 634
(1) There were no impaired payment plan receivables at December 31, 2010.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Our average investment in impaired loans was approximately $\$ 155.5$ million, $\$ 168.0$ million and $\$ 111.2$ million in 2011, 2010 and 2009, respectively. Cash receipts on impaired loans on non-accrual status are generally applied to the principal balance. Interest income recognized on impaired loans was approximately $\$ 5.3$ million, $\$ 5.7$ million and $\$ 2.2$ million in 2011,2010 and 2009 , respectively of which the majority of these amounts were received in cash.

Troubled debt restructurings at December 31 follow:

|  | 2011 |  |  |
| :---: | :---: | :---: | :---: |
|  | Commercial | Retail | Total |
|  | (In thousands) |  |  |
| Performing TDR's | . \$ 29,799 | \$ 86,770 | \$ 116,569 |
| Non-performing TDR's(1). | 14,567 | 14,081 ${ }_{(2)}$ | 28,648 |
| Total | .\$44,366 | \$ 100,851 | \$ 145,217 |
|  | 2010 |  |  |
|  | Commercial | Retail | Total |
|  | (In thousands) |  |  |
| Performing TDR's | . \$ 16,957 | \$ 96,855 | \$ 113,812 |
| Non-performing TDR's(1). | 7,814 | 16,616(2) | 24,430 |
| Total. | . 24,771 | \$ 113,471 | \$ 138,242 |

(1) Included in non-performing loans table above.
(2) Also includes loans on non-accrual at the time of modification until six payments are received on a timely basis.

We have allocated $\$ 18.1$ million and $\$ 17.5$ million of specific reserves to customers whose loan terms have been modified in troubled debt restructurings as of December 31, 2011 and 2010, respectively. We have committed to lend additional amounts totaling up to zero and $\$ 0.1$ million as of December 31, 2011 and 2010, respectively, to customers with outstanding loans that are classified as troubled debt restructurings.

During the year ending December 31, 2011, the terms of certain loans were modified as troubled debt restructurings. The modification of the terms of such loans generally included one or a combination of the following: a reduction of the stated interest rate of the loan; an extension of the maturity date at a stated rate of interest lower than the current market rate for new debt with similar risk; or a permanent reduction of the recorded investment in the loan.

Modifications involving a reduction of the stated interest rate of the loan have generally been for periods ranging from 3 months to 60 months but have extended to as much as 480 months in certain circumstances. Modifications involving an extension of the maturity date have generally been for periods ranging from 1 month to 120 months but have extended to as much as 248 months in certain circumstances.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Loans that have been classified as troubled debt restructurings during the year ended December 31, 2011 follows:

|  | Number of Contracts |  | Predification ecorded alance |  | Postdification corded alance |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |  |  |
| Commercial |  |  |  |  |  |
| Income producing - real estate | 42 | \$ | 21,061 | \$ | 17,679 |
| Land, land development \& construction-real estate | 20 |  | 10,801 |  | 7,464 |
| Commercial and industrial | 64 |  | 11,133 |  | 10,649 |
| Mortgage |  |  |  |  |  |
| 1-4 family | 73 |  | 9,933 |  | 9,423 |
| Resort lending | 33 |  | 8,893 |  | 8,749 |
| Home equity line of credit - 1st lien | 2 |  | 69 |  | 64 |
| Home equity line of credit - 2nd lien | 1 |  | 23 |  | 18 |
| Installment |  |  |  |  |  |
| Home equity installment - 1st lien | 21 |  | 678 |  | 618 |
| Home equity installment - 2nd lien. | 16 |  | 535 |  | 514 |
| Loans not secured by real estate | 26 |  | 455 |  | 442 |
| Other. | - |  | - |  | - |
| Total | 298 | \$ | 63,581 | \$ | 55,620 |

The troubled debt restructurings described above increased the allowance for loan losses by $\$ 3.4$ million and resulted in charge offs of $\$ 4.7$ million during the year ending December 31, 2011.

Loans that have been classified as troubled debt restructured during the past twelve months and that have subsequently defaulted during the year ended December 31, 2011 follows:

|  | $\begin{gathered} \text { Number } \\ \text { of } \\ \text { Contracts } \end{gathered}$ | Recorded Balance |  |
| :---: | :---: | :---: | :---: |
|  | (Dollars in thousands) |  |  |
| Commercial |  |  |  |
| Income producing - real estate. | 7 |  | \$ 3,604 |
| Land, land development \& construction-real estate | 4 |  | 3,036 |
| Commercial and industrial | 2 |  | 492 |
| Mortgage |  |  |  |
| 1-4 family | 10 |  | 1,191 |
| Resort lending | 6 |  | 1,311 |
| Home equity line of credit - 1st lien | - |  | - |
| Home equity line of credit - 2nd lien | - |  | - |
| Consumer |  |  |  |
| Home equity installment - 1st lien | 1 |  | 19 |
| Home equity installment - 2nd lien. | 5 |  | 301 |
| Loans not secured by real estate | - |  | - |
| Other. . | - |  | - |
|  | 35 |  | \$ 9,954 |

A loan is considered to be in payment default generally once it is 90 days contractually past due under the modified terms for commercial loans and installment loans and when four consecutive payments are missed for mortgage loans.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The troubled debt restructurings that subsequently defaulted described above increased the allowance for loan losses by $\$ 1.9$ million and resulted in charge offs of $\$ 1.8$ million during the year ending December 31, 2011.

The terms of certain other loans were modified during the year ending December 31, 2011 that did not meet the definition of a troubled debt restructuring. The modification of these loans could have included modification of the terms of a loan to borrowers who were not experiencing financial difficulties or a delay in a payment that was considered to be insignificant.

In order to determine whether a borrower is experiencing financial difficulty, we perform an evaluation of the probability that the borrower will be in payment default on any of its debt in the foreseeable future without the modification. This evaluation is performed under our internal underwriting policy.

Credit Quality Indicators - As part of our on on-going monitoring of the credit quality of our loan portfolios, we track certain credit quality indicators including (a) weighted-average risk grade of commercial loans, (b) the level of classified commercial loans (c) credit scores of mortgage and installment loan borrowers (d) investment grade of certain counterparties for payment plan receivables and (e) delinquency history and non-performing loans.

For commercial loans we use a loan rating system that is similar to those employed by state and federal banking regulators. Loans are graded on a scale of 1 to 12 . A description of the general characteristics of the ratings follows:

Rating 1 through 6: These loans are generally referred to as our "non-watch" commercial credits that include very high or exceptional credit fundamentals through acceptable credit fundamentals.

Rating 7 and 8: These loans are generally referred to as our "watch" commercial credits. This rating includes loans to borrowers that exhibit potential credit weakness or downward trends. If not checked or cured these trends could weaken our asset or credit position. While potentially weak, no loss of principle or interest is envisioned with these ratings.

Rating 9: These loans are generally referred to as our "substandard accruing" commercial credits. This rating includes loans to borrowers that exhibit a well-defined weakness where payment default is probable and loss is possible if deficiencies are not corrected. Generally, loans with this rating are considered collectible as to both principle and interest primarily due to collateral coverage.

Rating 10 and 11: These loans are generally referred to as our "substandard - non-accrual" and "doubtful" commercial credits. This rating includes loans to borrowers with weaknesses that make collection of debt in full, on the basis of current facts, conditions and values at best questionable and at worst improbable. All of these loans are placed in non-accrual.

Rating 12: These loans are generally referred to as our "loss" commercial credits. This rating includes loans to borrowers that are deemed incapable of repayment and are charged-off.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The following table summarizes loan ratings by loan class for our commercial loan segment at December 31:

|  | Commercial |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Non-watch 1-6 | $\begin{gathered} \text { Watch } \\ 7-8 \end{gathered}$ |  | $\begin{gathered} \hline \text { Substandard } \\ \text { Accrual } \\ 9 \end{gathered}$ |  | NonAccrual 10-11 |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |
| Income producing - real estate | \$ 201,655 | \$ | 52,438 | \$ | 5,785 | \$ | 13,788 | \$ | 273,666 |
| Land, land development and con real estate | 33,515 |  | 9,421 |  | 4,800 |  | 6,990 |  | 54,726 |
| Commercial and industrial | 275,245 |  | 27,783 |  | 13,935 |  | 7,984 |  | 324,947 |
| Total. | \$ 510,415 | \$ | 89,642 | \$ | 24,520 | \$ | 28,762 | \$ | 653,339 |
| Accrued interest included in total | \$ 1,677 | \$ | 381 | \$ | 126 | \$ | - | \$ | 2,184 |
| 2010 |  |  |  |  |  |  |  |  |  |
| Income producing - real estate . | \$ 225,167 | \$ | 57,536 | \$ | 14,482 | \$ | 11,925 | \$ | 309,110 |
| Land, land development and con real estate | 33,356 |  | 14,780 |  | 4,873 |  | 9,672 |  | 62,681 |
| Commercial and industrial | 273,138 |  | 41,738 |  | 16,413 |  | 7,016 |  | 338,305 |
| Total. | \$ 531,661 | \$ | 114,054 | \$ | 35,768 | \$ | 28,613 | \$ | 710,096 |
| Accrued interest included in total | \$ 1,897 | \$ | 469 | \$ | 200 | \$ | - | \$ | 2,566 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

For each of our mortgage and consumer segment classes we generally monitor credit quality based on the credit scores of the borrowers. These credit scores are generally updated at least annually. The following table summarizes credit scores by loan class for our mortgage and installment loan segments at December 31:

|  | Mortgage (1) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1-4 Family | Resort <br> Lending |  | Home Equity 1st Lien |  | Home Equity 2nd Lien |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |
| 800 and above. | \$ 26,509 | \$ | 17,345 | \$ | 4,062 | \$ | 6,317 | \$ | 54,233 |
| 750-799 | 63,746 |  | 76,381 |  | 8,058 |  | 16,892 |  | 165,077 |
| 700-749 | 55,047 |  | 53,210 |  | 4,280 |  | 12,131 |  | 124,668 |
| 650-699 | 54,579 |  | 21,579 |  | 2,854 |  | 7,909 |  | 86,921 |
| 600-649 | 40,977 |  | 12,750 |  | 2,485 |  | 5,066 |  | 61,278 |
| 550-599 | 29,732 |  | 10,698 |  | 1,547 |  | 3,466 |  | 45,443 |
| 500-549 | 28,573 |  | 3,716 |  | 1,615 |  | 2,758 |  | 36,662 |
| Under 500 | 12,434 |  | 565 |  | 539 |  | 886 |  | 14,424 |
| Unknown | 4,082 |  | 579 |  | 80 |  | 174 |  | 4,915 |
| Total. | \$ 315,679 | \$ | 196,823 | \$ | 25,520 | \$ | 55,599 | \$ | 593,621 |
| Accrued interest included in total | \$ 1,404 | \$ | 928 | \$ | 123 | \$ | 290 | \$ | 2,745 |
| 2010 |  |  |  |  |  |  |  |  |  |
| 800 and above. | \$ 28,308 | \$ | 21,385 | \$ | 4,433 | \$ | 6,386 | \$ | 60,512 |
| 750-799 | 66,812 |  | 89,695 |  | 8,996 |  | 17,995 |  | 183,498 |
| 700-749 | 66,749 |  | 56,425 |  | 4,961 |  | 14,688 |  | 142,823 |
| 650-699 | 57,026 |  | 25,911 |  | 3,707 |  | 8,856 |  | 95,500 |
| 600-649 | 41,559 |  | 12,832 |  | 1,596 |  | 3,768 |  | 59,755 |
| 550-599 | 31,879 |  | 11,647 |  | 1,673 |  | 4,303 |  | 49,502 |
| 500-549 | 30,723 |  | 5,040 |  | 1,366 |  | 2,497 |  | 39,626 |
| Under 500 | 19,005 |  | 2,941 |  | 742 |  | 1,853 |  | 24,541 |
| Unknown | 3,151 |  | 2,398 |  | 133 |  | 121 |  | 5,803 |
| Total. | \$ 345,212 | \$ | 228,274 | \$ | 27,607 | \$ | 60,467 | \$ | 661,560 |
| Accrued interest included in total | \$ 1,413 | \$ | 1,012 | \$ | 135 | \$ | 321 | \$ | 2,881 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

|  | Installment(1) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | HomeEquity1st Lien |  | Home Equity <br> 2nd Lien |  | Loans not Secured by Real Estate |  | Other |  | Total |  |
|  |  |  |  |  | $\frac{\text { Real Estate }}{\text { (In thousands) }}$ |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |  |  |
| 800 and above. | \$ | 5,466 | \$ | 5,047 | \$ | 18,245 | \$ | 70 | \$ | 28,828 |
| 750-799 |  | 11,651 |  | 16,475 |  | 41,501 |  | 572 |  | 70,199 |
| 700-749 |  | 6,899 |  | 10,693 |  | 23,174 |  | 883 |  | 41,649 |
| 650-699 |  | 7,144 |  | 8,407 |  | 15,646 |  | 673 |  | 31,870 |
| 600-649 |  | 4,943 |  | 5,412 |  | 7,599 |  | 434 |  | 18,388 |
| 550-599 |  | 3,435 |  | 3,221 |  | 4,573 |  | 270 |  | 11,499 |
| 500-549 |  | 3,021 |  | 3,145 |  | 3,011 |  | 183 |  | 9,360 |
| Under 500 |  | 1,160 |  | 854 |  | 1,391 |  | 50 |  | 3,455 |
| Unknown |  | 83 |  | 34 |  | 5,037 |  | 59 |  | 5,213 |
| Total. | \$ | 43,802 | \$ | 53,288 | \$ | 120,177 | \$ | 3,194 | \$ | 220,461 |
| Accrued interest included in total | \$ | 176 | \$ | 208 | \$ | 489 | \$ | 29 | \$ | 902 |
| 2010 |  |  |  |  |  |  |  |  |  |  |
| 800 and above. | \$ | 5,626 | \$ | 5,618 | \$ | 13,078 | \$ | 22 | \$ | 24,344 |
| 750-799 |  | 14,654 |  | 19,668 |  | 46,228 |  | 554 |  | 81,104 |
| 700-749 |  | 8,994 |  | 15,015 |  | 26,714 |  | 828 |  | 51,551 |
| 650-699 |  | 8,225 |  | 10,029 |  | 15,968 |  | 779 |  | 35,001 |
| 600-649 |  | 5,878 |  | 5,677 |  | 8,520 |  | 417 |  | 20,492 |
| 550-599 |  | 4,120 |  | 4,812 |  | 5,479 |  | 255 |  | 14,666 |
| 500-549 |  | 3,350 |  | 3,248 |  | 4,398 |  | 260 |  | 11,256 |
| Under 500 |  | 1,809 |  | 1,848 |  | 2,087 |  | 163 |  | 5,907 |
| Unknown |  | 110 |  | 78 |  | 2,167 |  | 63 |  | 2,418 |
| Total. . | \$ | 52,766 | \$ | 65,993 | \$ | 124,639 | \$ | 3,341 | \$ | 246,739 |
| Accrued interest included in total | \$ | 218 | \$ | 264 | \$ | 579 | \$ | 34 | \$ | $\underline{1,095}$ |

(1) Credit scores have been updated within the last twelve months.

Mepco is a wholly-owned subsidiary of our Bank that operates a vehicle service contract payment plan business throughout the United States. See note \#11 for more information about Mepco's business. As of December 31, 2011, approximately $90.1 \%$ of Mepco's outstanding payment plan receivables relate to programs in which a third party insurer or risk retention group is obligated to pay Mepco the full refund owing upon cancellation of the related service contract (including with respect to both the portion funded to the service contract seller and the portion funded to the administrator). These receivables are shown as "Full Refund" in the table below. Another approximately $9.5 \%$ of Mepco's outstanding payment plan receivables as of December 31, 2011, relate to programs in which a third party insurer or risk retention group is obligated to pay Mepco the refund owing upon cancellation only with respect to the unearned portion previously funded by Mepco to the administrator (but not to the service contract seller). These receivables are shown as "Partial Refund" in the table below. The balance of Mepco's outstanding payment plan receivables relate to programs in which there is no insurer or risk retention group that has any contractual liability to Mepco for any portion of the refund amount. These receivables are shown as "Other" in the table below. For each class of our payment plan receivables we monitor credit ratings of the counterparties as we evaluate the credit quality of this portfolio.

Although Mepco has contractual recourse against various counterparties for refunds owing upon cancellation of vehicle service contracts, please see note \#11 regarding certain risks and difficulties associated with collecting these refunds.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The following table summarizes credit ratings by class of payment plan receivable at December 31:

|  | Payment Plan Receivables |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Refund |  | Partial <br> Refund |  | Other |  | Total |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |
| AM Best rating |  |  |  |  |  |  |  |  |
| A+ |  | - | \$ | 118 | \$ | 7 | \$ | 125 |
| A. |  | 32,461 |  | 165 |  | 269 |  | 32,895 |
| A- |  | 27,056 |  | 10,639 |  | - |  | 37,695 |
| B+ |  | 1,390 |  | - |  | - |  | 1,390 |
| B |  | - |  | - |  | - |  | - |
| Not rated. |  | 42,762 |  | - |  | 151 |  | 42,913 |
| Total. |  | 103,669 | \$ | 10,922 | \$ | 427 | \$ | 115,018 |
| 2010 |  |  |  |  |  |  |  |  |
| AM Best rating |  |  |  |  |  |  |  |  |
| A+ |  | - | \$ | 255 | \$ | - | \$ | 255 |
| A. |  | 40,264 |  | 497 |  | 341 |  | 41,102 |
| A- |  | 48,291 |  | 25,523 |  | - |  | 73,814 |
| B+ |  | 19,694 |  | - |  | - |  | 19,694 |
| B |  | - |  | - |  | - |  | - |
| Not rated. |  | 53,404 |  | - |  | 12,994 |  | 66,398 |
| Total. |  | 161,653 | \$ | 26,275 | \$ | 13,335 | \$ | 201,263 |

Mortgage loans serviced for others are not reported as assets. The principal balances of these loans at year end are as follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Mortgage loans serviced for: |  |  |  |  |
| Fannie Mae | \$ | 895,510 | \$ | 939,963 |
| Freddie Mac |  | 882,401 |  | 828,166 |
| Other. |  | 154 |  | 192 |
| Total. |  | ,778,065 |  | ,768,321 |

Custodial escrow balances maintained in connection with mortgage loans serviced for others totaled \$26.5 million and $\$ 33.3$ million, at December 31, 2011 and 2010, respectively.

If we do not remain "Well Capitalized" (see note \#21), meet certain minimum capital levels or certain profitability requirements or if we incur a rapid decline in net worth we could lose our ability to sell and/or service loans to these investors. This could impact our ability to generate gains on the sale of loans and generate servicing income. A forced liquidation of our servicing portfolio could also impact the value that could be recovered on this asset. Fannie Mae has the most stringent eligibility requirements covering capital levels, profitability and decline in net worth. Fannie Mae requires seller/servicers to be "Well Capitalized." For the profitability requirement, we cannot record four or more consecutive quarterly losses and experience a $30 \%$ decline in net worth over the same period. Finally, our net worth cannot decline by more than $25 \%$ in one quarter or more than $40 \%$ over two consecutive quarters. The highest level of capital we are required to maintain is at least $\$ 2.5$ million plus $0.25 \%$ of loans serviced for Freddie Mac.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

An analysis of capitalized mortgage loan servicing rights for the years ended December 31 follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | housands) |  |  |
| Balance at beginning of year | \$ | 14,661 | \$ | 15,273 | \$ | 11,966 |
| Originated servicing rights capitalized. |  | 2,967 |  | 4,158 |  | 5,213 |
| Amortization. |  | $(3,065)$ |  | $(3,862)$ |  | $(4,255)$ |
| Change in valuation allowance |  | $(3,334)$ |  | (908) |  | 2,349 |
| Balance at end of year | \$ | 11,229 | \$ | 14,661 | \$ | 15,273 |
| Valuation allowance. | \$ | 6,544 | \$ | 3,210 | \$ | 2,302 |
| Loans sold and serviced that have had servicing rights capitalized. |  | 774,952 |  | 764,317 |  | 25,278 |

The fair value of capitalized mortgage loan servicing rights was $\$ 11.5$ million and $\$ 15.7$ million at December 31, 2011 and 2010, respectively. Fair value was determined using an average coupon rate of $5.20 \%$, average servicing fee of $0.256 \%$, average discount rate of $10.65 \%$ and an average PSA rate of 278 for December 31, 2011; and an average coupon rate of $5.42 \%$, average servicing fee of $0.255 \%$, average discount rate of $10.07 \%$ and an average PSA rate of 228 for December 31, 2010.

## NOTE 5 - OTHER REAL ESTATE OWNED

During 2011 and 2010 we foreclosed on certain loans secured by real estate and transferred approximately $\$ 18.6$ million and $\$ 38.1$ million to other real estate in each of those years, respectively. At the time of acquisition amounts were charged-off against the allowance for loan losses to bring the carrying amount of these properties to their estimated fair values, less estimated costs to sell. During 2011 and 2010 we sold other real estate with book balances of approximately $\$ 17.7$ million and $\$ 22.8$ million, respectively. Gains or losses on the sale of other real estate are included in non-interest expense on the Consolidated Statements of Operations.

We periodically review our real estate owned properties and establish valuation allowances on these properties if values have declined since the date of acquisition. An analysis of our valuation allowance for other real estate owned follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Balance at beginning of year | \$ | 10,876 | \$ | 6,498 | \$ | 2,363 |
| Additions charged to expense. |  | 6,563 |  | 6,883 |  | 7,108 |
| Direct write-downs upon sale. |  | $(2,784)$ |  | $(2,505)$ |  | $(2,973)$ |
| Balance at end of year | \$ | 14,655 | \$ | 10,876 | \$ | 6,498 |

Other real estate and repossessed assets totaling $\$ 34.0$ million and $\$ 39.4$ million at December 31, 2011 and 2010, respectively are presented net of valuation allowance.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE 6 - PROPERTY AND EQUIPMENT

A summary of property and equipment at December 31 follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Land. | \$ | 19,250 | \$ | 19,367 |
| Buildings. |  | 70,168 |  | 70,335 |
| Equipment |  | 78,269 |  | 76,038 |
|  |  | 167,687 |  | 165,740 |
| Accumulated depreciation and amortization |  | $(105,139)$ |  | $(97,381)$ |
| Property and equipment, net. | \$ | 62,548 | \$ | 68,359 |

Depreciation expense was $\$ 8.4$ million, $\$ 8.7$ million and $\$ 8.7$ million in 2011, 2010 and 2009, respectively.

## NOTE 7 - INTANGIBLE ASSETS

Intangible assets, net of amortization, at December 31 follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Gross Carrying Amount | Accumulated <br> Amortization | Gross Carrying Amount | Accumulated <br> Amortization |
|  | (In thousands) |  |  |  |
| Amortized intangible assets - core deposits . . . | \$ 31,326 | \$ 23,717 | \$ 31,326 | \$ 22,346 |

Intangible amortization expense was $\$ 1.4$ million, $\$ 1.3$ million and $\$ 1.9$ million in 2011, 2010 and 2009, respectively.

A summary of estimated core deposit intangible amortization at December 31, 2011, follows:

## (In thousands)

| 2012 | \$ | 1,088 |
| :---: | :---: | :---: |
| 2013 |  | 1,078 |
| 2014 |  | 801 |
| 2015 |  | 613 |
| 2016 |  | 613 |
| 2017 and thereafter. |  | 3,416 |
| Total | \$ | 7,609 |

During 2009 we recorded a $\$ 16.7$ million goodwill impairment charge at our Mepco segment. In the fourth quarter of 2009 we updated our goodwill impairment testing (interim tests had also been performed in the prior quarters of 2009). The results of the year end goodwill impairment testing showed that the estimated fair value of our Mepco reporting unit was less than the carrying value of equity. The fair value of Mepco is principally based on estimated future earnings utilizing a discounted cash flow methodology. Mepco recorded a loss in the fourth quarter of 2009. Further, Mepco's largest business counterparty, who accounted for nearly one-half of Mepco's payment plan business, defaulted in its obligations to Mepco and this counterparty was expected to cease operations in 2010 (which it did). These factors adversely impacted the level of Mepco's expected future earnings and hence its fair value. This necessitated a step 2 analysis and valuation. Based on the step 2 analysis (which involved determining the fair value of Mepco's assets, liabilities and identifiable intangibles) we concluded that goodwill was impaired, resulting in the $\$ 16.7$ million charge. As a result of this charge, goodwill had a zero balance at December 31, 2009. In addition, we accelerated the amortization of a customer

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

relationship intangible at Mepco in the amount of $\$ 0.1$ million. This customer relationship intangible had a zero balance at December 31, 2009.

## NOTE 8 - DEPOSITS

A summary of interest expense on deposits for the years ended December 31 follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (In thousands) |  |  |  |
| Savings and interest bearing checking. | \$ | 2,263 | \$ | 2,829 | \$ | 5,751 |
| Time deposits under \$100,000 |  | 10,349 |  | 22,204 |  | 25,202 |
| Time deposits of \$100,000 or more |  | 2,645 |  | 3,131 |  | 4,452 |
| Total | \$ | $\underline{\text { 15,257 }}$ | \$ | 28,164 | \$ | 35,405 |

Aggregate time deposits in denominations of $\$ 100,000$ or more amounted to $\$ 188.6$ million and $\$ 166.1$ million at December 31, 2011 and 2010, respectively.

A summary of the maturity of time deposits at December 31, 2011, follows:

## (In thousands)

2012
\$ 357,403
2013................................................................................................. . . . . . 113,918

2014 40,419
2015 28,941
2016 27,342
2017 and thereafter 781
Total
568,804

Time deposits acquired through broker relationships totaled $\$ 42.3$ million and $\$ 273.5$ million at December 31, 2011 and 2010, respectively.

## NOTE 9 - OTHER BORROWINGS

A summary of other borrowings at December 31 follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Advances from the Federal Home Loan Bank | \$ | 33,384 | \$ | 71,022 |
| Other |  | 3 |  | 10 |
| Total | \$ | 33,387 | \$ | $\underline{71,032}$ |

Advances from the Federal Home Loan Bank ("FHLB") are secured by unencumbered qualifying mortgage and home equity loans with a market value equal to at least $136 \%$ to $200 \%$, respectively of outstanding advances, as well as certain agency mortgage backed securities. Advances are also secured by FHLB stock that we own. As of December 31, 2011, we had unused borrowing capacity with the FHLB (subject to the FHLB's credit requirements and policies) of $\$ 149.7$ million. Interest expense on advances amounted to $\$ 1.4$ million, $\$ 1.9$ million and $\$ 4.5$ million for the years ended December 31, 2011, 2010 and 2009, respectively. During 2011, 2010 and 2009 FHLB advances totaling $\$ 33.0$ million, $\$ 25.0$ million and $\$ 151.5$ million, respectively were terminated with no realized gain or loss.

As a member of the FHLB, we must own FHLB stock equal to the greater of $1.0 \%$ of the unpaid principal balance of residential mortgage loans or $5.0 \%$ of our outstanding advances. At December 31, 2011, we were in compliance with the FHLB stock ownership requirements.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The maturity dates and weighted average interest rates of FHLB advances at December 31 follow:

|  | 2011 |  |  | 2010 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount |  | Rate | Amount |  | Rate |
|  |  |  | (Dollars in th | Ou | ands) |  |
| Fixed-rate advances |  |  |  |  |  |  |
| 2011. |  |  |  | \$ | 2,250 | 5.89\% |
| 2012. | \$ | 12,354 | 0.50\% |  | 364 | 6.90 |
| 2013. |  | - |  |  | - |  |
| 2014. |  | 4,240 | 5.73 |  | 4,240 | 5.73 |
| 2015. |  | - |  |  | - |  |
| 2016. |  | 2,505 | 6.55 |  | 2,590 | 6.55 |
| 2017 and thereafter |  | 11,285 | 6.59 |  | 11,578 | 6.59 |
| Total fixed-rate advances |  | 30,384 | 3.99 |  | 21,022 | 6.34 |
| Variable-rate advances |  |  |  |  |  |  |
| 2011. |  | - |  |  | 42,000 | 0.33 |
| 2013. |  | - |  |  | 5,000 | 0.92 |
| 2014. |  | 3,000 | 0.51 |  | - |  |
| 2015. |  | - |  |  | 3,000 | 0.66 |
| Total variable-rate advances |  | 3,000 | 0.51 |  | 50,000 | 0.41 |
| Total advances. | \$ | 33,384 | 3.68\% | \$ | $\underline{71,022}$ | 2.16\% |

A summary of repayments of FHLB Advances at December 31, 2011, follows:
(In thousands)

| 2012 | \$ | 12,762 |
| :---: | :---: | :---: |
| 2013 |  | 441 |
| 2014 |  | 7,717 |
| 2015 |  | 515 |
| 2016 |  | 2,521 |
| 2017 and thereafter |  | 9,428 |
| Total | \$ | 33,384 |

All repurchase agreements outstanding at December 31, 2009 matured during 2010. These securities were being held by the counterparty to the repurchase agreement. Repurchase agreements averaged $\$ 30.7$ million and $\$ 35.0$ million during 2010 and 2009 respectively. The maximum amounts outstanding at any month end during 2010 and 2009 were $\$ 35.0$ million in each year, respectively. Interest expense on repurchase agreements totaled $\$ 1.4$ million and $\$ 1.6$ million, for the years ended 2010 and 2009, respectively. No repurchase agreements were prepaid during 2010 or 2009.

We had no borrowings outstanding with the FRB during the years ended or at December 31, 2011 or 2010. We had unused borrowing capacity with the FRB (subject to the FRB's credit requirements and policies) of $\$ 0.5$ million at December 31, 2011. Collateral for FRB borrowings are certain securities available for sale. Interest expense on these borrowings amounted to $\$ 0.2$ million for the year ended December 31, 2009. FRB borrowings averaged $\$ 59.8$ million during 2009. The maximum amount outstanding at any month end during 2009 was $\$ 206.0$ million.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Assets, including securities available for sale and loans, pledged to secure other borrowings totaled \$391.7 million at December 31, 2011.

## NOTE 10 - SUBORDINATED DEBENTURES

We have formed various special purpose entities (the "trusts") for the purpose of issuing trust preferred securities in either public or pooled offerings or in private placements. Independent Bank Corporation owns all of the common stock of each trust and has issued subordinated debentures to each trust in exchange for all of the proceeds from the issuance of the common stock and the trust preferred securities. Trust preferred securities totaling $\$ 38.2$ million and $\$ 44.1$ million at December 31, 2011 and 2010, respectively, qualified as Tier 1 regulatory capital and the remaining amount qualified as Tier 2 regulatory capital.

These trusts are not consolidated with Independent Bank Corporation and accordingly, we report the common securities of the trusts held by us in other assets and the subordinated debentures that we have issued to the trusts in the liability section of our Consolidated Statements of Financial Condition.

Summary information regarding subordinated debentures as of December 31 follows:


Other key terms for the subordinated debentures and trust preferred securities that were outstanding at December 31, 2011 follow:

| Entity Name | Maturity <br> Date | Interest Rate | First Permitted <br> Redemption Date |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
| IBC Capital Finance II | March 31, 2033 | $8.25 \%$ fixed | March 31, 2008 |
| IBC Capital Finance III | July 30, 2037 | 3 month LIBOR plus | July 30, 2012 |
|  |  | $1.60 \%$ |  |
| IBC Capital Finance IV | September 15, 2037 | 3 month LIBOR plus | September 15, 2012 |
|  |  | $2.85 \%$ |  |
| Midwest Guaranty Trust I | November 7, 2032 | 3 month LIBOR plus | November 7, 2007 |
|  |  | $3.45 \%$ |  |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

In 2010, we commenced an offer to exchange up to 18.0 million newly issued shares of our common stock for properly tendered and accepted trust preferred securities issued by IBC Capital Finance II, IBC Capital Finance III, IBC Capital Finance IV, and Midwest Guaranty Trust I (the "Exchange Offer"). The Exchange Offer expired on June 22, 2010. We accepted for exchange $1,657,255$ shares ( $\$ 41.4$ million aggregate liquidation amount) of the trust preferred securities issued by IBC Capital Finance II, which were validly tendered and not withdrawn as of the expiration date for the Exchange Offer. No shares of the trust preferred securities issued by IBC Capital Finance III, IBC Capital Finance IV, or Midwest Guaranty Trust I were tendered.

We issued $5,109,125$ shares of common stock at a price of $\$ 4.60$ per share in exchange for the validly tendered trust preferred securities issued by IBC Capital Finance II (including $\$ 2.3$ million of accrued and unpaid interest) and recorded a gain of $\$ 18.1$ million which is included in our Consolidated Statements of Operations as "Gain on extinguishment of debt". This gain was net of expenses paid totaling approximately $\$ 1.0$ million for dealer-manager fees, legal fees, accounting fees and other related costs as well as the pro rata write off of previously capitalized issue costs of $\$ 1.2$ million.

In the fourth quarter of 2009 we elected to defer distributions (payment of interest) on each of the subordinated debentures and trust preferred securities and continued to defer these distributions through December 31, 2011. The subordinated debentures and trust preferred securities are cumulative and have a feature that permits us to defer distributions (payment of interest) from time to time for a period not to exceed 20 consecutive quarters. While we defer the payment of interest, we will continue to accrue the interest expense owed at the applicable interest rate. Upon the expiration of the deferral, all accrued and unpaid interest is due and payable. At December 31,2011 and 2010 we had $\$ 4.4$ million and $\$ 2.3$ million of accrued and unpaid interest. We have the right to redeem the subordinated debentures and trust preferred securities (at par) in whole or in part from time to time on or after the first permitted redemption date specified above or upon the occurrence of specific events defined within the trust indenture agreements. Issuance costs have been capitalized and are being amortized on a straightline basis over a period not exceeding 30 years and are included in interest expense in the Consolidated Statements of Operations. Distributions (payment of interest) on the trust preferred securities are also included in interest expense in the Consolidated Statements of Operations.

## NOTE 11 - COMMITMENTS AND CONTINGENT LIABILITIES

In the normal course of business, we enter into financial instruments with off-balance sheet risk to meet the financing needs of customers or to reduce exposure to fluctuations in interest rates. These financial instruments may include commitments to extend credit and standby letters of credit. Financial instruments involve varying degrees of credit and interest-rate risk in excess of amounts reflected in the Consolidated Statements of Financial Condition. Exposure to credit risk in the event of non-performance by the counterparties to the financial instruments for loan commitments to extend credit and standby letters of credit is represented by the contractual amounts of those instruments. We do not, however, anticipate material losses as a result of these financial instruments.

A summary of financial instruments with off-balance sheet risk at December 31 follows:


Commitments to extend credit are agreements to lend to a customer as long as there is no violation of any condition established in the contract. Commitments generally have fixed expiration dates or other termination clauses and generally require payment of a fee. Since commitments may expire without being drawn upon, the commitment amounts do not represent future cash requirements. Commitments are issued subject to similar underwriting standards, including collateral requirements, as are generally involved in the extension of credit facilities.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Standby letters of credit are written conditional commitments issued to guarantee the performance of a customer to a third party. The credit risk involved in such transactions is essentially the same as that involved in extending loan facilities and, accordingly, standby letters of credit are issued subject to similar underwriting standards, including collateral requirements, as are generally involved in the extension of credit facilities. The majority of the standby letters of credit are to corporations, have variable rates that range from $2.5 \%$ to $6.5 \%$ and mature through 2013.

Our Mepco segment conducts its payment plan business activities across the United States. Mepco acquires the payment plans from companies (which we refer to as Mepco's "counterparties") at a discount from the face amount of the payment plan. Each payment plan (which are classified as payment plan receivables in our Consolidated Statements of Financial Condition) permit a consumer to purchase a service contract by making installment payments, generally for a term of 12 to 24 months, to the sellers of those contracts (one of the "counterparties"). Mepco thereafter collects the payments from consumers. In acquiring the payment plan, Mepco generally funds a portion of the cost to the seller of the service contract and a portion of the cost to the administrator of the service contract. The administrator, in turn, pays the necessary contractual liability insurance policy ("CLIP") premium to the insurer or risk retention group.

Consumers are allowed to voluntarily cancel the service contract at any time and are generally entitled to receive a refund from the administrator of the unearned portion of the service contract at the time of cancellation. As a result, while Mepco does not owe any refund to the consumer, it also does not have any recourse against the consumer for nonpayment of a payment plan and therefore does not evaluate the creditworthiness of the individual consumer. If a consumer stops making payments on a payment plan or exercises the right to voluntarily cancel the service contract, the service contract seller and administrator are each obligated to refund to Mepco the amount necessary to make Mepco whole as a result of its funding of the service contract. In addition, the insurer or risk retention group that issued the CLIP for the service contract often guarantees all or a portion of the refund to Mepco. See note \#4 above for a breakdown of Mepco's payment plan receivables by the level of recourse Mepco has against various counterparties.

Upon the cancellation of a service contract and the completion of the billing process to the counterparties for amounts due to Mepco, there is a decrease in the amount of "payment plan receivables" and an increase in the amount of "vehicle service contract counterparty receivables" until such time as the amount due from the counterparty is collected. These amounts represent funds actually due to Mepco from its counterparties for cancelled service contracts. At December 31, 2011, the aggregate amount of such obligations owing to Mepco by counterparties, net of write-downs and reserves made through the recognition of vehicle service contract counterparty contingencies expense, totaled $\$ 29.3$ million. This compares to a balance of $\$ 37.3$ million at December 31, 2010. Mepco is currently in the process of working to recover these receivables, including through liquidation of collateral, claims against the bankruptcy estate of a counterparty that previously represented a significant portion of Mepco's business, and litigation against counterparties.

In some cases, Mepco requires collateral or guaranties by the principals of the counterparties to secure these refund obligations; however, this is generally only the case when no rated insurance company is involved to guarantee the repayment obligation of the seller and administrator counterparties. In most cases, there is no collateral to secure the counterparties' refund obligations to Mepco, but Mepco has the contractual right to offset unpaid refund obligations against amounts Mepco would otherwise be obligated to fund to the counterparties. In addition, even when other collateral is involved, the refund obligations of these counterparties are not fully secured. Mepco incurs losses when it is unable to fully recover funds owing to it by counterparties upon cancellation of the underlying service contracts. The sudden failure of one of Mepco's major counterparties (an insurance company, administrator, or seller/dealer) could expose us to significant losses.

Payment defaults and voluntary cancellations increased significantly during 2010 and 2009, reflecting both weak economic conditions and adverse publicity impacting the vehicle service contract industry. When counterparties do not honor their contractual obligations to Mepco to repay advanced funds, we recognize estimated losses. Mepco pursues collection (including commencing legal action if necessary) of funds due to it under its various contracts with counterparties. During the third quarter of 2009 , we identified a counterparty

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

that was experiencing particularly severe financial difficulties and accrued for estimated potential losses related to that relationship. For 2011, 2010 and 2009 non-interest expenses include $\$ 11.0$ million, $\$ 18.6$ million, and $\$ 31.2$ million, respectively, of charges related to estimated losses for vehicle service contract counterparty contingencies. These charges are being classified in non-interest expense because they are associated with a default or potential default of a contractual obligation under our counterparty contracts as opposed to loss on the administration of the payment plan itself.

The determination of losses related to vehicle service contract counterparty contingencies requires a significant amount of judgment because a number of factors can influence the amount of loss that we may ultimately incur. These factors include our estimate of future cancellations of vehicle service contracts, our evaluation of collateral that may be available to recover funds due from our counterparties, and the amount collected from counterparties in connection with their contractual obligations. Mepco is currently involved in litigation with certain of its counterparties in an attempt to collect amounts owing from those counterparties for cancelled service contracts.

We apply a rigorous process, based upon observable contract activity and past experience, to estimate probable incurred losses and quantify the necessary reserves for our vehicle service contract counterparty contingencies, but there can be no assurance that our modeling process will successfully identify all such losses. As a result, we could record future losses associated with vehicle service contract counterparty contingencies that may be significantly different than the levels that we recorded over the past three years.

We believe our assumptions regarding the collection of vehicle service contract counterparty receivables are reasonable, and we based them on our good faith judgments using data currently available. We also believe the current amount of reserves we have established and the vehicle service contract counterparty contingencies expense that we have recorded are appropriate given our estimate of probable incurred losses at the applicable Consolidated Statement of Financial Condition date. However, because of the uncertainty surrounding the numerous and complex assumptions made, actual losses could exceed the charges we have taken to date.

An analysis of our vehicle service contract counterparty receivable, net follows:


## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

An analysis of our vehicle service contract counterparty reserve follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Balance at beginning of year | \$ | 25,735 | \$ | 22,100 | \$ |  |
| Additions charged to expense |  | 11,048 |  | 18,633 |  | 31,234 |
| Charge-offs |  | $(4,213)$ |  | $(14,998)$ |  | $(9,134)$ |
| Balance at end of year | \$ | 32,570 | \$ | 25,735 | \$ | 22,100 |
| Reserves recorded in VSC counterparty receivables, net | \$ | 32,450 | \$ | 24,600 | \$ | 9,856 |
| Reserves recorded in other liabilities |  | 120 |  | 1,135 |  | 12,244 |
| Total at end of year | \$ | 32,570 | \$ | 25,735 | \$ | 22,100 |

We are also involved in various litigation matters in the ordinary course of business. At the present time, we do not believe any of these matters will have a significant impact on our consolidated financial statements. The aggregate amount we have accrued for losses we consider probable as a result of these litigation matters is immaterial. However, because of the inherent uncertainty of outcomes from any litigation matter, we believe it is reasonably possible we may incur losses in addition to the amounts we have accrued. However, at this time, we are unable to estimate the range of additional losses that are reasonably possible because of a number of factors, including the fact that certain of these litigation matters are still in their early stages and involve claims for which, at this point, we believe have little to no merit.

The litigation matters described in the preceding paragraph primarily include claims that have been brought against us for damages, but do not include litigation matters where we seek to collect amounts owed to us by third parties (such as litigation initiated to collect delinquent loans or vehicle service contract counterparty receivables). These excluded, collection-related matters may involve claims or counterclaims by the opposing party or parties, but we have excluded such matters from the disclosure contained in the preceding paragraph in all cases where we believe the possibility of us paying damages to any opposing party is remote. Risks associated with the likelihood that we will not collect the full amount owed to us, net of reserves, are disclosed elsewhere in this report.

## NOTE 12 - SHAREHOLDERS' EQUITY AND LOSS PER COMMON SHARE

On January 29, 2010, we held a special shareholders' meeting at which our shareholders approved an amendment to our Articles of Incorporation to increase the number of shares of common stock we are authorized to issue from 60 million to 500 million. They also approved the issuance of our common stock in exchange for certain of our trust preferred securities and in exchange for the shares of our preferred stock held by the U.S. Department of the Treasury ("UST").

On April 2, 2010, we entered into an exchange agreement with the UST pursuant to which the UST agreed to exchange all 72,000 shares of our Series A Fixed Rate Cumulative Perpetual Preferred Stock, with an original liquidation preference of $\$ 1,000$ per share ("Series A Preferred Stock"), beneficially owned and held by the UST, plus accrued and unpaid dividends on such Series A Preferred Stock, for shares of our Series B Fixed Rate Cumulative Mandatorily Convertible Preferred Stock, with an original liquidation preference of $\$ 1,000$ per share ("Series B Preferred Stock"). As part of the terms of the exchange agreement, we also agreed to amend and restate the terms of the warrant, dated December 12, 2008, issued to the UST to purchase 346,154 shares of our common stock.

On April 16, 2010, we closed the transactions described in the exchange agreement and we issued to the UST (1) 74,426 shares of our Series B Preferred Stock and (2) an Amended and Restated Warrant to purchase 346,154 shares of our common stock at an exercise price of $\$ 7.234$ per share and expiring on December 12, 2018 (the "Amended Warrant") for all of the 72,000 shares of Series A Preferred Stock and the original warrant that had been issued to the UST in December 2008 pursuant to the TARP Capital Purchase Program, plus approximately $\$ 2.4$ million in accrued dividends on such Series A Preferred Stock.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

With the exception of being convertible into shares of our common stock, the terms of the Series B Preferred Stock are substantially similar to the terms of the Series A Preferred Stock that was exchanged. The Series B Preferred Stock qualifies as Tier 1 regulatory capital and pays cumulative dividends quarterly at a rate of $5 \%$ per annum through February 14, 2014, and at a rate of $9 \%$ per annum thereafter. The Series B Preferred Stock is non-voting, other than class voting rights on certain matters that could adversely affect the Series B Preferred Stock. If dividends on the Series B Preferred Stock have not been paid for an aggregate of six quarterly dividend periods or more, whether consecutive or not, the holders of the Series B Preferred Stock, voting together with holders of any then outstanding voting parity stock, have the right to elect two additional directors at our next annual meeting of shareholders or at a special meeting of shareholders called for that purpose. These directors would be elected annually and serve until all accrued and unpaid dividends on the Series B Preferred Stock have been paid. Beginning in December of 2009, we suspended payment of quarterly dividends. The cash dividends payable to the UST amount to approximately $\$ 4.0$ million per year until December of 2013, at which time they would increase to approximately $\$ 7.2$ million per year. Accrued and unpaid dividends were $\$ 6.6$ million at December 31, 2011. Because we have deferred dividends on the Series B Preferred Stock for at least six quarterly dividend periods, the UST currently has the right to elect two directors to our board. At this time, in lieu of electing such directors, the UST requested us to allow (and we have allowed) an observer to attend our Board of Directors meetings beginning in the third quarter of 2011. The UST continues to retain the right to elect two directors as described above.

Under the terms of the Series B Preferred Stock, UST (and any subsequent holder of the Series B Preferred Stock) has the right to convert the Series B Preferred Stock into our common stock at any time. In addition, we have the right to compel a conversion of the Series B Preferred Stock into common stock, subject to the following conditions:
(i) we shall have received all appropriate approvals from the Board of Governors of the Federal Reserve System;
(ii) we shall have issued our common stock in exchange for at least $\$ 40$ million aggregate original liquidation amount of the trust preferred securities issued by the Company's trust subsidiaries, IBC Capital Finance II, IBC Capital Finance III, IBC Capital Finance IV, and Midwest Guaranty Trust I; (iii) we shall have closed one or more transactions (on terms reasonably acceptable to the UST, other than the price per share of common stock) in which investors, other than the UST, have collectively provided a minimum aggregate amount of $\$ 100$ million in cash proceeds to us in exchange for our common stock; and
(iv) we shall have made the anti-dilution adjustments to the Series B Preferred Stock, if any, required by the terms of the Series B Preferred Stock.

If converted by the holder or by us pursuant to either of the above-described conversion rights, each share of Series B Preferred Stock (liquidation amount of $\$ 1,000$ per share) will convert into a number of shares of our common stock equal to a fraction, the numerator of which is $\$ 750$ and the denominator of which is $\$ 7.234$, which was the market price of our common stock at the time the exchange agreement was signed (as such market price was determined pursuant to the terms of the Series B Preferred Stock), referred to as the "conversion rate." This conversion rate is subject to certain anti-dilution adjustments that may result in a greater number of shares being issued to the holder of the Series B Preferred Stock. If converted by the holder or by us pursuant to either of the above-described conversion rights, as of December 31, 2011, the Series B Preferred Stock and accrued and unpaid dividends would have been convertible into approximately 12.7 million shares of our common stock.

Unless earlier converted by the holder or by us as described above, the Series B Preferred Stock will convert into shares of our common stock on a mandatory basis on the seventh anniversary (April 16, 2017) of the issuance of the Series B Preferred Stock. In any such mandatory conversion, each share of Series B Preferred Stock (liquidation amount of $\$ 1,000$ per share) will convert into a number of shares of our common stock equal to a fraction, the numerator of which is $\$ 1,000$ and the denominator of which is the market price of

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

our common stock at the time of such mandatory conversion (as such market price is determined pursuant to the terms of the Series B Preferred Stock).

At the time any Series B Preferred Stock are converted into our common stock, we will be required to pay all accrued and unpaid dividends on the Series B Preferred Stock being converted in cash or, at our option, in shares of our common stock, in which case the number of shares to be issued will be equal to the amount of accrued and unpaid dividends to be paid in common stock divided by the market value of our common stock at the time of conversion (as such market price is determined pursuant to the terms of the Series B Preferred Stock). Accrued and unpaid dividends on the Series B Preferred Stock totaled $\$ 6.6$ million at December 31, 2011 or approximately $\$ 89$ per share of Series B Preferred Stock.

The maximum number of shares of our common stock that may be issued upon conversion of all shares of the Series B Preferred Stock and any accrued dividends on Series B Preferred Stock is 14.4 million, unless we receive shareholder approval to issue a greater number of shares.

The Series B Preferred Stock may be redeemed by us, subject to the approval of the Board of Governors of the Federal Reserve System, at any time, in an amount up to the cash proceeds (minimum of approximately \$18.6 million) from qualifying equity offerings of common stock (plus any net increase to our retained earnings after the original issue date). If the Series B Preferred Stock is redeemed prior to the first dividend payment date falling on or after the second anniversary of the original issue date, the redemption price will be equal to the $\$ 1,000$ liquidation amount per share plus any accrued and unpaid dividends. If the Series B Preferred Stock is redeemed on or after such date, the redemption price will be the greater of (a) the $\$ 1,000$ liquidation amount per share plus any accrued and unpaid dividends and (b) the product of the applicable Conversion Rate (as described above) and the average of the market prices per share of our common stock (as such market price is determined pursuant to the terms of the Series B Preferred Stock) over a 20 trading day period beginning on the trading day immediately after we give notice of redemption to the holder (plus any accrued and unpaid dividends). In any redemption, we must redeem at least $25 \%$ of the number of Series B Preferred Stock shares originally issued to the UST, unless fewer of such shares are then outstanding (in which case all of the Series B Preferred Stock must be redeemed).

Effective as of April 9, 2010, we amended our articles of incorporation to delete any reference to par value with respect to our common stock, which previously had a par value of $\$ 1.00$ per share. The amendment was approved by our Board on April 6, 2010, pursuant to the authority granted it under Sections 301a and 611(2) of the Michigan Business Corporation Act. As a result, we reclassified all amounts in capital surplus to common stock on our Consolidated Statements of Financial Condition.

On July 7, 2010 we executed an Investment Agreement and Registration Rights Agreement with Dutchess Opportunity Fund, II, LP ("Dutchess") for the sale of up to 1.50 million shares of our common stock. These agreements serve to establish an equity line facility as a contingent source of liquidity at the parent company level. Pursuant to the Investment Agreement, Dutchess committed to purchase up to $\$ 15.0$ million of our common stock over a 36 -month period ending November 1, 2013. We have the right, but no obligation, to draw on this equity line facility from time to time during such 36 -month period by selling shares of our common stock to Dutchess. The sales price would be at a $5 \%$ discount to the market price of our common stock at the time of the draw; as such market price is determined pursuant to the terms of the Investment Agreement. Through December 31, 2011, 0.78 million shares of our common stock were sold to Dutchess pursuant to the Investment Agreement ( 0.43 million shares during 2011 and 0.35 million shares during the fourth quarter of 2010) for an aggregate purchase price of $\$ 1.8$ million. In order to comply with Nasdaq rules, we needed shareholder approval to sell more than approximately 0.7 million more shares to Dutchess pursuant to the Investment Agreement. In April 2011, our shareholders approved a resolution at our Annual Meeting to authorize us to sell up to 2.5 million additional shares under this equity line, so we now have additional flexibility to take advantage of this contingent source of liquidity. Remaining shares approved to sell pursuant to the Investment Agreement totaled 3.2 million shares at December 31, 2011. Based on our closing stock price on December 31, 2011, additional funds available under the Investment Agreement totaled approximately $\$ 4.1$ million at December 31, 2011.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

On April 27, 2010, at our annual meeting of shareholders, our shareholders approved an amendment to our Articles of Incorporation that allowed us to affect a 1 -for-10 reverse stock split. We affected this reverse stock split on August 31, 2010. All common share and per share amounts have been adjusted to reflect the reverse stock split.

A reconciliation of basic and diluted earnings (loss) per share for the years ended December 31 follows:
$\frac{2011}{\text { (In thousands, except per share amounts) }}$

| Net loss | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Preferred dividends |  | 4,157 |  | 4,095 |  | 4,301 |
| Net loss applicable to common stock | \$ | (24,357) | \$ | (20,804) | \$ | $(94,528)$ |
| Weighted average shares outstanding for calculation of basic loss per |  |  |  |  |  |  |
| share |  | 8,277 |  | 5,090 |  | 2,387 |
| Effect of convertible preferred stock. |  | 61,281 |  | 36,371 |  | - |
| Restricted stock units |  | 122 |  | - |  | - |
| Stock units for deferred compensation plan for non-employee directors. |  | 7 |  | 7 |  | 7 |
| Effect of stock options |  | - |  | - |  | - |
| Weighted average shares outstanding for calculation of diluted loss per share |  | 69,687 |  | 41,468 |  | 2,394 |

Net loss per common share

| Basic | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted (1) | \$ | (2.94) | \$ | (4.09) | \$ | (39.60) |

(1) For any period in which a loss is recorded, the assumed conversion of convertible preferred stock, assumed exercise of common stock warrants, assumed exercise of stock options, restricted stock units and stock units for a deferred compensation plan for non-employee directors would have an anti-dilutive impact on the loss per share and thus are ignored in the diluted per share calculation.

Weighted average stock options outstanding that were not considered in computing diluted earnings (loss) per share because they were anti-dilutive totaled 0.1 million, 0.1 million and 0.1 million for 2011,2010 and 2009 , respectively. The warrant to purchase 346,154 shares of our common stock was also not considered in computing the diluted loss per share in 2011, 2010 and 2009 as it was anti-dilutive.

## NOTE 13 - INCOME TAX

The composition of income tax expense (benefit) for the years ended December 31 follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Current. | \$ | (413) | \$ | (57) | \$ | $(5,356)$ |
| Deferred |  | (646) |  | $(1,533)$ |  | $(4,504)$ |
| Establishment of valuation allowance |  | 847 |  | - |  | 6,650 |
| Income tax benefit. | \$ | (212) | \$ | $(1,590)$ | \$ | $(3,210)$ |

The deferred income tax benefit of $\$ 0.6$ million, $\$ 1.5$ million and $\$ 4.5$ million during 2011, 2010 and 2009 is primarily attributed to the affects of pretax other comprehensive income (loss).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

A reconciliation of income tax benefit to the amount computed by applying the statutory federal income tax rate of $35 \%$ in each year presented to loss before income tax for the years ended December 31 follows:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Statutory rate applied to loss before income tax | \$ | $(7,144)$ | \$ | $(6,405)$ | \$ | $(32,703)$ |
| Net change in valuation allowance . |  | 9,369 |  | 5,672 |  | 23,999 |
| Bank owned life insurance |  | (657) |  | (671) |  | (565) |
| Tax-exempt income |  | (521) |  | (800) |  | $(1,455)$ |
| U.S. Treasury warrant |  | (398) |  | (138) |  | - |
| Non-deductible meals, entertainment and memberships |  | 50 |  | 36 |  | 86 |
| Trust preferred securities exchange costs |  | - |  | 352 |  | - |
| Goodwill impairment. |  | - |  | - |  | 5,857 |
| Dividends paid to Employee Stock Ownership Plan |  | - |  | - |  | (28) |
| Other, net. |  | (911) |  | 364 |  | 1,599 |
| Income tax benefit | \$ | (212) | \$ | $(1,590)$ | \$ | (3,210) |

Generally, the amount of income tax expense or benefit allocated to operations is determined without regard to the tax effects of other categories of income or loss, such as other comprehensive income (loss). However, an exception to the general rule is provided when, in the presence of a valuation allowance against deferred tax assets, there is a pretax loss from operations and pretax income from other categories in the current year. In such instances, income from other categories must offset the current loss from operations, the tax benefit of such offset being reflected in operations. In 2011, 2010 and 2009, pretax other comprehensive income of $\$ 1.8$ million, $\$ 3.9$ million and $\$ 11.6$ million, respectively, reduced our valuation allowance and resulted in a benefit of $\$ 0.6$ million, $\$ 1.4$ million and $\$ 4.1$ million being allocated to the loss from operations.

We assess the need for a valuation allowance against our deferred tax assets periodically. The realization of deferred tax assets is largely dependent upon future taxable income, future reversals of existing taxable temporary differences and ability to carry-back losses to available tax years. In assessing the need for a valuation allowance, we consider all positive and negative evidence, including anticipated operating results, taxable income in carry-back years, scheduled reversals of deferred tax liabilities and tax planning strategies. In 2008, we established a valuation allowance against the majority of our net deferred tax assets due to a number of factors, including our declining operating performance, overall negative trends in the banking industry and our expectation that our operating results would continue to be negatively affected by the overall economic environment. During 2011, 2010 and 2009, we concluded that we needed to continue to carry a valuation allowance based on similar factors. As a result we recorded an additional valuation allowance of $\$ 9.4$ million, $\$ 5.7$ million and $\$ 24.0$ million during 2011,2010 and 2009 , respectively. This resulted in a valuation allowance against our entire net deferred tax asset except for, in 2010 and 2009, certain state deferred tax assets at Mepco that were expected to be recovered based on Mepco's individual earnings. However, at December 31, 2011, due to a second year of losses at Mepco and remaining uncertainty regarding certain vehicle service contract counterparty receivables, we concluded that a valuation allowance against $\$ 0.8$ million of Mepco's deferred state tax assets was also needed. The valuation allowance against our deferred tax assets of $\$ 75.2$ million at December 31, 2011 may be reversed to income in future periods to the extent that the related deferred income tax assets are realized or the valuation allowance is otherwise no longer required. This valuation allowance represents our entire net deferred tax assets.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The tax effects of temporary differences that give rise to significant portions of the deferred tax assets and deferred tax liabilities at December 31 follow:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Deferred tax assets |  |  |  |  |
| Loss carryforwards | \$ | 25,686 | \$ | 19,049 |
| Allowance for loan losses |  | 20,616 |  | 23,783 |
| Vehicle service contract counterparty contingency reserve |  | 12,377 |  | 9,779 |
| Valuation allowance on other real estate owned |  | 5,129 |  | 3,814 |
| Purchase premiums, net |  | 4,416 |  | 4,847 |
| Fixed assets |  | 3,109 |  | 2,774 |
| Alternative minimum tax credit carry forward. |  | 2,577 |  | 2,577 |
| Unrealized loss on securities available for sale |  | 1,252 |  | 1,584 |
| Share based payments. |  | 1,006 |  | 674 |
| Unrealized loss on trading securities |  | 603 |  | 619 |
| Mepco claims expense |  | 546 |  | 546 |
| Unrealized loss on derivative financial instruments |  | 539 |  | 853 |
| Loss reimbursement on sold loans reserve |  | 524 |  | - |
| Deferred compensation. |  | 482 |  | 709 |
| Reserve for unfunded lending commitments |  | 450 |  | 463 |
| Non accrual loan interest income. |  | 443 |  | 524 |
| Other than temporary impairment charge on securities available for sale. |  | 427 |  | 249 |
| Other. |  | 112 |  | - |
| Gross deferred tax assets |  | 80,294 |  | 72,844 |
| Valuation allowance |  | $(75,199)$ |  | $(65,830)$ |
| Total net deferred tax assets. |  | 5,095 |  | 7,014 |
| Deferred tax liabilities |  |  |  |  |
| Mortgage servicing rights |  | 3,930 |  | 5,131 |
| Unrealized gain on loans held for sale |  | 491 |  | - |
| Deferred loan fees. |  | 356 |  | 283 |
| Federal Home Loan Bank stock. |  | 318 |  | 401 |
| Other . |  | - |  | 352 |
| Gross deferred tax liabilities |  | 5,095 |  | 6,167 |
| Net deferred tax assets. | \$ | - | \$ | 847 |

At December 31, 2011, we had $\$ 0.5$ million federal capital loss carryfowards that expire in 2014 and federal net operating loss ("NOL") carryforwards of approximately $\$ 74.6$ million which, if not used against taxable income, will expire as follows:
(In thousands)
2017 ..... \$ 3,437
2018 ..... 189
2022 ..... 194
2023 ..... 359
2029 ..... 25,467
2030 ..... 26,254
2031 ..... 18,656Total$\$ \quad 74,556$

The use of $\$ 4.2$ million NOL carryforward in the total above, which was acquired through the acquisitions of two financial institutions is limited to $\$ 3.3$ million per year as the result of a change in control as defined in the Internal Revenue Code.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Changes in unrecognized tax benefits for the year ended December 31, follows:

|  |  | 11 |  | 10 |  | 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | usands) |  |  |
| Balance at beginning of year | \$ | 2,393 | \$ | 1,981 | \$ | 1,736 |
| Additions based on tax positions related to the current year. |  | 23 |  | 445 |  | 443 |
| Reductions due to the statute of limitations |  | (277) |  | (33) |  | (198) |
| ance at end of year | \$ | 2,139 | \$ | 2,393 | \$ | 1,981 |

If recognized, the entire amount of unrecognized tax benefits, net of $\$ 0.5$ million federal tax on state benefits, would affect our effective tax rate. We do not expect the total amount of unrecognized tax benefits to significantly increase or decrease in the next twelve months. No amounts were expensed for interest and penalties for the years ended December 31, 2011, 2010 and 2009. No amounts were accrued for interest and penalties at December 31, 2011, 2010 or 2009. At December 31, 2011, U.S. Federal tax years 2008 through the present remain open to examination. Federal examinations of our 2008 and 2009 tax years were settled resulting in no material impact to our consolidated financial statements.

## NOTE 14 - SHARE BASED COMPENSATION

We maintain share based payment plans that include a non-employee director stock purchase plan and a performance-based long-term incentive plan that permits the issuance of share based compensation, including stock options and non-vested share awards. The long-term incentive plan, which is shareholder approved, permits the grant of additional share based awards for up to 0.5 million shares of common stock as of December 31, 2011. The non-employee director stock purchase plan permits the grant of additional share based payments for up to 0.2 million shares of common stock as of December 31,2011 . Share based awards and payments are measured at fair value at the date of grant and are expensed over the requisite service period. Common shares issued upon exercise of stock options come from currently authorized but unissued shares.

During the first quarter of 2011, pursuant to a management transition plan, our chief executive officer's annual salary was increased by $\$ 0.2$ million effective January 1, 2011. This increase is paid entirely in the form of common stock (also referred to as "salary stock"). The shares issued each pay period vest immediately.

During the first quarter of 2011, we issued 0.14 million restricted stock units to five of our executive officers. These restricted stock units do not vest for a minimum of two years and until we repay in full our obligations related to the Troubled Asset Relief Program ("TARP").

Beginning in the second quarter of 2011 our directors elected to receive their quarterly cash retainer fees in the form of common stock for the balance of 2011 and 2012. Shares equal in value to each director's quarterly cash retainer are issued each quarter and vest immediately. As a result, we issued 0.14 million shares to directors during 2011 and expensed their value during that same period.

During the second quarter of 2011, pursuant to our performance-based compensation plans, we granted 0.1 million stock options to certain officers (none of whom is a "named executive officer," as defined under SEC rules). The stock options have an exercise price equal to the market value on the date of grant, vest ratably over a three year period and expire 10 years from date of grant.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

During the first quarter of 2010 , we completed a stock option exchange program under which eligible employees were able to exchange certain stock options for a lesser amount of new stock options. Pursuant to this stock option exchange program, 0.05 million stock options were exchanged for 0.01 million new stock options. The new stock options granted have an exercise price equal to the market value on the date of grant, generally vest over a one year period and have the same expiration dates as the options exchanged which ranged from 1.2 years to 7.2 years. The new options had a value substantially equal to the value of the options exchanged.

We also granted, pursuant to our performance-based compensation plans, 0.03 million stock options to our officers in 2009. The stock options have an exercise price equal to the market value of the common stock on the date of grant, vest ratably over a three year period and expire 10 years from date of grant.

We use the Black-Scholes option pricing model to measure compensation cost for stock options and use the market value of the common stock on the date of grant to measure compensation cost for non-vested share awards. We also estimate expected forfeitures over the vesting period.

Total compensation expense recognized for stock option grants, non-vested common stock grants, restricted stock unit grants and salary stock was $\$ 0.9$ million, $\$ 0.5$ million and $\$ 0.8$ million in 2011, 2010 and 2009 , respectively. The corresponding tax benefit relating to this expense was zero for each period. Total expense recognized for non-employee director share based payments was $\$ 0.3$ million in 2011. The corresponding tax benefit relating to this expense was zero for each period. No expense was incurred for nonemployee director share based payments in 2010 and 2009.

A summary of outstanding stock option grants and transactions follows:

|  | Number of Shares |  |  | Weighted- <br> Average <br> Remaining <br> Contractual <br> Term <br> (Years) | $\frac{$ Aggregated  <br>  Intrinsic  <br>  Value }{ (In thousands) } |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Outstanding at January 1, 2011 | 56,252 | \$ | 42.76 |  |  |  |
| Granted. | 138,600 |  | 1.92 |  |  |  |
| Exercised | - |  | - |  |  |  |
| Forfeited. | (730) |  | 10.55 |  |  |  |
| Expired. | $(13,260)$ |  | 92.05 |  |  |  |
| Outstanding at December 31, 2011. | 180,862 | \$ | 7.98 | 8.58 | \$ | - |
| Vested and expected to vest at December 31, 2011 | 165,953 | \$ | 8.52 | 8.50 | \$ | - |
| Exercisable at December 31, $2011 . \ldots . . .$. . | 32,553 | \$ | 31.41 | 5.11 | \$ |  |

A summary of non-vested stock and transactions follows:

|  | Number of Shares | WeightedAverage Grant Date Fair Value |  |
| :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2011 | 26,251 | \$ | 92.69 |
| Granted. | 139,625 |  | 4.29 |
| Vested. | - |  | - |
| Forfeited. | (831) |  | 93.20 |
| Outstanding at December 31, 20 | 165,045 | \$ | 17.90 |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

A summary of the weighted-average assumptions used in the Black-Scholes option pricing model for grants of stock options during 2011 follows:

|  |  | 2011 |
| :---: | :---: | :---: |
| Expected dividend yield |  | 1.04\% |
| Risk-free interest rate. |  | 1.91 |
| Expected life (in years) . |  | 6.00 |
| Expected volatility |  | 94.72\% |
| Per share weighted-av | \$ | 1.37 |

The risk-free interest rate for the expected term of the option is based on the U.S. Treasury yield curve in effect at the time of the grant. The expected life was obtained using a simplified method that, in general, averaged the vesting term and original contractual term of the stock option. This method was used as relevant historical data of actual exercise activity was not available. The expected volatility was based on historical volatility of our common stock.

At December 31, 2011, the total expected compensation cost related to non vested stock options, restricted stock and restricted stock units not yet recognized was $\$ 1.1$ million. The weighted-average period over which this amount will be recognized is 2.6 years.

There were no stock option exercises during the 2011, 2010 and 2009.

## NOTE 15 - BENEFIT PLANS

We maintain $401(\mathrm{k})$ and employee stock ownership plans covering substantially all of our full-time employees. We have historically matched employee contributions to the $401(\mathrm{k})$ plan up to a maximum of $3 \%$ of participating employees' eligible wages. The match of employee contributions was zero in 2011 and 2010 and $3 \%$ in 2009. Contributions to the employee stock ownership plan are determined annually and require approval of our Board of Directors. The maximum contribution is $6 \%$ of employees' eligible wages. There were no contributions to the employee stock ownership plan in 2011, 2010 and 2009. Amounts expensed for these retirement plans was zero in 2011 and 2010 and $\$ 1.0$ million 2009.

Our officers participate in various performance-based compensation plans. Amounts expensed for all incentive plans totaled $\$ 1.1$ million, $\$ 0.6$ million and $\$ 1.1$ million, in 2011, 2010 and 2009 , respectively.

We also provide certain health care and life insurance programs to substantially all full-time employees. Amounts expensed for these programs totaled $\$ 5.0$ million, $\$ 4.7$ million and $\$ 4.6$ million in 2011,2010 and 2009 respectively. These insurance programs are also available to retired employees at their own expense.

## NOTE 16 - DERIVATIVE FINANCIAL INSTRUMENTS

We are required to record derivatives on our Consolidated Statements of Financial Condition as assets and liabilities measured at their fair value. The accounting for increases and decreases in the value of derivatives depends upon the use of derivatives and whether the derivatives qualify for hedge accounting.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Our derivative financial instruments according to the type of hedge in which they are designated at December 31 follow:


We have established management objectives and strategies that include interest-rate risk parameters for maximum fluctuations in net interest income and market value of portfolio equity. We monitor our interest rate risk position via simulation modeling reports. The goal of our asset/liability management efforts is to maintain profitable financial leverage within established risk parameters.

We use variable-rate and short-term fixed-rate (less than 12 months) debt obligations to fund a portion of our balance sheet, which exposes us to variability in interest rates. To meet our objectives, we may periodically enter into derivative financial instruments to mitigate exposure to fluctuations in cash flows resulting from changes in interest rates ("Cash Flow Hedges"). Cash Flow Hedges currently include certain pay-fixed interest-rate swaps.

Through certain special purposes entities (see note \#10) we issued trust preferred securities as part of our capital management strategy. Certain of these trust preferred securities are variable rate which exposes us to variability in cash flows. To mitigate our exposure to fluctuations in cash flows resulting from changes in interest rates, on approximately $\$ 20.0$ million of variable rate trust preferred securities, we entered into a pay-fixed interest-rate swap agreement in September, 2007. During the fourth quarter of 2009 we elected to defer payment of interest on this variable rate trust preferred security. As a result, this pay-fixed interest rate swap was transferred to a no hedge designation and the $\$ 1.6$ million unrealized loss which was included as a component of accumulated other comprehensive loss at the time of the transfer will be reclassified into earnings over the remaining life of this pay-fixed swap. During the second quarter of 2010 we terminated this pay-fixed swap and the unrealized loss will continue to be reclassified into earnings over the remaining original life of the pay-fixed swap.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Pay-fixed interest-rate swaps convert the variable-rate cash flows on debt obligations to fixed-rates. Under interest-rate cap agreements, we will receive cash if interest rates rise above a predetermined level. As a result, we effectively have variable-rate debt with an established maximum rate. We pay an upfront premium on interest rate caps which is recognized in earnings in the same period in which the hedged item affects earnings. Unrecognized premiums from interest rate caps were zero and $\$ 0.02$ million at December 31, 2011 and 2010 respectively. Our last interest rate cap expired in July, 2011.

It is anticipated that $\$ 0.5$ million of unrealized losses on Cash Flow Hedges at December 31, 2011, will be reclassified into earnings over the next twelve months. The maximum term of any Cash Flow Hedge at December 31, 2011 is 3.0 years.

Certain financial derivative instruments have not been designated as hedges. The fair value of these derivative financial instruments has been recorded on our Consolidated Statements of Financial Condition and are adjusted on an ongoing basis to reflect their then current fair value. The changes in fair value of derivative financial instruments not designated as hedges, are recognized in earnings.

In the ordinary course of business, we enter into rate-lock mortgage loan commitments with customers ("Rate Lock Commitments"). These commitments expose us to interest rate risk. We also enter into mandatory commitments to sell mortgage loans ("Mandatory Commitments") to reduce the impact of price fluctuations of mortgage loans held for sale and Rate Lock Commitments. Mandatory Commitments help protect our loan sale profit margin from fluctuations in interest rates. The changes in the fair value of Rate Lock Commitments and Mandatory Commitments are recognized currently as part of gains on the sale of mortgage loans. We obtain market prices on Mandatory Commitments and Rate Lock Commitments. Net gains on the sale of mortgage loans, as well as net income (loss) may be more volatile as a result of these derivative instruments, which are not designated as hedges.

During 2010, we entered into an amended and restated warrant with the UST that would allow them to purchase our common stock at a fixed price (see note \#12). Because of certain anti-dilution features included in the Amended Warrant, it is not considered to be indexed to our common stock and is therefore accounted for as a derivative instrument and recorded as a liability. Any change in value of the Amended Warrant is recorded in other income in our Consolidated Statements of Operations.

The following tables illustrate the impact that the derivative financial instruments discussed above have on individual line items in the Consolidated Statements of Financial Condition for the periods presented:

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Fair Values of Derivative Instruments

|  | Asset DerivativesDecember 31, |  |  |  |  |  | bility Derivatives |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  | 2011 Decen |  |  | er 31, |  |  |
|  | 2011 |  |  | 2010 |  |  |  |  |  | 2010 |  |  |
|  | $\begin{gathered} \hline \text { Balance } \\ \text { Sheet } \\ \text { Location } \end{gathered}$ |  | ir | $\begin{gathered} \hline \text { Balance } \\ \text { Sheet } \\ \text { Location } \end{gathered}$ |  | $\begin{gathered} \text { Fair } \\ \text { Value } \end{gathered}$ | $\begin{gathered} \text { Balance } \\ \text { Sheet } \\ \text { Location } \end{gathered}$ |  | Fair <br> Value | Balance Sheet Location |  | $\begin{gathered} \text { fair } \\ \text { alue } \\ \hline \end{gathered}$ |
|  |  |  |  |  |  | (in th | ousands) |  |  |  |  |  |
| Derivatives designated as hedging instruments |  |  |  |  |  |  |  |  |  |  |  |  |
| Pay-fixed interest rate swap agreements . |  | \$ | - |  | \$ |  | Other liabilities | \$ | $1,103$ | Other liabilities | \$ | 1,405 |
| Total............... |  |  | - |  |  | - |  |  | 1,103 |  |  | 1,405 |
| Derivatives not designated as hedging instruments |  |  |  |  |  |  |  |  |  |  |  |  |
| Rate-lock mortgage loan commitments ......... | Other assets |  | 857 | Other assets |  | 400 |  |  | - |  |  |  |
| Mandatory commitments to sell mortgage loans . |  |  | - | Other assets |  | 1,375 | Other liabilities |  | 606 |  |  | - |
|  |  |  |  |  |  |  | Other |  |  | Other |  |  |
| Amended Warrant...... |  |  | - |  |  | - | liabilities |  | 174 | liabilities |  | 1,311 |
| Total |  |  | 857 |  |  | 1,775 |  |  | 780 |  |  | 1,311 |
| Total derivatives .. |  | \$ | 857 |  |  | \$ 1,775 |  | \$ | 1,883 |  | \$ | 2,716 |

The effect of derivative financial instruments on the Consolidated Statements of Operations follows:

(1) For cash flow hedges, this location and amount refers to the ineffective portion.

Accumulated other comprehensive loss included derivative losses of $\$ 1.5$ million, $\$ 2.5$ million and $\$ 4.0$ million at December 31, 2011, 2010 and 2009, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE 17 - RELATED PARTY TRANSACTIONS

Certain of our directors and executive officers, including companies in which they are officers or have significant ownership, were loan and deposit customers during 2011 and 2010.

A summary of loans to directors and executive officers whose borrowing relationship exceeds $\$ 60,000$, and to entities in which they own a $10 \%$ or more voting interest for the years ended December 31 follows:

|  | 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |
| Balance at beginning of year | \$ | 271 | \$ | 599 |
| New loans and advances |  | 203 |  | 41 |
| Repayments. |  | (260) |  | (369) |
| Balance at end of year | \$ | 214 | \$ | 271 |

Deposits held by us for directors and executive officers totaled $\$ 1.0$ million at both December 31, 2011 and 2010.

## NOTE 18 - OTHER NON-INTEREST EXPENSES

Other non-interest expenses for the years ended December 31 follow:

|  | 2011 |  | 2010 |  | 2009 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (In thousands) |  |  |  |  |  |
| Supplies. | \$ | 1,571 | \$ | 1,630 | \$ | 1,835 |
| Amortization of intangible assets . |  | 1,371 |  | 1,280 |  | 1,930 |
| Other |  | 5,651 |  | 6,367 |  | 5,655 |
| Total other non-interest expense | \$ | 8,593 | \$ | 9,277 | \$ | 9,420 |

## NOTE 19 - LEASES

We have non-cancelable operating leases for certain office facilities, some of which include renewal options and escalation clauses.

A summary of future minimum lease payments under non-cancelable operating leases at December 31, 2011, follows:
(In thousands)
2012 .......................................................................................................... . $\$$. 1,310
2013
1,185
2014
1,018
2015 ......................................................................................................................... 953

2017 and thereafter . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . 319


Rental expense on operating leases totaled $\$ 1.4$ million, $\$ 1.3$ million and $\$ 1.2$ million in 2011, 2010 and 2009, respectively.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## NOTE 20 - CONCENTRATIONS OF CREDIT RISK

Credit risk is the risk to earnings and capital arising from an obligor's failure to meet the terms of any contract with our organization, or otherwise fail to perform as agreed. Credit risk can occur outside of our traditional lending activities and can exist in any activity where success depends on counterparty, issuer or borrower performance. Concentrations of credit risk (whether on- or off-balance sheet) arising from financial instruments can exist in relation to individual borrowers or groups of borrowers, certain types of collateral, certain types of industries or certain geographic regions. Credit risk associated with these concentrations could arise when a significant amount of loans or other financial instruments, related by similar characteristics, are simultaneously impacted by changes in economic or other conditions that cause their probability of repayment or other type of settlement to be adversely affected. Our major concentrations of credit risk arise by collateral type and by industry. The significant concentrations by collateral type at December 31, 2011 include $\$ 681.1$ million of loans secured by residential real estate and $\$ 59.1$ million of construction and development loans. In addition, we have a concentration of credit within the vehicle service contract industry. At December 31, 2011, we had $\$ 115.0$ million of payment plan receivables. Our recourse for nonpayment of these payment plan receivables is against our counterparties operating within the vehicle service contract industry.

Additionally, within our commercial real estate and commercial loan portfolio we had significant standard industry classification concentrations in the following categories as of December 31, 2011: Lessors of Nonresidential Real Estate ( $\$ 194.3$ million); Lessors of Residential Real Estate ( $\$ 78.9$ million); Construction General Contractors and Land Development (\$59.3 million); and Health Care and Social Assistance (\$46.6 million). A geographic concentration arises because we primarily conduct our lending activities in the State of Michigan.

Our concentration of credit within the vehicle service contract industry relates to the business operated by our subsidiary, Mepco. This business and certain risks associated with this business are described in note \#11 above. In addition, see note \#4 above for a breakdown of Mepco's payment plan receivables by the level of recourse Mepco has against various counterparties. Mepco monitors counterparty concentrations in order to attempt to manage our exposure for contractual obligations from its counterparties. In addition, even where an insurance company or risk retention group does not have a guarantee obligation to Mepco, the failure of the insurance company or risk retention group could result in a mass cancellation of the vehicle service contracts (and the related payment plans) insured by such entity. Such a mass cancellation would trigger and accelerate the contractual obligations of the counterparties that did have such obligations to Mepco. The counterparty concentration levels are managed based on the AM Best rating and statutory surplus level for an insurance company and on other factors including financial evaluation, collateral, funding holdbacks, guarantees, and distribution of concentrations for vehicle service contract administrators and vehicle service contract sellers/dealers.

The five largest concentrations by insurance company, risk retention group or other party backing the service contract represents approximately $28.2 \%, 19.1 \%, 17.6 \%, 10.0 \%$ and $5.9 \%$, respectively, of Mepco's payment plan receivables at December 31, 2011. These companies have provided the insurance coverage for the vehicle service contracts underlying the payment plan receivables; however, these companies are not all obligated to Mepco for the repayment of the payment plan receivables upon cancellation of the underlying vehicle service contracts and payment plans. Mepco has varying levels of recourse against such companies.

The top five vehicle service contract sellers from which Mepco purchases payment plans represent approximately $16.6 \%, 15.0 \%, 9.2 \%, 8.1 \%$ and $6.8 \%$, respectively of Mepco's payment plan receivables at December 31, 2011. See note \#11 for additional information on Mepco counterparties.

## NOTE 21 - REGULATORY MATTERS

Capital guidelines adopted by Federal and State regulatory agencies and restrictions imposed by law limit the amount of cash dividends our Bank can pay to us. Under these guidelines, the amount of dividends that may be paid in any calendar year is limited to the Bank's current year's net profits, combined with the retained net

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

profits of the preceding two years. It is not our intent to have dividends paid in amounts which would reduce the capital of our Bank to levels below those which we consider prudent and in accordance with guidelines of regulatory authorities.

In December 2009, the Board of Directors of Independent Bank Corporation adopted resolutions (as subsequently amended) that impose the following restrictions:

- We will not pay dividends on our outstanding common stock or the outstanding preferred stock held by the UST and we will not pay distributions on our outstanding trust preferred securities without, in each case, the prior written approval of the FRB and the Michigan Office of Financial and Insurance Regulation ("OFIR");
- We will not incur or guarantee any additional indebtedness without the prior approval of the FRB;
- We will not repurchase or redeem any of our common stock without the prior approval of the FRB; and
- We will not rescind or materially modify any of these limitations without notice to the FRB and the OFIR.

In December 2009, the Board of Directors of Independent Bank adopted resolutions (as subsequently amended) designed to enhance certain aspects of the Bank's performance and, most importantly, to improve the Bank's capital position. These resolutions require the following:

- The adoption by the Bank of a capital restoration plan designed to help the Bank achieve the minimum capital ratios established by the Bank's Board of Directors as described below;
- The enhancement of the Bank's documentation of the rationale for discounts applied to collateral valuations on impaired loans and improved support for the identification, tracking, and reporting of loans classified as TDR's;
- The adoption of certain changes and enhancements to our liquidity monitoring and contingency planning and our interest rate risk management practices;
- Additional reporting to the Bank's Board of Directors regarding initiatives and plans pursued by management to improve the Bank's risk management practices;
- Prior approval of the FRB and the OFIR for any dividends or distributions to be paid by the Bank to Independent Bank Corporation; and
- Notice to the FRB and the OFIR of any rescission of or material modification to any of these resolutions.

The substance of all of the resolutions described above was developed in conjunction with discussions held with the FRB and the OFIR. Based on those discussions, we acted proactively to adopt the resolutions described above to address those areas of the Bank's financial condition and operations that we believe most require our focus at this time.

On October 25, 2011, the respective Boards of Directors of the Company and the Bank entered into a Memorandum of Understanding ("MOU") with the FRB and OFIR. The MOU largely duplicates certain of the provisions in the Board resolutions described above, but also has the following specific requirements:

- Submission of a joint revised capital plan by November 30, 2011 to maintain sufficient capital at the Company on a consolidated basis and at the Bank on a stand-alone basis;
- Submission of quarterly progress reports regarding disposition plans for any assets in excess of $\$ 1.0$ million that are in ORE, are 90 days or more past due, are on our "watch list", or were adversely classified in our most recent examination;
- Enhanced reporting and monitoring at Mepco regarding risk management and the internal classification of assets; and
- Enhanced interest rate risk modeling practices.

We believe we have met all of the requirements of the MOU.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

We are also subject to various regulatory capital requirements. The prompt corrective action regulations establish quantitative measures to ensure capital adequacy and require minimum amounts and ratios of total and Tier 1 capital to risk-weighted assets and Tier 1 capital to average assets. Failure to meet minimum capital requirements can initiate certain mandatory, and possibly discretionary, actions by regulators that could have a material effect on our consolidated financial statements. Under capital adequacy guidelines, we must meet specific capital requirements that involve quantitative measures as well as qualitative judgments by the regulators. The most recent regulatory filings as of December 31, 2011 and 2010 categorized our Bank as well capitalized. Management is not aware of any conditions or events that would have changed the most recent FDIC categorization.

Our actual capital amounts and ratios at December 31, follow:

|  |  | Actual |  | Minimum forAdequately CapitalizedInstitutions |  | Minimum for Well-Capitalized Institutions |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Amount | Ratio | Amount | Ratio |  | Amount | Ratio |
|  |  | (Dollars in thousands) |  |  |  |  |  |  |
| 2011 |  |  |  |  |  |  |  |  |
| Total capital to risk-weighted |  |  |  |  |  |  |  |  |
| assets . |  |  |  |  |  |  |  |  |
| Consolidated...... | \$ | 174,547 | 11.31\% \$ | 123,470 | 8.00\% |  | NA | NA |
| Independent Bank |  | 175,868 | 11.41 | 123,254 | 8.00 | \$ | 154,068 | 10.00\% |
| Tier 1 capital to risk-weighted assets |  |  |  |  |  |  |  |  |
| Consolidated.. | \$ | 144,265 | 9.35\% \$ | 61,735 | 4.00\% |  | NA | NA |
| Independent Bank |  | 156,104 | 10.13 | 61,627 | 4.00 | \$ | 92,441 | 6.00\% |
| Tier 1 capital to average assets |  |  |  |  |  |  |  |  |
| Consolidated. | \$ | 144,265 | 6.25\% \$ | 92,338 | 4.00\% |  | NA | NA |
| Independent Bank |  | 156,104 | 6.77 | 92,268 | 4.00 | \$ | 115,335 | 5.00\% |
| 2010 |  |  |  |  |  |  |  |  |
| Total capital to risk-weighted |  |  |  |  |  |  |  |  |
| assets..................... |  |  |  |  |  |  |  |  |
| Consolidated. | \$ | 193,199 | 10.99\% \$ | 140,692 | 8.00\% |  | NA | NA |
| Independent Bank |  | 194,524 | 11.06 | 140,760 | 8.00 | \$ | 175,950 | 10.00\% |
| Tier 1 capital to risk-weighted assets |  |  |  |  |  |  |  |  |
| Consolidated.. | \$ | 166,048 | 9.44\% \$ | 70,346 | 4.00\% |  | NA | NA |
| Independent Bank |  | 171,947 | 9.77 | 70,380 | 4.00 | \$ | 105,570 | 6.00\% |
| Tier 1 capital to average assets |  |  |  |  |  |  |  |  |
| Consolidated................ . \$ | \$ | 166,048 | 6.35\% \$ | 104,550 | 4.00\% |  | NA | NA |
| Independent Bank . . . . . . . . |  | 171,947 | 6.58 | 104,567 | 4.00 | \$ | 130,709 | 5.00\% |

[^1]
## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The components of our regulatory capital are as follows:

|  |  | Consolidated |  |  | Independent Bank |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | December 31, |  |  |  | $$ |  |  |
|  | (In thousands) |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| Total shareholders' equity................................... \$ 102,627 \$ 119,085 \$ 152,987 \$ 169,986Add (deduct) |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Qualifying trust preferred securities |  | 38,183 |  | 44,084 |  | - |  | - |
| Accumulated other comprehensive loss |  | 11,921 |  | 13,120 |  | 11,583 |  | 12,201 |
| Intangible assets |  | $(7,609)$ |  | $(8,980)$ |  | $(7,609)$ |  | $(8,979)$ |
| Disallowed capitalized mortgage loan servicing rights |  | (857) |  | (527) |  | (857) |  | (527) |
| Disallowed deferred tax assets |  | - |  | (780) |  | - |  | (780) |
| Other |  | - |  | 46 |  | - |  | 46 |
| Tier 1 capital. |  | 144,265 |  | 166,048 |  | 156,104 |  | 171,947 |
| Qualifying trust preferred securities |  | 10,485 |  | 4,584 |  | - |  | - |
| Allowance for loan losses and allowance for unfunded lending commitments limited to $1.25 \%$ of total risk- |  |  |  |  |  |  |  |  |
| Total risk-based capital |  | 174,547 |  | 193,199 | \$ | 175,868 | \$ | 194,524 |

In November, 2011, our Board adopted a Joint Revised Capital Plan (the "Capital Plan"), and submitted such Capital Plan to the FRB and the OFIR. The Capital Plan has not yet been approved by either the FRB or OFIR and an update was submitted in February, 2012.

The primary objective of our Capital Plan is to achieve and thereafter maintain the minimum capital ratios required by the Board resolutions adopted in December 2009 (as subsequently amended). The minimum capital ratios established by our Board are higher than the ratios required in order to be considered "well-capitalized" under federal standards. The Board imposed these higher ratios in order to ensure that we have sufficient capital to withstand potential continuing losses based on our elevated level of non-performing assets and given certain other risks and uncertainties we face. As of December 31, 2011, our Bank continued to meet the requirements to be considered "well-capitalized" under federal regulatory standards and met one of the minimum capital ratio goals established by our Board.

Set forth below are the actual capital ratios of our Bank as of December 31, 2011, the minimum capital ratios imposed by the Board resolutions, and the minimum ratios necessary to be considered "well-capitalized" under federal regulatory standards:

|  | Independent <br> Bank <br> Actual as of <br> December <br> 31, <br> 2011 | Minimum Ratios Established by our Board | Minimum Ratio <br> Required to be WellCapitalized |
| :---: | :---: | :---: | :---: |
| Total Capital to Risk-Weighted Assets | 11.41\% | 11.00\% | 10.00\% |
| Tier 1 Capital to Average Total Assets | 6.77 | 8.00 | 5.00 |

If we are unable to achieve both minimum capital ratios set forth in our Capital Plan it may adversely affect our business and financial condition. An inability to improve our capital position could make it difficult for us to withstand continued losses. In addition, we believe that if our financial condition and performance fail to improve, we may not be able to remain well-capitalized under federal regulatory standards. In that case, our primary bank regulators may impose additional regulatory restrictions and requirements on us. If we fail to remain well-capitalized under federal regulatory standards, we will be prohibited from accepting or renewing brokered certificates of deposit ("Brokered CDs") without the prior consent of the Federal Deposit Insurance Corporation ("FDIC"), which would likely have an adverse impact on our business and financial condition. If our regulators take more formal enforcement action against us, it would likely increase our expenses and could

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

limit our business operations. There could be other expenses associated with a continued deterioration of our capital, such as increased deposit insurance premiums payable to the FDIC. At the present time, based on our current forecasts and expectations, we believe that our Bank can remain above "well-capitalized" for regulatory purposes for the foreseeable future, even without additional capital, because of some projected further decline in total assets (principally loans) and anticipated improved performance in 2012.

## NOTE 22 - FAIR VALUE DISCLOSURES

FASB ASC topic 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. FASB ASC topic 820 also establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value.

The standard describes three levels of inputs that may be used to measure fair value:
Level 1: Valuation is based upon quoted prices for identical instruments traded in active markets. Level 1 instruments include securities traded on active exchange markets, such as the New York Stock Exchange, as well as U.S. Treasury securities that are traded by dealers or brokers in active over-the-counter markets.

Level 2: Valuation is based upon quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market. Level 2 instruments include securities traded in less active dealer or broker markets.

Level 3: Valuation is generated from model-based techniques that use at least one significant assumption not observable in the market. These unobservable assumptions reflect estimates of assumptions that market participants would use in pricing the asset or liability. Valuation techniques include use of option pricing models, discounted cash flow models and similar techniques.

We used the following methods and significant assumptions to estimate fair value:
Securities: Where quoted market prices are available in an active market, securities (trading or available for sale) are classified as Level 1 of the valuation hierarchy. Level 1 securities include certain preferred stocks included in our trading portfolio for which there are quoted prices in active markets. If quoted market prices are not available for the specific security, then fair values are estimated by (1) using quoted market prices of securities with similar characteristics, (2) matrix pricing, which is a mathematical technique used widely in the industry to value debt securities without relying exclusively on quoted prices for specific securities but rather by relying on the securities' relationship to other benchmark quoted prices, or (3) a discounted cash flow analysis whose significant fair value inputs can generally be verified and do not typically involve judgment by management. These securities are classified as Level 2 of the valuation hierarchy and include agency and private label residential mortgage-backed securities, municipal securities and trust preferred securities.

Loans held for sale: The fair value of mortgage loans held for sale is based on mortgage backed security pricing for comparable assets (recurring Level 2).

Impaired loans with specific loss allocations based on collateral value: From time to time, certain loans are considered impaired and an allowance for loan losses is established. Loans for which it is probable that payment of interest and principal will not be made in accordance with the contractual terms of the loan agreement are considered impaired. We measure our investment in an impaired loan based on one of three methods: the loan's observable market price, the fair value of the collateral or the present value of expected future cash flows discounted at the loan's effective interest rate. Those impaired loans not requiring an allowance represent loans

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

for which the fair value of the expected repayments or collateral exceed the recorded investments in such loans. At December 31, 2011 and 2010, all of our impaired loans were evaluated based on either the fair value of the collateral or the present value of expected future cash flows discounted at the loan's effective interest rate. When the fair value of the collateral is based on an appraised value or when an appraised value is not available we record the impaired loan as nonrecurring Level 3.

Other real estate: At the time of acquisition, other real estate is recorded at fair value, less estimated costs to sell, which becomes the property's new basis. Subsequent write-downs to reflect declines in value since the time of acquisition may occur from time to time and are recorded in other expense in the Consolidated Statements of Operations. The fair value of the property used at and subsequent to the time of acquisition is typically determined by a third party appraisal of the property (nonrecurring Level 3).

Capitalized mortgage loan servicing rights: The fair value of capitalized mortgage loan servicing rights is based on a valuation model that calculates the present value of estimated net servicing income. The valuation model incorporates assumptions that market participants would use in estimating future net servicing income. Since the secondary servicing market has not been active since the later part of 2009 , model assumptions are generally unobservable and are based upon the best information available including data relating to our own servicing portfolio, reviews of mortgage servicing assumption and valuation surveys and input from various mortgage servicers and, therefore, are recorded as nonrecurring Level 3.

Derivatives - The fair value of interest rate swap agreements and interest rate cap agreements, in general, is determined using a discounted cash flow model whose significant fair value inputs can generally be verified and do not typically involve judgment by management (recurring Level 2). The fair value of the Amended Warrant is determined using a simulation analysis which considers potential outcomes for a large number of independent scenarios regarding the future prices of our common stock and incorporates several unobservable inputs (recurring Level 3). These unobservable inputs include probability of a non-permitted capital raise ( $1 \%$ and $40 \%$ at December 31, 2011 and 2010, respectively), expected discount to stock price in an equity raise ( $10 \%$ ), dollar amount of expected capital raise ( $\$ 100$ million) and expected time of equity raise (April, 2013 and May, 2011 at December 31, 2011 and 2010, respectively).

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Assets and liabilities measured at fair value, including financial assets for which we have elected the fair value option, are summarized below:

|  | Fair Value Measurements | Fair Value Measurements Using |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Quoted <br> Prices <br> in Active <br> Markets <br> for <br> Identical <br> Assets <br> (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
|  | (In thousands) |  |  |  |
| December 31, 2011: |  |  |  |  |
| Measured at Fair Value on a Recurring Basis: |  |  |  |  |
| Assets |  |  |  |  |
| Trading securities | \$ 77 | \$ 77 | \$ - | - \$ |
| Securities available for sale |  |  |  |  |
| U.S. agency. | 25,017 | - | 25,017 |  |
| U.S. agency residential mortgage-backed. | 94,206 | - | 94,206 |  |
| Private label residential mortgage-backed | 8,268 | - | 8,268 |  |
| Obligations of states and political subdivisions. | 27,317 | - | 27,317 |  |
| Trust preferred. | 2,636 | - | 2,636 |  |
| Loans held for sale | 44,801 | - | 44,801 | - |
| Derivatives (1). | 857 | - | 857 | 7 |
| Liabilities |  |  |  |  |
| Derivatives (2). | 1,883 | - | 1,709 | -174 |
| Measured at Fair Value on a Non-recurring basis: |  |  |  |  |
| Assets |  |  |  |  |
| Capitalized mortgage loan servicing rights (3) ... | 11,004 | - | - | 11,004 |
| Impaired loans (4) |  |  |  |  |
| Commercial |  |  |  |  |
| Income producing - real estate | 8,022 | - |  | 8,022 |
| Land, land development \& construction-real estate | 5,702 | - |  | 5,702 |
| Commercial and industrial | 5,613 | - |  | 5,613 |
| Mortgage |  |  |  |  |
| 1-4 Family | 3,263 | - |  | 3,263 |
| Resort Lending | 1,064 | - |  | 1,064 |
| Other real estate (5) |  |  |  |  |
| Commercial |  |  |  |  |
| Income producing - real estate | 1,388 | - |  | 1,388 |
| Land, land development \& construction-real estate | 7,512 | - |  | 7,512 |
| Commercial and industrial | 497 | - | - | 497 |
| Mortgage |  |  |  |  |
| 1-4 Family . | 2,079 | - |  | 2,079 |
| Resort Lending. | 5,297 | - |  | 5,297 |
| Home equity line of credit - 1st lien | 53 | - | - | 53 |
| Installment |  |  |  |  |
| Home equity installment - 1st lien................ | 100 | - |  | 100 |

(1) Included in accrued income and other assets.
(2) Included in accrued expenses and other liabilities.
(3) Only includes servicing rights that are carried at fair value due to recognition of a valuation allowance.
(4) Only includes impaired loans with specific loss allocations based on collateral value.
(5) Only includes other real estate with subsequent write downs to fair value.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

|  | Fair Value Measurements Using |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Fair Value <br> Measurements | Quoted Prices in Active Markets for Identical Assets $\qquad$ | Significant <br> Other <br> Observable Inputs (Level 2) | Significant <br> Un- <br> observable <br> Inputs <br> (Level 3) |
|  |  | (In tho | asands) |  |
| December 31, 2010: |  |  |  |  |
| Measured at Fair Value on a Recurring Basis: |  |  |  |  |
| Assets |  |  |  |  |
| Trading securities | \$ 32 | 32 | \$ | \$ |
| Securities available for sale |  |  |  |  |
| U.S. agency residential mortgage-backed. | 13,331 | - | 13,331 |  |
| Private label residential mortgage-backed | 14,184 | - | 14,184 |  |
| Obligations of states and political subdivisions. | 31,259 | - | 31,259 |  |
| Trust preferred | 9,090 | - | 9,090 |  |
| Loans held for sale | 50,098 | - | 50,098 |  |
| Derivatives (1). | 1,775 | - | 1,775 | - |
| Liabilities |  |  |  |  |
| Derivatives (2). | 2,716 | - | 1,405 | 1,311 |
| Measured at Fair Value on a Non-recurring basis: |  |  |  |  |
| Assets |  |  |  |  |
| Capitalized mortgage loan servicing rights (3). | 9,019 | - | - | 9,019 |
| Impaired loans (4) |  |  |  |  |
| Commercial |  |  |  |  |
| Income producing - real estate | 9,541 | - | - | 9,541 |
| Land, land development \& construction-real estate | 8,885 | - |  | 8,885 |
| Commercial and industrial | 4,456 | - | - | 4,456 |
| Mortgage |  |  |  |  |
| 1-4 Family | 4,377 | - | - | 4,377 |
| Resort Lending. | 1,676 | - | - | 1,676 |
| Other real estate (5) |  |  |  |  |
| Commercial |  |  |  |  |
| Income producing - real estate | 1,352 | - | - | 1,352 |
| Land, land development \& construction-real estate | 5,165 | - | - | 5,165 |
| Mortgage |  |  |  |  |
| 1-4 Family . | 1,888 | - | - | 1,888 |
| Resort Lending. | 4,600 | - |  | 4,600 |
| Installment |  |  |  |  |
| Home equity installment - 1st lien...................... | 90 | - | - | 90 |
| (1) Included in accrued income and other assets. |  |  |  |  |
| (2) Included in accrued expenses and other liabilities. |  |  |  |  |
| (3) Only includes servicing rights that are carried at fair value due to recognition of a valuation allowance. |  |  |  |  |
| (4) Only includes impaired loans with specific loss allocations based on collateral value. <br> (5) Only includes other real estate with subsequent write downs to fair value. |  |  |  |  |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

Changes in fair values for financial assets which we have elected the fair value option for the years ended December 31 are as follows:
$\left.\begin{array}{lllll} & & & \begin{array}{c}\text { Total } \\ \text { Change } \\ \text { in Fair } \\ \text { Values }\end{array} \\ \text { Included } \\ \text { in Current } \\ \text { Period }\end{array}\right\}$

For those items measured at fair value pursuant to our election of the fair value option, interest income is recorded within the Consolidated Statements of Operations based on the contractual amount of interest income earned on these financial assets and dividend income is recorded based on cash dividends.

The following represent impairment charges recognized during the years ended December 31, 2011, 2010 and 2009 relating to assets measured at fair value on a non-recurring basis:

- Capitalized mortgage loan servicing rights, whose individual strata are measured at fair value had a carrying amount of $\$ 11.0$ million which is net of a valuation allowance of $\$ 6.5$ million at December 31,2011 and had a carrying amount of $\$ 9.0$ million which is net of a valuation allowance of $\$ 3.2$ million at December 31, 2010. A recovery (charge) of $\$(3.3)$ million, $\$(0.9)$ million and $\$ 2.3$ million was included in our results of operations for the years ending December 31, 2011, 2010 and 2009, respectively.
- Loans which are measured for impairment using the fair value of collateral for collateral dependent loans, had a carrying amount of $\$ 33.9$ million, with a valuation allowance of $\$ 10.3$ million at December 31, 2011 and had a carrying amount of $\$ 41.0$ million, with a valuation allowance of $\$ 12.1$ million at December 31, 2010. An additional provision for loan losses relating to impaired loans of $\$ 8.9$ million, $\$ 12.0$ million and $\$ 34.3$ million was included in our results of operations for the years ending December 31, 2011, 2010 and 2009, respectively.
- Other real estate, which is measured using the fair value of the property, had a carrying amount of $\$ 16.9$ million which is net of a valuation allowance of $\$ 14.7$ million at December 31, 2011 and a carrying amount of $\$ 13.1$ million which is net of a valuation allowance of $\$ 10.9$ million at December 31, 2010. An additional charge relating to ORE measured at fair value of $\$ 5.4$ million, $\$ 6.2$ million and $\$ 5.6$ million was included in our results of operations during the years ended December 31, 2011, 2010 and 2009 , respectively.


## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

A reconciliation for all assets and liabilities measured at fair value on a recurring basis using significant unobservable inputs (Level 3) for the year ended December 31, follows:

|  | Asset |  |  |  | (Liability) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\overline{\text { Securities Available for Sale }}$ 20112010 |  |  |  | Amended Warrant |  |  |  |
|  | (In thousands) |  |  |  |  |  |  |  |
| Beginning balance. | \$ | - | \$ | 36,480 | \$ | $(1,311)$ | \$ |  |
| Total gains (losses) realized and unrealized: |  |  |  |  |  |  |  |  |
| Included in results of operations. |  | - |  | 132 |  | 1,137 |  | 393 |
| Included in other comprehensive income |  |  |  | 1,713 |  | - |  | - |
| Purchases, issuances, settlements, maturities and calls |  | - |  | $(16,940)$ |  | - |  | $(1,704)$ |
| Transfers in and/or out of Level 3 |  | - |  | $(21,385)$ |  | - |  | - |
| Ending balance. | \$ | - | \$ | - | \$ | (174) | \$ | $(1,311)$ |
| Amount of total gains (losses) for the year included in earnings attributable to the change in unrealized gains (losses) relating to assets and liabilities still held at |  |  |  |  |  |  |  |  |
| December 31. | \$ | - | \$ | - | \$ | 1,137 | \$ | 393 |

During the first quarter of 2010, we transferred certain private label residential mortgage- and other assetbacked securities, totaling $\$ 21.4$ million, to a Level 2 valuation technique. In the first quarter of 2010, while this market was still "closed" to new issuance, secondary market trading activity increased and appeared to be more orderly than compared to 2009 . In addition, many bonds were trading at levels near their economic value with fewer distressed valuations relative to 2009. Prices for many securities had been rising, due in part to negative new supply. This improvement in trading activity was supported by sales of 11 securities with a par value of $\$ 14.2$ million at a $\$ 0.2$ million gain during the first quarter of 2010 (none of these securities were originally purchased at a discount). The Level 2 valuation technique has also been supported through bids received from dealers on certain private label securities that approximated Level 2 pricing.

During 2010, we entered into an amended and restated warrant with the UST that would allow them to purchase our common stock at a fixed price (see note \#12). Because of certain anti-dilution features included in the Amended Warrant, it is not considered to be indexed to our common stock and is therefore accounted for as a derivative instrument (see note \#16). Any change in value of this warrant is recorded in other income in our Consolidated Statements of Operations. We determined the fair value of the Amended Warrant using a simulation analysis which considers potential outcomes for a large number of independent scenarios regarding the future prices of our common stock. The simulation analysis relies on a binomial lattice model, a standard technique usually applied to the valuation of stock options. The binomial lattice maps out possible price paths of our common stock, the underlying asset of the Amended Warrant. The simulation is based on a 500 -step lattice covering the term of the Amended Warrant. The binomial lattice requires specification of 14 variables, of which several are unobservable in the market. As a result of these unobservable inputs, the resulting fair value of the Amended Warrant was classified as Level 3 pricing.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The following table reflects the difference between the aggregate fair value and the aggregate remaining contractual principal balance outstanding for loans held for sale for which the fair value option has been elected at December 31 .


## NOTE 23 - FAIR VALUES OF FINANCIAL INSTRUMENTS

Most of our assets and liabilities are considered financial instruments. Many of these financial instruments lack an available trading market and it is our general practice and intent to hold the majority of our financial instruments to maturity. Significant estimates and assumptions were used to determine the fair value of financial instruments. These estimates are subjective in nature, involving uncertainties and matters of judgment, and therefore, fair values cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Estimated fair values have been determined using available data and methodologies that are considered suitable for each category of financial instrument. For instruments with adjustable-interest rates which reprice frequently and without significant credit risk, it is presumed that estimated fair values approximate the recorded book balances.

Financial instrument assets actively traded in a secondary market, such as securities, have been valued using quoted market prices while recorded book balances have been used for cash and due from banks, interest bearing deposits and accrued interest.

It is not practicable to determine the fair value of FHLB and FRB Stock due to restrictions placed on transferability.

The fair value of loans is calculated by discounting estimated future cash flows using estimated market discount rates that reflect credit and interest-rate risk inherent in the loans.

Financial instrument liabilities with a stated maturity, such as certificates of deposit and other borrowings, have been valued based on the discounted value of contractual cash flows using a discount rate approximating current market rates for liabilities with a similar maturity.

Subordinated debentures have generally been valued based on a quoted market price of the specific or similar instruments.

Derivative financial instruments have principally been valued based on discounted value of contractual cash flows using a discount rate approximating current market rates.

Financial instrument liabilities without a stated maturity, such as demand deposits, savings, interest-bearing checking and money market accounts, have a fair value equal to the amount payable on demand.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

The estimated fair values and recorded book balances at December 31 follow:

| 2011 |  | 2010 |  |
| :---: | :---: | :---: | :---: |
| Recorded <br> Book <br> Balance | Estimated <br> Fair Value | Recorded <br> Book <br> Balance | Estimated <br> Fair Value |
|  | (In th | ds) |  |


| Assets |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash and due from banks. | \$ 62,800 | \$ 62,800 | \$ 48,900 | \$ 48,900 |
| Interest bearing deposits. | 278,300 | 278,300 | 336,400 | 336,400 |
| Trading securities. | 80 | 80 | 30 | 30 |
| Securities available for sale | 157,400 | 157,400 | 67,900 | 67,900 |
| Federal Home Loan Bank and Federal |  |  |  |  |
| Reserve Bank Stock | 20,800 | NA | 23,600 | NA |
| Net loans and loans held for sale | 1,562,500 | 1,475,700 | 1,795,300 | 1,736,600 |
| Accrued interest receivable | 6,200 | 6,200 | 7,100 | 7,100 |
| Derivative financial instruments | 900 | 900 | 1,800 | 1,800 |
| Liabilities |  |  |  |  |
| Deposits with no stated maturity | \$1,517,300 | \$1,517,300 | \$1,447,500 | \$1,447,500 |
| Deposits with stated maturity | 568,800 | 571,600 | 804,300 | 814,900 |
| Other borrowings . | 33,400 | 37,900 | 71,000 | 75,000 |
| Subordinated debentures | 50,200 | 16,100 | 50,200 | 19,300 |
| Accrued interest payable | 5,100 | 5,100 | 3,600 | 3,600 |
| Derivative financial instruments | 1,900 | 1,900 | 2,700 | 2,700 |

The fair values for commitments to extend credit and standby letters of credit are estimated to approximate their aggregate book balances, which are nominal and therefore are not disclosed.

Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale the entire holdings of a particular financial instrument.

Fair value estimates are based on existing on- and off-balance sheet financial instruments without attempting to estimate the value of anticipated future business, the value of future earnings attributable to offbalance sheet activities and the value of assets and liabilities that are not considered financial instruments.

Fair value estimates for deposit accounts do not include the value of the core deposit intangible asset resulting from the low-cost funding provided by the deposit liabilities compared to the cost of borrowing funds in the market.

## NOTE 24 - OPERATING SEGMENTS

Our reportable segments are based upon legal entities. We have two reportable segments: Independent Bank ("IB") and Mepco. The accounting policies of the segments are the same as those described in Note 1 to the consolidated financial statements. We evaluate performance based principally on net income (loss) of the respective reportable segments.

In the normal course of business, our IB segment provides funding to our Mepco segment through an intercompany line of credit priced at Prime beginning on January 1, 2010 and priced principally based on Brokered CD rates prior to that time. Our IB segment also provides certain administrative services to our Mepco segment which reimburses at an agreed upon rate. These intercompany transactions are eliminated upon consolidation. The only other material intersegment balances and transactions are investments in subsidiaries at the parent entities and cash balances on deposit at our IB segment.

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

A summary of selected financial information for our reportable segments follows:

(1) Total assets include gross payment plan receivables of $\$ 0.0$ million, $\$ 0.1$ million and $\$ 1.6$ million at December 31, 2011, 2010 and 2009 from customers domiciled in Canada. This amount represents less than $1 \%$ of total payment plan receivables outstanding.
(2) Includes amounts relating to our parent company and certain insignificant operations. Net income in 2010 includes parent company's $\$ 18.1$ million gain on extinguishment of debt.
(3) Includes parent company's investment in subsidiaries and cash balances maintained at subsidiary.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued) 

## NOTE 25 - INDEPENDENT BANK CORPORATION (PARENT COMPANY ONLY) FINANCIAL INFORMATION

Presented below are condensed financial statements for our parent company.

## CONDENSED STATEMENTS OF FINANCIAL CONDITION



## CONDENSED STATEMENTS OF OPERATIONS

|  | Year Ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 | 2009 |
|  | (In thousands) |  |  |  |
| OPERATING INCOME |  |  |  |  |
| Decrease in fair value of U.S. Treasury warrant | \$ | 1,137 \$ | 393 \$ | - |
| Gain on extinguishment of debt. |  | - | 18,066 | - |
| Other income. |  | 64 | 107 | 175 |
| Total Operating Income |  | 1,201 | 18,566 | 175 |
| OPERATING EXPENSES |  |  |  |  |
| Interest expense |  | 2,729 | 4,470 | 6,620 |
| Administrative and other expenses |  | 958 | 2,273 | 904 |
| Total Operating Expenses |  | 3,687 | 6,743 | 7,524 |
| Income (Loss) Before Income Tax and Equity of Subsidiaries |  | $(2,486)$ | 11,823 | $(7,349)$ |
| Income tax expense. |  | (2) | - | (287) |
| Income (Loss) Before Equity in Undistributed |  | $(2,488)$ | 11,823 | $(7,636)$ |
| Equity in undistributed net loss of subsidiaries |  | $(17,712)$ | $(28,532)$ | $(82,591)$ |
| Net Loss |  | $(20,200) \$$ | (16,709) ${ }^{\text {\$ }}$ | (90,227) |

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS - (Continued)

## CONDENSED STATEMENTS OF CASH FLOWS

|  | Year Ended December 31, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 |  | 2010 |  | 2009 |  |
|  | (In thousands) |  |  |  |  |  |
| Net Loss. | \$ | $(20,200)$ | \$ | $(16,709)$ | \$ | $(90,227)$ |
| ADJUSTMENTS TO RECONCILE NET LOSS TO NET CASH USED |  |  |  |  |  |  |
| IN OPERATING ACTIVITIES |  |  |  |  |  |  |
| Share based compensation. |  | 157 |  | - |  | - |
| Gain on extinguishment of debt |  | - |  | $(18,066)$ |  | - |
| Depreciation, amortization of intangible assets and premiums, and accretion of discounts on securities and loans. |  | 1 |  | 2 |  | 2 |
| Increase in other assets |  | (92) |  | (618) |  | (411) |
| Increase (decrease) in other liabilities |  | $(2,404)$ |  | 1,977 |  | 4,531 |
| Equity in undistributed net loss of subsidiaries' operations |  | 17,712 |  | 28,532 |  | 82,591 |
| Total Adjustments |  | 15,374 |  | 11,827 |  | 86,713 |
| Net Cash Used in Operating Activities |  | $(4,826)$ |  | $(4,882)$ |  | $(3,514)$ |
| CASH FLOW USED IN INVESTING ACTIVITIES |  |  |  |  |  |  |
| Investment in subsidiaries |  | - |  | - |  | $(13,000)$ |
| CASH FLOW FROM (USED IN) FINANCING ACTIVITIES |  |  |  |  |  |  |
| Proceeds from issuance of common stock. |  | 2,245 |  | 1,118 |  | 1,852 |
| Extinguishment of debt, net |  | - |  | $(1,005)$ |  | - |
| Dividends paid |  | - |  | - |  | $(3,384)$ |
| Net Cash From (Used in) Financing Activities |  | 2,245 |  | 113 |  | $(1,532)$ |
| Net Decrease in Cash and Cash Equivalents |  | $(2,581)$ |  | $(4,769)$ |  | $(18,046)$ |
| Cash and Cash Equivalents at Beginning of Year. |  | 4,719 |  | 9,488 |  | 27,534 |
| Cash and Cash Equivalents at End of Year | \$ | 2,138 | \$ | 4,719 | \$ | 9,488 |

## NOTE 26 - MANAGEMENT PLANS

Elevated credit costs, including our provision for loan losses, loan and collection costs, net losses on ORE, and losses related to vehicle service contract counterparty contingencies, have resulted in substantial losses over the past four years and reduced our capital. Management continues to focus on reducing non-performing assets and returning the organization to consistent profitability as soon as possible. Management believes meaningful progress was made on these objectives in 2011 and 2010. Further, as discussed in note 21, we have adopted a Capital Plan, which includes a series of actions designed to increase our regulatory capital ratios, decrease our expenses and enable us to withstand and better respond to current market conditions and the potential for worsening market conditions. At the present time, based on our current forecasts and expectations, we believe that our Bank can remain above "well-capitalized" for regulatory purposes for the foreseeable future, even without additional capital, primarily because of some projected further decline in total assets (principally loans) and anticipated improved performance in 2012. As a result of these expectations with respect to the Bank's regulatory capital ratios, and in light of our improvements in asset quality and other positive indicators, we continue to evaluate our alternatives in connection with the timing and size of any common stock offering. This evaluation will take into account our ongoing operating results, as well as input from our financial advisors and the UST.

## QUARTERLY FINANCIAL DATA (UNAUDITED)

A summary of selected quarterly results of operations for the years ended December 31 follows:

|  | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | March 31, | June 30, | $\begin{gathered} \text { September } \\ \mathbf{3 0 ,} \\ \hline \end{gathered}$ | $\begin{gathered} \hline \text { December } \\ 31, \\ \hline \end{gathered}$ |
|  | (In thousands, except per share amounts) |  |  |  |
| 2011 |  |  |  |  |
| Interest income | 30,718 \$ | 29,127 \$ | \$ 28,187 \$ | \$ 26,730 |
| Net interest income | 24,450 | 23,384 | 23,774 | 22,961 |
| Provision for loan losses | 10,702 | 4,156 | 6,171 | 6,917 |
| Loss before income tax. | $(7,409)$ | (221) | $(4,604)$ | $(8,178)$ |
| Net income (loss). | $(7,401)$ | 37 | $(4,122)$ | $(8,714)$ |
| Net loss applicable to common stock | $(8,409)$ | $(1,014)$ | $(5,165)$ | $(9,769)$ |
| Loss per common share |  |  |  |  |
| Basic | (1.06) | (0.12) | (0.61) | (1.15) |
| Diluted. | (1.06) | (0.12) | (0.61) | (1.15) |
| 2010 |  |  |  |  |
| Interest income | \$ 41,244 \$ | 38,492 \$ | \$ 35,687 \$ | \$ 33,428 |
| Net interest income | 30,031 | 28,571 | 26,985 | 26,066 |
| Provision for loan losses | 17,014 | 12,680 | 9,543 | 7,528 |
| Income (loss) before income tax | $(14,101)$ | 8,040 | $(7,588)$ | $(4,650)$ |
| Net income (loss). | $(13,837)$ | 7,884 | $(6,610)$ | $(4,146)$ |
| Net income (loss) applicable to common stock | $(14,914)$ | 6,771 | $(7,719)$ | $(4,942)$ |
| Income (loss) per common share |  |  |  |  |
| Basic | (6.21) | 2.37 | (1.03) | (0.65) |
| Diluted. | (6.21) | 0.44 | (1.03) | (0.65) |

During the fourth quarter of 2011, we recognized a $\$ 6.0$ million expense for vehicle service contract counterparty contingencies expense (see notes \#11 and \#20). During the second quarter of 2010, we recognized a gain on extinguishment of debt of $\$ 18.1$ million (see note $\# 10$ ). During the fourth quarter of 2010, we recognized losses on other real estate of $\$ 4.8$ million (see note $\# 5$ ) and recognized a recovery on our capitalized mortgage loan servicing rights of $\$ 2.7$ million (see note \#4).

## QUARTERLY SUMMARY



We have approximately 2,300 holders of record of our common stock. Our common stock trades on the Nasdaq Global Select Market System under the symbol "IBCP." The prices shown above are supplied by Nasdaq and reflect the inter-dealer prices and may not include retail markups, markdowns or commissions. There may have been transactions or quotations at higher or lower prices of which we are not aware.

In addition to the provisions of the Michigan Business Corporation Act, our ability to pay dividends is limited by our ability to obtain funds from our Bank and by regulatory capital guidelines applicable to us (see note \#21).

## SENIOR OFFICERS AND DIRECTORS

## INDEPENDENT BANK CORPORATION

## Senior Officers

Michael M. Magee, Jr.
William B. Kessel
Robert N. Shuster
James J. Twarozynski

## INDEPENDENT BANK

## Senior Officers

Michael M. Magee, Jr.
William B. Kessel
Robert N. Shuster
Mark L. Collins
Stefanie M. Kimball
David C. Reglin
Cheryl A. Bartholic
Martha A. Blandford
Richard E. Butler
Larry R. Daniel
Gary C. Dawley

## Board of Directors

Michael M. Magee, Jr., Chairman
Donna J. Banks
Jeffrey A. Bratsburg
Stephen L. Gulis, Jr.
Terry L. Haske

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Michael M. Magee, Jr., Chairman
Donna J. Banks
Jeffrey A. Bratsburg
Stephen L. Gulis, Jr.
Terry L. Haske

Robert L. Hetzler
James E. McCarty, Lead Director
Charles A. Palmer
Charles C. Van Loan

Michael J. Furst
Peter R. Graves
Jose A. Infante
Beth J. Jungel
Maxine A. Kauffold
Keith J. Lightbody
Ann M. Lingle
Dennis J. Mack
Robert B. Mahloy
Cheryl L. McKellar

Dean M. Morse
Laurinda M. Neve
R. Darren Rhoads

Henry B. Risley
Charles F. Schadler
Raymond P. Stecko
Michael J. Stodolak
Brian R. Talbot
James J. Twarozynski
Denise E. Wheaton

## MEPCO FINANCE CORPORATION

## Senior Officers

Mark L. Collins
Theresa F. Kendziorski

STOCK Independent Bank Corporation's common stock trades on the NASDAQ Global Select Market System under the symbol IBCP.

TRANSFER AGENT AND REGISTRAR American Stock Transfer \& Trust Company, LLC, 6201 15th Avenue, Brooklyn, New York 11219, info@amstock.com, (telephone 800.937.5449), serves as transfer agent and registrar of our common stock. Inquiries related to shareholder records and change of name, address or ownership of stock should be directed to our transfer agent and registrar.

INVESTOR RELATIONS ON THE INTERNET Go to our website at IndependentBank.com to find the latest investor relations information about Independent Bank Corporation, including stock quotes, news releases and financial data.

## DIVIDEND REINVESTMENT AND DIRECT STOCK PURCHASES OR SALES

 Investors Choice is our Dividend Reinvestment \& Direct Stock Purchase and Sale Plan sponsored and administered by American Stock Transfer \& Trust Company, LLC, the transfer agent for Independent Bank Corporation. A plan booklet is available by writing to our Chief Financial Officer. The plan materials are also available at the American Stock Transfer \& Trust Company website (amstock.com).FORM 10-K Shareholders may obtain, without charge, a copy of Form 10-K, the 2011 Annual Report to the Securities and Exchange Commission, through our website at IndependentBank.com or by writing to the Chief Financial Officer, Independent Bank Corporation, P.O. Box 491, Ionia, Michigan 48846 or by email at info@ibcp.com.

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[^0]:    (1) All domestic, except for $0.2 \%$ of payment plan receivables in 2009 from customers domiciled in Canada.
    (2) Average interest earning assets less average interest bearing liabilities.

[^1]:    NA - Not applicable

